

Exhibit B

**NORTH LAKE HIGHLANDS PUBLIC IMPROVEMENT DISTRICT
FIVE YEAR SERVICE PLAN (2021-2025)**

	2021	2022	2023	2024	2025**
INCOME					
Net Assessment*					
Gross Assessment Revenue	\$ 476,499.97	\$ 572,539.22	\$ 687,786.31	\$ 826,082.83	\$ 992,038.64
County Service Fee per Account @\$2.75	\$ 505,469.71	\$ 606,563.65	\$ 727,876.38	\$ 873,451.66	\$ 1,048,141.99
City Service Fee	\$ (1,196.25)	\$ (1,196.25)	\$ (1,196.25)	\$ (1,196.25)	\$ (1,196.25)
5% Retainage for Protests	\$ (2,500.00)	\$ (2,500.00)	\$ (2,500.00)	\$ (2,500.00)	\$ (2,500.00)
	\$ (25,273.49)	\$ (30,328.18)	\$ (36,393.82)	\$ (43,672.58)	\$ (52,407.10)
Total Income	\$ 476,499.97	\$ 572,539.22	\$ 687,786.31	\$ 826,082.83	\$ 992,038.64
Renewal/Creation Fee					
Public Safety ⁽¹⁾	55% \$ 262,074.99	55% \$ 314,896.57	50% \$ 343,893.16	50% \$ 413,041.41	50% \$ 496,019.32
Improvements ⁽²⁾	23% \$ 109,594.99	23% \$ 131,684.02	28% \$ 192,580.17	28% \$ 231,303.19	28% \$ 277,770.82
Promotion ⁽³⁾	6% \$ 28,590.00	6% \$ 34,352.35	6% \$ 41,267.18	6% \$ 49,564.97	6% \$ 59,522.32
Administration ⁽⁴⁾	10% \$ 47,650.00	10% \$ 57,253.92	10% \$ 68,778.63	10% \$ 82,608.28	10% \$ 99,203.86
Audit	2% \$ 9,530.00	2% \$ 11,450.78	2% \$ 13,755.73	2% \$ 16,521.66	2% \$ 19,840.77
Insurance	4% \$ 19,060.00	4% \$ 22,901.57	4% \$ 27,511.45	4% \$ 33,043.31	4% \$ 39,681.55
	100%	100%	100%	100%	100%
Total Expenses	\$ 476,499.97	\$ 572,539.22	\$ 687,786.31	\$ 826,082.83	\$ 992,038.64
Surplus Carried Forward	\$ -	\$ -	\$ -	\$ -	\$ -

Notes:

*Net assessment reflects the deduction of City and County fees from the gross assessment collection.

** 2025 Assessments are an estimate pending a successful renewal.

(1) Public Safety consists of enhanced neighborhood patrols, security enhancements, emergency preparedness

(2) Improvements include aesthetic improvements, acquisition and instillation of public art, the establishment of parks and youth recreation sites, and educational programming

(3) Promotion includes business recruitment related expenses, branding efforts, marketing and outreach efforts and materials, and advertising

(4) Administrative costs include management fee, annual tax preparation, bookkeeping charges, office supplies, and postage for public notifications