

**SEPTEMBER 6, 2023 CITY COUNCIL BRIEFING AGENDA  
CERTIFICATION**

This certification is given pursuant to Chapter XI, Section 9 of the City Charter for the City Council Briefing Agenda dated September 6, 2023. We hereby certify, as to those contracts, agreements, or other obligations on this Agenda authorized by the City Council for which expenditures of money by the City are required, that all of the money required for those contracts, agreements, and other obligations is in the City treasury to the credit of the fund or funds from which the money is to be drawn, as required and permitted by the City Charter, and that the money is not appropriated for any other purpose.



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T.C. Broadnax  
City Manager

09/01/2023

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Date



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Jack Ireland  
Chief Financial Officer

09/01/2023

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Date



**RECEIVED**

2023 SEP -1 PM 4:10

**CITY SECRETARY  
DALLAS, TEXAS**

**City of Dallas**

*1500 Marilla Street  
Council Chambers, 6th Floor  
Dallas, Texas 75201*

**Public Notice**

**230759**

**POSTED** CITY SECRETARY  
DALLAS, TX



**COUNCIL BRIEFING AGENDA**

**September 6, 2023**

**9:00 AM**

(For General Information and Rules of Courtesy, Please See Opposite Side.)

(La Información General Y Reglas De Cortesía Que Deben Observarse

Durante Las Asambleas Del Consejo Municipal Aparecen En El Lado Opuesto, Favor De Leerlas.)

## **General Information**

The Dallas City Council regularly meets on Wednesdays beginning at 9:00 a.m. in the Council Chambers, 6th floor, City Hall, 1500 Marilla. Council agenda meetings are broadcast live on [bit.ly/cityofdallastv](http://bit.ly/cityofdallastv) and on Time Warner City Cable Channel 16. Briefing meetings are held the first and third Wednesdays of each month. Council agenda (voting) meetings are held on the second and fourth Wednesdays. Anyone wishing to speak at a meeting should sign up with the City Secretary's Office by calling (214) 670-3738 by 5:00 p.m. of the last regular business day preceding the meeting. Citizens can find out the name of their representative and their voting district by calling the City Secretary's Office.

Sign interpreters are available upon request with a 48-hour advance notice by calling (214) 670-5208 V/TDD. The City of Dallas is committed to compliance with the Americans with Disabilities Act. **The Council agenda is available in alternative formats upon request.**

If you have any questions about this agenda or comments or complaints about city services, call 311.

## **Rules of Courtesy**

City Council meetings bring together citizens of many varied interests and ideas. To insure fairness and orderly meetings, the Council has adopted rules of courtesy which apply to all members of the Council, administrative staff, news media, citizens and visitors. These procedures provide:

- That no one shall delay or interrupt the proceedings, or refuse to obey the orders of the presiding officer.
- All persons should refrain from private conversation, eating, drinking and smoking while in the Council Chamber.
- Posters or placards must remain outside the Council Chamber.
- No cellular phones or audible beepers allowed in Council Chamber while City Council is in session.

"Citizens and other visitors attending City Council meetings shall observe the same rules of propriety, decorum and good conduct applicable to members of the City Council. Any person making personal, impertinent, profane or slanderous remarks or who becomes boisterous while addressing the City Council or while

## **Información General**

El Ayuntamiento de la Ciudad de Dallas se reúne regularmente los miércoles en la Cámara del Ayuntamiento en el sexto piso de la Alcaldía, 1500 Marilla, a las 9 de la mañana. Las reuniones informativas se llevan a cabo el primer y tercer miércoles del mes. Estas audiencias se transmiten en vivo por la [bit.ly/cityofdallastv](http://bit.ly/cityofdallastv) y por cablevisión en la estación *Time Warner City Cable* Canal 16. El Ayuntamiento Municipal se reúne en el segundo y cuarto miércoles del mes para tratar asuntos presentados de manera oficial en la agenda para su aprobación. Toda persona que desee hablar durante la asamblea del Ayuntamiento, debe inscribirse llamando a la Secretaría Municipal al teléfono (214) 670-3738, antes de las 5:00 pm del último día hábil anterior a la reunión. Para enterarse del nombre de su representante en el Ayuntamiento Municipal y el distrito donde usted puede votar, favor de llamar a la Secretaría Municipal.

Intérpretes para personas con impedimentos auditivos están disponibles si lo solicita con 48 horas de anticipación llamando al (214) 670-5208 (aparato auditivo V/TDD). La Ciudad de Dallas se esfuerza por cumplir con el decreto que protege a las personas con impedimentos, *Americans with Disabilities Act*. **La agenda del Ayuntamiento está disponible en formatos alternos si lo solicita.**

Si tiene preguntas sobre esta agenda, o si desea hacer comentarios o presentar quejas con respecto a servicios de la Ciudad, llame al 311.

## **Reglas de Cortesía**

Las asambleas del Ayuntamiento Municipal reúnen a ciudadanos de diversos intereses e ideologías. Para asegurar la imparcialidad y el orden durante las asambleas, el Ayuntamiento ha adoptado ciertas reglas de cortesía que aplican a todos los miembros del Ayuntamiento, al personal administrativo, personal de los medios de comunicación, a los ciudadanos, y a visitantes. Estos reglamentos establecen lo siguiente:

- Ninguna persona retrasará o interrumpirá los procedimientos, o se negará a obedecer las órdenes del oficial que preside la asamblea.
- Todas las personas deben abstenerse de entablar conversaciones, comer, beber y fumar dentro de la cámara del Ayuntamiento.
- Anuncios y pancartas deben permanecer fuera de la cámara del Ayuntamiento.
- No se permite usar teléfonos celulares o enlaces electrónicos (*paggers*) audibles en la cámara del Ayuntamiento durante audiencias del Ayuntamiento Municipal

"Los ciudadanos y visitantes presentes durante las asambleas del Ayuntamiento Municipal deben de

attending the City Council meeting shall be removed from the room if the sergeant-at-arms is so directed by the presiding officer, and the person shall be barred from further audience before the City Council during that session of the City Council. If the presiding officer fails to act, any member of the City Council may move to require enforcement of the rules, and the affirmative vote of a majority of the City Council shall require the presiding officer to act." Section 3.3(c) of the City Council Rules of Procedure.

obedecer las mismas reglas de comportamiento, decoro y buena conducta que se aplican a los miembros del Ayuntamiento Municipal. Cualquier persona que haga comentarios impertinentes, utilice vocabulario obsceno o difamatorio, o que al dirigirse al Ayuntamiento lo haga en forma escandalosa, o si causa disturbio durante la asamblea del Ayuntamiento Municipal, será expulsada de la cámara si el oficial que este presidiendo la asamblea así lo ordena. Además, se le prohibirá continuar participando en la audiencia ante el Ayuntamiento Municipal. Si el oficial que preside la asamblea no toma acción, cualquier otro miembro del Ayuntamiento Municipal puede tomar medidas para hacer cumplir las reglas establecidas, y el voto afirmativo de la mayoría del Ayuntamiento Municipal precisara al oficial que este presidiendo la sesión a tomar acción." Según la sección 3.3 (c) de las reglas de procedimientos del Ayuntamiento.

## **Handgun Prohibition Notice for Meetings of Governmental Entities**

"Pursuant to Section 30.06, Penal Code (trespass by license holder with a concealed handgun), a person licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law), may not enter this property with a concealed handgun."

*"De acuerdo con la sección 30.06 del código penal (ingreso sin autorización de un titular de una licencia con una pistola oculta), una persona con licencia según el subcapítulo h, capítulo 411, código del gobierno (ley sobre licencias para portar pistolas), no puede ingresar a esta propiedad con una pistola oculta."*

"Pursuant to Section 30.07, Penal Code (trespass by license holder with an openly carried handgun), a person licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law), may not enter this property with a handgun that is carried openly."

*"De acuerdo con la sección 30.07 del código penal (ingreso sin autorización de un titular de una licencia con una pistola a la vista), una persona con licencia según el subcapítulo h, capítulo 411, código del gobierno (ley sobre licencias para portar pistolas), no puede ingresar a esta propiedad con una pistola a la vista."*

"Pursuant to Section 46.03, Penal Code (places weapons prohibited), a person may not carry a firearm or other weapon into any open meeting on this property."

*"De conformidad con la Sección 46.03, Código Penal (coloca armas prohibidas), una persona no puede llevar un arma de fuego u otra arma a ninguna reunión abierta en esta propiedad."*

The City Council Briefing meeting will be held by videoconference and in the Council Chambers, 6th Floor at City Hall. Individuals who wish to speak in accordance with the City Council Rules of Procedure must sign up with the City Secretary's Office.

The public is encouraged to attend the meeting virtually; however, City Hall is available for those wishing to attend the meeting in person following all current pandemic-related public health protocols.

The following videoconference link is available to the public to listen to the meeting and Public Affairs and Outreach will also stream the City Council Briefing on Spectrum Cable Channel 16 and [bit.ly/cityofdallastv](https://dallascityhall.webex.com/dallascityhall/j.php?MTID=me2c99e7471dc7b60a44da686a5481320):

<https://dallascityhall.webex.com/dallascityhall/j.php?MTID=me2c99e7471dc7b60a44da686a5481320>

Invocation and Pledge of Allegiance

Special Presentations

Open Microphone Speakers

## **VOTING AGENDA**

1. [23-2196](#) Approval of Minutes of the August 16, 2023 City Council Meeting
2. [23-2197](#) Consideration of appointments to boards and commissions and the evaluation and duties of board and commission members (List of nominees is available in the City Secretary's Office)

## **ITEM FOR INDIVIDUAL CONSIDERATION**

Budget Workshop Item

Note: Briefing Item B must be heard before Agenda Item No. 3 may be considered.

### **Budget and Management Services**

3. [23-2157](#) First reading and passage of the appropriation ordinance appropriating funds for the proposed FY 2023-24 City of Dallas Operating, Capital, and Grant & Trust Budgets **(1)** for the maintenance and operation of various departments; **(2)** authorizing the City Manager to make certain adjustments; **(3)** appropriating funds for public improvements to be financed from bond funds and other revenues of the city of Dallas for fiscal year 2023-24; **(4)** providing for publication; and **(5)** providing an effective date - Not to exceed \$4,903,184,488 - Financing: General Fund (\$1,844,634,000), General Obligation Debt (\$420,687,511), Enterprise Funds (\$1,401,626,306), Grants, Trusts, and Other Funds (\$166,677,152), Capital Funds (\$794,619,446), Internal Service and Other Funds (\$268,266,846), and Employee Retirement Fund (\$6,673,227)

**Attachments:** [Ordinance](#)

**BRIEFINGS**Budget Workshop: Briefings A & B

- A. [23-2198](#) DFW International Airport Board FY 2024 Budget

**Attachments:** [Presentation](#)

Note: Briefing B must be heard before Agenda Item No. 3 may be considered.

- B. [23-2199](#) FY 2023-24 & FY 2024-25 Budget Discussion and Amendments  
\*For budget purposes, the City Council will be sitting as a Committee of the Whole.

**Attachments:** [Memorandum](#)

- C. [23-2200](#) After Action Review Report (AAR) of May 3rd Ransomware Incident

**Attachments:** [Presentation](#)

- D. [23-2201](#) Park(ing) Day and Status of the Off-Street Parking & Loading Code Amendment

**Attachments:** [Presentation](#)

## Closed Session

- Deliberation regarding security devices or security audits including: (1) security assessments or deployments relating to information resources technology; (2) network security information (3); the deployment, or specific occasions for implementation, of security personnel, critical infrastructure, or security devices; or (4) a security audit regarding a recent ransomware attack security incident relating to the City's information resources technology. (Sec. 551.076 and Sec. 551.089 T.O.M.A.)

## Attorney Briefings (Sec. 551.071 T.O.M.A.)

- Seeking the advice of the city attorney regarding the ransomware attack.  
- Legal issues related to the Texas Regulatory Consistency Act.

## Adjournment

The above schedule represents an estimate of the order for the indicated briefings and is subject to change at any time. Current agenda information may be obtained by calling (214) 670-3100 during working hours.

Note: An expression of preference or a preliminary vote may be taken by the Council on any of the briefing items.



**EXECUTIVE SESSION NOTICE**

A closed executive session may be held if the discussion of any of the above agenda items concerns one of the following:

1. seeking the advice of its attorney about pending or contemplated litigation, settlement offers, or any matter in which the duty of the attorney to the City Council under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with the Texas Open Meetings Act. [Tex. Govt. Code §551.071]
2. deliberating the purchase, exchange, lease, or value of real property if deliberation in an open meeting would have a detrimental effect on the position of the city in negotiations with a third person. [Tex. Govt. Code §551.072]
3. deliberating a negotiated contract for a prospective gift or donation to the city if deliberation in an open meeting would have a detrimental effect on the position of the city in negotiations with a third person. [Tex. Govt. Code §551.073]
4. deliberating the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee; or to hear a complaint or charge against an officer or employee unless the officer or employee who is the subject of the deliberation or hearing requests a public hearing. [Tex. Govt. Code §551.074]
5. deliberating the deployment, or specific occasions for implementation, of security personnel or devices. [Tex. Govt. Code §551.076]
6. discussing or deliberating commercial or financial information that the city has received from a business prospect that the city seeks to have locate, stay or expand in or near the city and with which the city is conducting economic development negotiations; or deliberating the offer of a financial or other incentive to a business prospect. [Tex Govt. Code §551.087]
7. deliberating security assessments or deployments relating to information resources technology, network security information, or the deployment or specific occasions for implementations of security personnel, critical infrastructure, or security devices. [Tex Govt. Code §551.089]



# City of Dallas

1500 Marilla Street  
Council Chambers, 6th Floor  
Dallas, Texas 75201

## Agenda Information Sheet

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**File #:** 23-2196

**Item #:** 1.

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**SUBJECT**

Approval of Minutes of the August 16, 2023 City Council Meeting





# City of Dallas

1500 Marilla Street  
Council Chambers, 6th Floor  
Dallas, Texas 75201

## Agenda Information Sheet

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**File #:** 23-2197

**Item #:** 2.

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**AGENDA DATE:** September 6, 2023

**COUNCIL DISTRICT(S):** N/A

**DEPARTMENT:** City Secretary's Office

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**SUBJECT**

Consideration of appointments to boards and commissions and the evaluation and duties of board and commission members (List of nominees is available in the City Secretary's Office)





## Agenda Information Sheet

**File #:** 23-2157

**Item #:** 3.

**STRATEGIC PRIORITY:** Government Performance & Financial Management

**AGENDA DATE:** September 6, 2023

**COUNCIL DISTRICT(S):** N/A

**DEPARTMENT:** Budget and Management Services

**EXECUTIVE:** Jack Ireland

### SUBJECT

First reading and passage of the appropriation ordinance appropriating funds for the proposed FY 2023-24 City of Dallas Operating, Capital, and Grant & Trust Budgets **(1)** for the maintenance and operation of various departments; **(2)** authorizing the City Manager to make certain adjustments; **(3)** appropriating funds for public improvements to be financed from bond funds and other revenues of the city of Dallas for fiscal year 2023-24; **(4)** providing for publication; and **(5)** providing an effective date - Not to exceed \$4,903,184,488 - Financing: General Fund (\$1,844,634,000), General Obligation Debt (\$420,687,511), Enterprise Funds (\$1,401,626,306), Grants, Trusts, and Other Funds (\$166,677,152), Capital Funds (\$794,619,446), Internal Service and Other Funds (\$268,266,846), and Employee Retirement Fund (\$6,673,227)

### BACKGROUND

In accordance with the Charter of the City of Dallas and prior to August 15, the City Manager recommended a budget to the City Council for the upcoming fiscal year on August 8. The fiscal year will begin on October 1, 2023 and end on September 30, 2024. The total budget for FY 2023-24 is recommended at \$4.63 billion. Internal Service and Other Funds and the Employee Retirement Fund account for the additional \$274.9 million.

The budget for Internal Service Funds is included in this action because the funds require budget appropriation for spending. The budget for Internal Service Funds is not included in the budget overview in the budget document or budget briefing materials to prevent the revenues and expenditures from being counted twice in citywide totals as funding is moved from one city fund to another. For example, when a department purchased fuel through Equipment and Fleet Management, it would not be accurate to record this as a citywide revenue and expenditure, as the money is simply moving from one city fund to another.

Additionally, the budget for the Employee Retirement Fund (ERF) is not included in the budget document or briefing materials. The ERF budget is reviewed and approved by the ERF Board of Trustees who are responsible for administering the Fund in accordance with the Dallas City Code,

## Chapter 40A.

The City Council held a public hearing on the proposed budget on March 8, 2023, May 24, 2023, and August 23, 2023. The City Council has received additional information through briefings and workshops. Additional resident input has been received through City Council sponsored town hall meetings.

This action will approve the budget on first reading in accordance with the City Charter. Following approval of the budget on first reading, the appropriation ordinance will be published in the official newspaper of the City with a separate schedule setting forth the items in the manager's estimate which were omitted or changed by the council, if any. The City Council is scheduled to pass the appropriation ordinance on final reading on September 20, 2023 which is at least 10 days after publication of the ordinance. Additional amendments may be considered at any time prior to passage of the appropriation ordinance on final reading on September 20, 2023.

**PRIOR ACTION/REVIEW (COUNCIL, BOARDS, COMMISSIONS)**

The City Council was briefed on the FY 2023-24 proposed and FY 2024-25 planned budget on August 8, 2023.

On February 22, 2023, the City Council authorized three public hearings to be held on March 8, 2023, May 24, 2023, and August 23, 2023 to receive comments on the FY 2023-24 Operating, Capital, and Grant & Trust Budgets by Resolution No. 23-0274.

On August 23, 2023, the City Council authorized a public hearing to receive comments and will consider adoption of a tax rate of 73.93 cents per \$100 of assessed valuation or a lower tax rate on September 20, 2023, as proposed by Resolution No. 23-1977.

**FISCAL INFORMATION**

General Fund	\$1,844,634,000
General Obligation Debt Service Fund	\$ 420,687,511
Enterprise Funds	\$1,401,626,306
Grants, Trust, and Other Funds	\$ 166,677,152
Capital Funds	<u>\$ 794,619,446</u>
Subtotal:	\$4,628,244,415
Internal Service and Other Funds	\$ 268,266,846
Employees Retirement Fund	<u>\$ 6,673,227</u>
Subtotal:	\$ 274,940,073
Grand Total:	\$4,903,184,488

ORDINANCE NO. \_\_\_\_\_

**OPERATING AND CAPITAL BUDGETS' APPROPRIATIONS ORDINANCE**

An ordinance appropriating funds for fiscal year 2023-24 for the maintenance and operation of various departments; authorizing the city manager to make certain adjustments; appropriating funds for public improvements to be financed from bond funds and other revenues of the city of Dallas for fiscal year 2023-24; providing for publication; and providing an effective date.

WHEREAS, the city council, in accordance with the Dallas City Charter, state law, and the ordinances of the city of Dallas, have given the required notices and have held the required public hearings regarding this ordinance; Now, Therefore,

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF DALLAS:

SECTION 1. That for the purpose of providing the funds to be expended in the budget for the fiscal year beginning October 1, 2023 and ending September 30, 2024, the available revenues of the city of Dallas are hereby appropriated for the maintenance and operation of the various city departments and activities as follows:

<u><b>DEPARTMENT AND ACTIVITIES</b></u>	<u><b>PROPOSED 2023-24</b></u>
Building Services	31,290,010
City Attorney's Office	23,830,610
City Auditor's Office	3,320,456
City Controller's Office	9,307,420
City Manager's Office	3,389,700
City Secretary's Office	3,509,388
Civil Service	3,015,530
Code Compliance	45,202,288
Court and Detention Services	31,166,102
Dallas Animal Services	19,286,548



Dallas Fire-Rescue	413,919,075
Dallas Police Department	661,989,893
Elections	1,946,292
Housing and Neighborhood Revitalization	6,920,100
Human Resources	9,451,942
Independent Audit	767,071
Judiciary	4,469,376
Lew Sterrett Jail Contract	8,594,776
Liability/Claims Fund Transfer	3,387,941
Library	43,489,755
Mayor and City Council	7,587,447
Non-Departmental	130,281,112
Office of Arts and Culture	23,366,671
Office of Budget and Management Services	4,478,708
Office of Data Analytics and Business Intelligence	6,108,162
Office of Economic Development	3,679,042
Office of Management Services	61,454,234
Park and Recreation	120,498,423
Planning and Urban Design	8,024,033
Procurement Services	3,500,823
Public Works	86,156,069
Salary and Benefit Stabilization	1,886,495
Transportation	59,358,508

**GENERAL FUND TOTAL** **1,844,634,000**

**GRANT, TRUST AND OTHER FUNDS** **PROPOSED**  
**2023-24**

<u>City Attorney's Office</u>	
FY 2023-24 Community Development Block Grant (CD23)	736,545
<u>Convention and Event Services</u>	
Convention Hotel Tax Rebate (0756)	7,974,153
Sports Arena Lease Rental (0A71)	1,300,000
<u>Dallas Police Department</u>	
American Rescue Plan Act (ARPA)(FC18)	8,500,000



Housing and Neighborhood Revitalization

FY 2023-24 Community Development Block Grant (CD23)	10,925,764
FY 2023-24 HOME Investment Partnership (HM23)	6,933,179
Emerging Developers Fund (0762)	500,000
Equity Fund (0722)	2,200,000

Information and Technology Services

Information Technology Equipment (0897)	8,831,054
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Library

Children Center Trust (0T22)	3,472
Edmond & Louise Kahn E. Trust (0208)	248,335
Hamon Trust (0458)	7,326
Meadows Fund (0734)	28,519
Parrill Estate (0716)	18,708

Office of Arts and Culture

OCA Hotel Occupancy Tax (0435)	6,747,040
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Office of Budget and Management Services

FY 2023-24 Community Development Block Grant (CD23)	1,249,991
FY 2023-24 Emergency Solutions Grant (ES23)	23,000
FY 2023-24 Housing Opportunities for Persons w/AIDS (HW23)	135,498
Revenue Stabilization (0731)	4,882,450

Office of Management Services

FY 2023-24 Community Development Block Grant (CD23)	1,359,002
FY 2023-24 Emergency Solutions Grant (ES23)	1,218,010
FY 2023-24 Housing Opportunities for Persons w/AIDS (HW23)	9,469,115

Office of Economic Development

Dallas Downtown Improvement District (9P02)	11,845,311
Deep Ellum Public Improvement District (9P01)	1,704,975
Infrastructure Investment Fund (5117)	5,987,810
Klyde Warren Park/Dallas Arts District Public Improvement District (9P03)	1,993,474
Knox Street Public Improvement District (9P04)	644,887

Lake Highlands Public Improvement District (9P05)	1,250,871
Midtown Improvement District (9P15)	1,545,922
North Lake Highlands Public Improvement District (9P06)	737,183
Oak Lawn-Hi Line Public Improvement District (9P07)	627,332
Prestonwood Public Improvement District (9P08)	515,664
Sales Tax Agreement Fund (0680)	779,747
South Side Public Improvement District (9P10)	387,905
Tourism Public Improvement District (9P11)	21,179,944
University Crossing Public Improvement District (9P12)	1,267,205
Uptown Public Improvement District (9P13)	3,721,550
<u>Park and Recreation</u>	
Equity Fund (0722)	2,500,000
FY 2023-24 Community Development Block Grant (CD23)	738,301
Golf Improvement Trust (0332)	4,252,156
PKR Program Fund (0395)	932,775
Southern Skates Roller Rink (0327)	74,396
White Rock Lake Beautification Fund (9P30)	6,596
<u>Public Works</u>	
American Rescue Plan Act (ARPA) (FC18)	8,500,000
DART Public Transportation System Projects Fund (Operating) (0726)	200,000
Equity Fund (0722)	3,000,000
<u>Transportation</u>	
American Rescue Plan Act (ARPA) (FC18)	8,301,863
Bike Lane Fund (0791)	1,681,719
Dallas Streetcar System Fund (0992)	1,727,060
DART Public Transportation System Projects Fund (Operating) (0726)	4,750,000
Equity Fund (0722)	2,000,000
Freeway Traffic Signals (0670)	531,345
 <b>GRANT, TRUST, AND OTHER FUNDS GRAND TOTAL</b>	 <b>166,677,152</b>

<b><u>ENTERPRISE FUNDS</u></b>	<b><u>PROPOSED</u></b> <b><u>2023-24</u></b>
Aviation	
Aviation Operations	184,286,553
Transportation Regulation	546,131
Convention and Event Services	137,145,998
Dallas Water Utilities	
Stormwater Drainage Management	80,093,972
Water Utilities	791,275,376
Development Services	53,952,347
Municipal Radio	636,398
Sanitation Services	153,689,531
<b>ENTERPRISE FUNDS TOTAL</b>	<b>1,401,626,306</b>
<b><u>INTERNAL SERVICE/OTHER FUNDS</u></b>	<b><u>PROPOSED</u></b> <b><u>2023-24</u></b>
Employee Benefits	2,175,603
Equipment and Fleet Management	71,794,210
Express Business Center	2,152,280
Information and Technology Services	
911 System Operations	12,866,761
Information Technology	131,784,124
Radio Services	18,873,781
Office of Bond and Construction Management	
Office of Management Services	3,599,027
Park and Recreation	4,503,977
Public Works	13,940,473
Office of Risk Management	6,576,610
<b>INTERNAL SERVICE/OTHER FUNDS TOTAL</b>	<b>268,266,846</b>
<b>ENTERPRISE/INTERNAL SERVICE/OTHER FUNDS GRAND TOTAL</b>	<b>1,669,893,152</b>

SECTION 2. That, in conformity with Chapter XI of the Charter of the City of Dallas, the transfer of an unencumbered balance of an appropriation made for the use of a department, division, or purpose to any other department, division, or purpose, or an increase in appropriation, may be made by the city council upon written recommendation of the city manager.

SECTION 3. That the city manager is hereby authorized to make the following adjustments:

(1) Reduce the allowed expenditures of departments or activities if, in the judgment of the city manager, actual or probable receipts are less than the amount estimated and appropriated for expenditures.

(2) Transfer appropriations budgeted for one account classification or activity to another within any individual department or activity listed in Section 1.

(3) Transfer appropriations from the Salary and Benefit Stabilization to any individual department or activity listed in Section 1, to be used for salaries and benefits.

SECTION 4. That the city manager is hereby authorized, upon written notice to the city controller, to make the following adjustments:

(1) Transfer internal service fund equity from unanticipated excesses to contributing funds.

(2) Transfer funds, not to exceed \$19,333,500, from the Convention Center Operating Fund 0080, Department CCT, Unit 7840, Object 3870, to the 2009 Convention Center Debt Service Fund 0980, Department CCT, Unit P505, Revenue Source 9219, for the payment of debt service on Hotel Occupancy Tax Revenue Refunding Bonds, Series 2021 for improvements to the Dallas Civic Center Convention Complex.

(3) Transfer funds, not to exceed \$3,387,941, from the General Fund 0001, Department BMS, Unit 1997, Object 3621 to the Liability Reserve Fund 0192, Department ORM, Unit 3890, Revenue Source 8525, for payment of small and large claims against the city.

(4) Transfer funds, not to exceed \$27,936,001 from the Water Utilities Operating Fund 0100, Department DWU, Unit 7015, Object 3690, in the amounts not to exceed \$9,000,000 to the Public/Private Partnership Fund 0352, Department ECO, Unit P151, Revenue Source 9201 and \$18,936,001 to the General Fund 0001, Department BMS, Unit 1991, Revenue Source 9201, as payment in lieu of taxes by the water utilities department to support economic initiatives of the city.

(5) Transfer funds, not to exceed \$7,829,027, from the Convention and Event Services Operating Fund 0080 Department CCT, Unit 7840, Object 3690 to the OCA Hotel Occupancy Fund 0435, Department OCA, Unit 1841, Revenue Source 9201, for the promotion of cultural arts.

(6) Transfer funds, not to exceed \$779,747, from the General Fund 0001 Department BMS, Unit 1991, Object 3690, to the Economic Development Tax Agreement Fund 0680 Department ECO, Unit 6696, Revenue Source 9201, for sales tax rebates in accordance with the terms of the sales tax grant agreement pursuant to Chapter 380 of the Texas Local Government Code.

(7) Transfer funds, not to exceed \$446,883, from the City of Dallas Regional Center Fund 0067, Department ECO, Unit P682, Object 3090, to the General Fund 0001, Department ECO, Unit (Various), Object 5011, in support of economic development activities.

(8) Transfer funds, not to exceed \$200,000, from the New Markets Tax Credit Fund 0065, Department ECO, Unit P607, Object 3899, to the General Fund 0001, Department ECO, Unit (Various), Object 5011, in support of economic development activities.

(9) Transfer funds, not to exceed \$100,000, from the Clean Energy Program Fund 0750, Department ECO, Unit W183, Object 3899 to the General Fund 0001, Department ECO, Unit (Various), Object 5011 to reimburse the General Fund for costs incurred in administering the Dallas PACE Program.

(10) Transfer funds, not to exceed \$2,500,000, from the General Fund 0001, Department TRN, Unit 1579, Object 3637, to the Bike Lane Fund 0791, Department TRN, Unit W660, Revenue Source 9236, for the purpose of citywide bike lanes.

(11) Transfer funds, not to exceed \$1,721,043, from the General Fund 0001, Department TRN, Unit 3671, Object 3690, to the Dallas Streetcar System Fund 0992, Department TRN, Unit W670, Revenue Source 7051, for streetcar operations and maintenance.

(12) Transfer funds, not to exceed \$2,375,000, from the Information Technology Operating Fund 0198, Department DSV, Units 1622, 1641, and 1667, Object 3690, to the Information Technology Equipment Fund 0897, Department DSV, Units 3717, 3718, and 5319 for information technology servers, computers, storage, network and other IT equipment including related software, hardware, and implementation services.

(13) Transfer funds, not to exceed \$1,000,000, from the General Fund 0001, Department BMS, Unit 1991, Object 3980, to the Information Technology Equipment Fund 0897, Department DSV, Unit 5318 for information technology servers, computers, storage, network and other IT equipment including related software, hardware, and implementation services.

(14) Transfer funds, not to exceed \$500,000, from the General Fund 0001, Department HOU, Unit 5510, Object 3690, to the Emerging Developers Fund 0762, Department HOU, Unit 5818, Revenue Source 9201, for affordable housing.



(15) Transfer funds, not to exceed \$5,987,810, from the General Fund 0001, Department BMS, Unit 1991, Object 3690, to the Infrastructure Investment Fund 5117, Unit X037, Department ECO, Revenue Source 9201, for infrastructure projects in areas of the City that lack infrastructure or that have outdated or undersized infrastructure.

(16) Transfer funds, not to exceed \$2,200,000, from the General Fund 0001, Department HOU, Unit 4285, Object 3690, to the Equity Fund 0722, Department HOU, Units 2399 and 7300, Revenue Source 9201, for various equity-related activities.

(17) Transfer funds, not to exceed \$3,000,000, from the General Fund 0001, Department PBW, Unit 3008, Object 3690, to the Equity Fund 0722, Department PBW, Units 7301 and 7302, Revenue Source 9201, for various equity-related activities.

(18) Transfer funds, not to exceed \$2,500,000, from the General Fund 0001, Department PKR, Unit 5002, Object 3690, to the Equity Fund 0722, Department PKR, Units 2382 and 2398, Revenue Source 9201, for various equity-related activities.

(19) Transfer funds, not to exceed \$2,000,000, from the General Fund 0001, Department TRN, Unit 3180, Object 3637, to the Equity Fund 0722, Department TRN, Unit 7303, Revenue Source 9201, for various equity-related activities.

(20) Transfer funds, not to exceed \$4,882,450, to the General Fund 0001, Department BMS, Unit 1999, Revenue Source 9229, from the Revenue Stabilization Fund 0731, Department BMS, Unit 5353, Object 3690, to support general fund operations.

(21) Transfer funds, not to exceed \$1,300,000, to the General Fund 0001, Department BMS, Unit 1999, Revenue Source 9229, from the Sports Arena Lease Fund 0A71, Department CCT, Unit 8851, Object 3690, to support general fund operations.

(22) Transfer funds, not to exceed \$4,950,000, from the DART Public Transportation System Projects Fund TN20, Department TRN, Unit W976, Object 3690, to the DART Public Transportation System Projects Fund (Operating) Fund 0726, in the amounts of \$4,750,000 to Department TRN, Units 7304, 7305, and 7306, Revenue Source 9201, and \$200,000 to Department PBW, Unit 7307, Revenue Source 9201, for transportation services.

(23) Transfer and administer gifts and bequests to the city in accordance with the terms and conditions accompanying the gifts or bequests and, for this purpose, the appropriation of donated amounts is hereby made.

(24) Decrease appropriation of any fund described in Section 1 to reduce expenditures within the fund when, in the judgment of the city manager, actual or probable receipts are less than the amount estimated and appropriated for expenditures.

SECTION 5. That the city manager is hereby authorized, upon written notice to the city controller, to transfer funds between the Employee Benefits Fund 0260 and other employee benefit funds for the purpose of allocating employee and retiree revenues to the appropriate claims funds and maximizing investment yields.

SECTION 6. That, in conformity with Chapter 40A, "Retirement," of the Dallas City Code, as amended, an appropriation of \$6,673,227 is established in the Employees' Retirement Fund Trust Fund 0275, Department ERF, Unit 5821, to provide for costs of administration of the employees' retirement fund office, with services to be paid out of income from investments.

SECTION 7. That the city manager is hereby authorized to make payments, in a total amount not to exceed \$5,496,250, for the City's allocations as part of the approved Dallas Central Appraisal District, Collin Central Appraisal District, Denton Central Appraisal District, and

Rockwall Central Appraisal District 2024 budgets, pursuant to Section 6.06 of the Texas Property Tax Code.

SECTION 8. That, for the purpose of establishing reserves, the increase or reduction of restricted fund balances may be by city council resolution upon written recommendation of the city manager.

SECTION 9. That the projects listed in Section 10 are hereby adopted as the capital budget of the city of Dallas for public improvements to be financed from the proceeds of bond funds and with funds from other sources for the fiscal year beginning October 1, 2023 and ending September 30, 2024.

SECTION 10. (a) That the following amounts are hereby appropriated from the funds indicated for the projects listed in the FY 2023-24 capital budget:

<b><u>CAPITAL FUNDS</u></b>	<b><u>PROPOSED</u></b> <b><u>2023-24</u></b>
From the General Capital Reserve Fund (0625)	3,500,000
From the 2022C Water Revenue Bonds TWDB L1001532 Fund (1200)	73,300,000
From the 2022C Water Revenue Bonds TWDB L1001533 Fund (1201)	4,500,000
From the 2022C Water Revenue Bonds TWDB LM221535 Fund (1202)	34,000,000
From the 2024 Certificates of Obligation Fund (0798)	78,500,000
From the 2024 Equipment Acquisition Notes Fund (0775)	30,509,900
From the 2024 Master Lease-Equipment Fund (ML24)	26,990,100

From the Aviation Capital Construction Fund (0131)	11,300,044
From the Capital Construction Fund for City and Cultural Facilities (0671)	9,500,000
From the Convention Center Capital Construction Fund (0082)	78,300,000
From the Cypress Waters Tax Increment Financing District Fund (0066)	7,711,415
From the DART Transportation Projects Fund (TN20)	71,550,000
From the Davis Art Garden Tax Increment Financing District Fund (0060)	3,379,333
From the Downtown Connection Tax Increment Financing District Fund (0044)	35,921,316
From the Downtown Connection TIF District – Newpark Sub-District (0045)	5,000
From the Farmers Market Tax Increment Financing District Fund (0036)	3,765,578
From the Fort Worth Avenue Tax Increment Financing District Fund (0058)	4,864,295
From the Grand Park South Tax Increment Financing District Fund (0054)	643,504
From the Mall Area Redevelopment Tax Increment Financing District Fund (0049)	1,127,174
From the Oak Cliff Gateway Tax Increment Financing District Fund (0034)	10,225,534
From the Public/Private Partnership Fund (0352)	9,000,000

From the Sanitation Capital Improvement Fund (0593)	13,800,000
From the Sports Arena Lease Rental Fund (0A71)	5,000,000
From the Storm Drainage Management Capital Construction Fund (0063)	35,057,497
From the Street and Alley Improvement Fund (0715)	28,389,554
From the University Tax Increment Financing District Fund (0051)	2,533,624
From the Vickery Meadow Tax Increment Financing District Fund (0048)	3,595,578
From the Wastewater Construction Fund (0103)	14,600,000
From the Wastewater Capital Improvement Series F Fund (4116)	40,150,000
From the Wastewater Capital Improvement Series G Fund (5116)	57,000,000
From the Water and Wastewater Public Art Fund (0121)	50,000
From the Water Construction Fund (0102)	33,200,000
From the Water Capital Improvement Series F Fund (4115)	36,950,000
From the Water Capital Improvement Series G Fund (5115)	25,700,000
<b>CAPITAL FUNDS TOTAL</b>	<b>794,619,446</b>

(b) That in order to reimburse and finance certain 2017 General Obligation (GO) bond funds capital project expenditures authorized in section (a) (Street & Transportation Improvements 1V22, Park and Recreation Facilities 1V00, Fair Park 1V02, Flood Control 1V23, Library 1V42, Cultural Facilities 1V49, Public Safety 1V33, City Facilities 1V60, Economic Development 1V52, and Homeless Assistance 1V43), the City intends to issue one or more commercial paper notes as part of the General Obligation Commercial Paper Notes Series A, and Series B, and use the proceeds thereof to reimburse disbursements incurred.

(c) That in order to reimburse and finance the lease/purchase acquisition of equipment authorized in section (a) (2024 Master Lease-Equipment ML24), the City intends to execute, acknowledge and deliver a Schedule A (as defined in the Master Equipment Lease/Purchase Agreement) pertaining to such equipment including all attachments, financing statements and schedules thereto.

(d) That the following amounts are hereby appropriated from the funds indicated for payment of the FY 2023-24 Debt Service Budget:

<b><u>DEBT SERVICE FUNDS</u></b>	<b><u>PROPOSED</u></b> <b><u>2023-24</u></b>
From the General Obligation Debt Service Fund (0981)	420,687,511
<b>DEBT SERVICE FUNDS TOTAL</b>	<b>420,687,511</b>

(e) That these appropriations and all previous appropriated funds for these projects remain in force until each project is completed or terminated.

(f) That the appropriations listed in Subsections (a) and (d) may be increased by the city council upon the recommendation of the city manager.

SECTION 11. That a project will be considered completed when the requisitioning authority informs the city manager of completion by written notice. Any remaining unencumbered balance in an appropriation for a project that has been completed shall then revert to the appropriate fund.

SECTION 12. That the city manager is authorized to make the following adjustments:

(1) Transfer amounts from one project appropriation to another within the same fund, provided that the total appropriation for each fund is not exceeded by this action.

(2) Decrease appropriation of any fund described in Section 10 to reduce expenditures within the fund when, in the judgment of the city manager, actual or probable receipts are less than the amount estimated and appropriated for expenditures.

SECTION 13. That the city manager is hereby authorized, upon written notice to the city controller, to make the following adjustments:

(1) Transfer funds, not to exceed \$2,370,000, to the General Fund 0001, in the amounts of \$200,000 from the Oak Cliff Gateway Tax Increment Financing District Fund 0034; \$200,000 from the City Center Tax Increment Financing District Fund 0035; \$145,000 from the Farmers Market Tax Increment Financing District Fund 0036; \$185,000 from the Sports Arena Tax Increment Financing District Fund 0038; \$225,000 from the Downtown Connection Tax Increment Financing District Fund 0044; \$100,000 from the Southwestern Medical Tax Increment Financing District Fund 0046; \$75,000 from the Vickery Meadow Tax Increment Financing District Fund 0048; \$100,000 from the Mall Area Tax Increment Financing District Fund 0049; \$115,000 from the Design District Tax Increment Financing District Fund 0050; \$100,000 from the University Tax Increment Financing District Fund 0051; \$110,000 from the Skillman Corridor Tax Increment Financing District Fund 0052; \$125,000 from the Grand Park South Tax Increment

Financing District Fund 0054; \$125,000 from the Deep Ellum Tax Increment Financing District Fund 0056; \$110,000 from the Fort Worth Avenue Tax Increment Financing District Fund 0058; \$135,000 from the Davis Garden Tax Increment Financing District Fund 0060; \$150,000 from the Transit-Oriented Development Tax Increment Financing District Fund 0062; \$100,000 from the Maple/Mockingbird Tax Increment Financing District Fund 0064; and \$70,000 from the Cypress Waters Tax Increment Financing District Fund 0066, for reimbursement of tax increment financing administration costs. Transfer funds not to exceed \$25,000 to the General Fund 0001 from the Downtown Connection TIF District-Newpark Sub-District Fund, Fund 0045 for reimbursement of tax increment financing administration costs.

(2) Transfer funds, not to exceed \$47,850,000, from the Water Utilities Operating Fund 0100, in the amounts of \$33,200,000 to the Water Construction Fund 0102; \$14,600,000 to the Wastewater Construction Fund 0103; and \$50,000 to the Water and Wastewater Public Art Fund 0121, for projects listed in the FY 2023-24 Capital Budget.

(3) Transfer funds, not to exceed \$6,736,469, from the Storm Drainage Management Operating Fund 0061 to the Storm Drainage Management Capital Construction Fund 0063, for projects listed in the FY 2023-24 Capital Budget.

(4) Transfer funds, not to exceed \$3,500,000, from the General Capital Reserve Fund 0625 to the Capital Construction Fund 0671 for the purpose of maintenance and repair of city facilities.

(5) Transfer funds, not to exceed \$5,000,000, from the Sports Arena Lease Fund OA71, Department CCT, Unit 8851, Object 3690, to the Capital Construction Fund 0671, for the purpose of maintenance and repair for city facilities.



(6) Transfer funds, not to exceed \$1,000,000, from the General Fund 0001, Department BSD, to the Capital Construction Fund 0671, for the purpose of maintenance and repair of city facilities.

(7) Transfer funds, not to exceed \$9,755,173, from the Water Utilities Operating Fund 0100 to the Street and Alley Improvement Fund 0715, for the purpose of funding citywide street and alley improvement projects.

(8) Transfer funds, not to exceed \$4,167,318, from the Sanitation Enterprise Fund 0440 to the Street and Alley Improvement Fund 0715, for the purpose of funding citywide street and alley improvement projects.

(9) Transfer funds, not to exceed \$11,900,000 to the Street and Alley Improvement Fund 0715, in the amounts of \$3,400,000 from the General Fund 0001 and \$8,500,000 from the American Rescue Plan Act Fund FC18, for the purpose of funding citywide street and alley improvement projects.

(10) Transfer funds, not to exceed \$3,086,651, from the Stormwater Operations Fund 0061 to the Street and Alley Improvement Fund 0715, for the purpose of funding sidewalks and neighborhood infrastructure.

(11) Transfer funds, not to exceed \$32,983,295, from the Convention Center Operating Fund 0080 to the Convention Center Capital Construction Fund 0082, for projects listed in the FY 2023-24 Capital Budget.

(12) Transfer funds, not to exceed \$13,884,695, from the Sanitation Services Fund 0440 in the amounts of \$10,583,107 to the Sanitation Capital Improvement Fund 0593, and \$3,301,588 to the Designated Environmental Protection/Closure/Post Closure Reserve Fund 0442, for capital improvements and equipment.

(13) Transfer funds, not to exceed \$18,001,096, to the General Obligation Debt Service Fund 0981, from any internal service or enterprise fund incurring civilian payroll costs based on the pro-rata allocation of the actual civilian payroll costs incurred during fiscal year 2023-24, for payment of debt service on the Pension Obligation Bonds Series 2005A and 2005B.

SECTION 14. That the city manager is authorized to make the following adjustments:

(1) Transfer amounts from one project appropriation to another within the same fund, provided that the total appropriation for each fund is not exceeded by this action.

(2) Decrease appropriation of any fund described in Section 9 and in any General Obligation Bond Program Funds to reduce expenditures within the fund when, in the judgment of the city manager, actual or probable receipts are less than the amount estimated and appropriated for expenditures, and make accounting adjustments between various bond programs and funds when, in the judgement of the city manager, it is necessary to do so to effectively and efficiently administer the General Obligation Bond Programs.

SECTION 15. That it is the intent of the city council, by passage of this ordinance, to appropriate funds for the city departments and activities. No office or position is created by the appropriations.

SECTION 16. That following the public hearing and passage of this ordinance on first reading, the city secretary shall cause the ordinance to be published in a newspaper of general circulation in the city with a separate schedule setting forth the items in the city manager's estimate that were omitted or changed by the city council, if any. The ordinance must then be presented to the city council for final reading at least 10 days after the publication. Upon final passage by the city council, this ordinance becomes effective immediately and the funds appropriated become available October 1, 2023.

APPROVED AS TO FORM:

TAMMY L. PALOMINO, Interim City Attorney

By \_\_\_\_\_  
Assistant City Attorney

PASSED ON FIRST READING SEPTEMBER 6, 2023

\_\_\_\_\_  
City Secretary

PASSED ON SECOND READING SEPTEMBER 20, 2023

\_\_\_\_\_  
City Secretary



# City of Dallas

1500 Marilla Street  
Council Chambers, 6th Floor  
Dallas, Texas 75201

## Agenda Information Sheet

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**File #:** 23-2198

**Item #:** A.

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DFW International Airport Board FY 2024 Budget



# DFW International Airport FY 2024 Budget

An American Airlines jet is shown in flight, banking upwards and to the right. The tail of the aircraft features the airline's signature red, white, and blue stripes. The word "American" is visible on the fuselage. The background is a bright blue sky with scattered white clouds.

Dallas City Council  
September 6, 2023



# FY24 Budget Overview

FY24 budget reflects strong growth and resiliency with record passengers, non-airline revenues, and net revenues to the DFW capital account.

Passengers – record 81.6 million, a 3.2% increase

Non-airline revenues – record \$520.4 million, a 4.0% increase

Expenditure budget - \$1.24 billion

- 6.7% increase – total budget
- Favorable increase compared to other airports

No Federal Relief Proceeds (FRPs) - \$100M in FY23

Airline costs - \$613.3 million

- 6.8% increase without impact of FRPs
- Only \$5.4 million (0.9%) higher than Use Agreement target

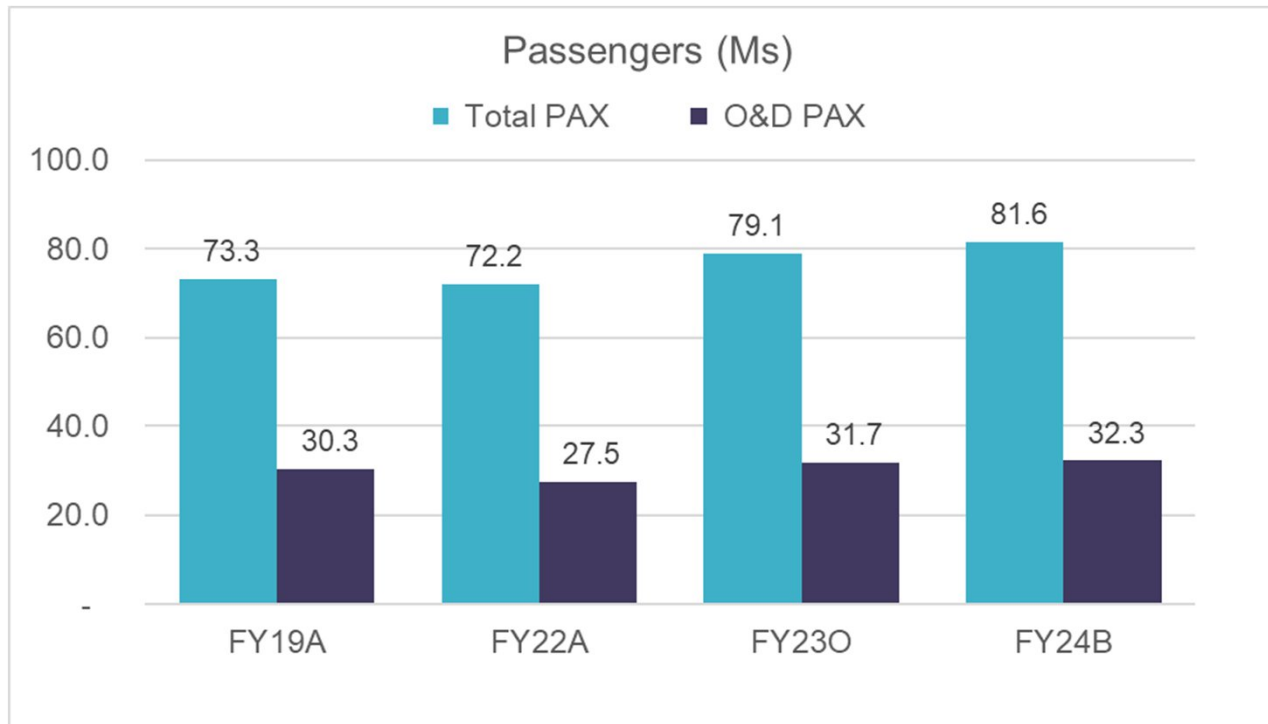
Cost per enplanement - \$14.68

- 1.9% increase without impact of FRPs
- Lower than Use Agreement target



# Record Passengers

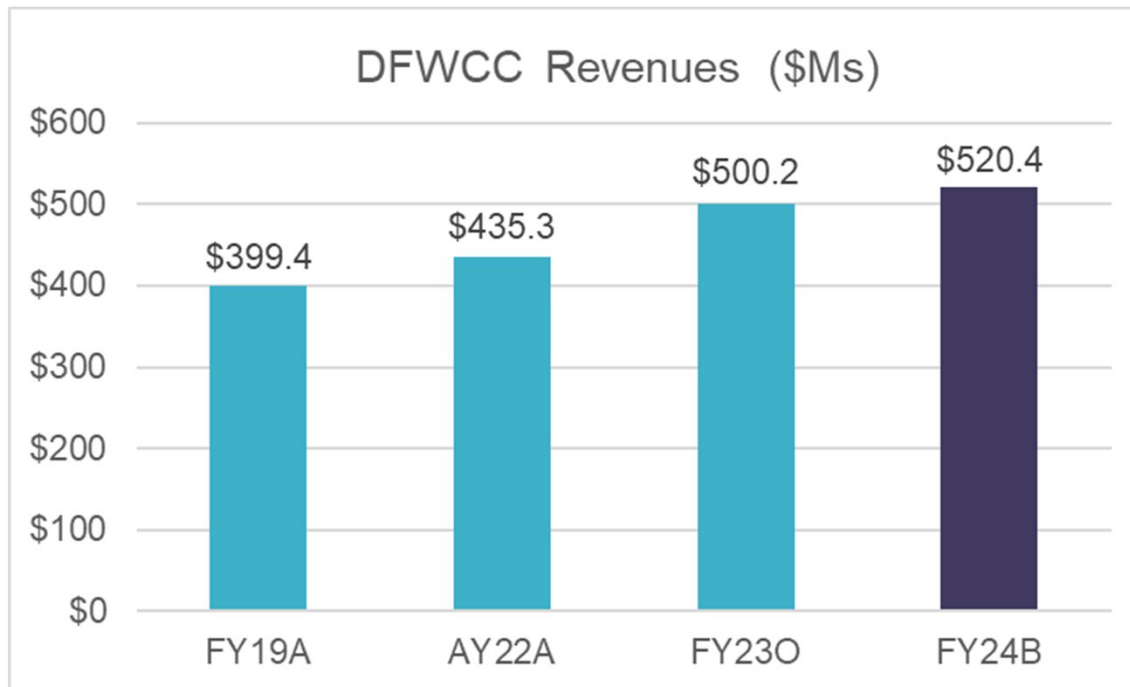
FY24 passenger budget is 81.6 million, a 3.2% increase over the FY23 Outlook and 11.4% more than FY19.





# Record DFW Cost Center Revenues

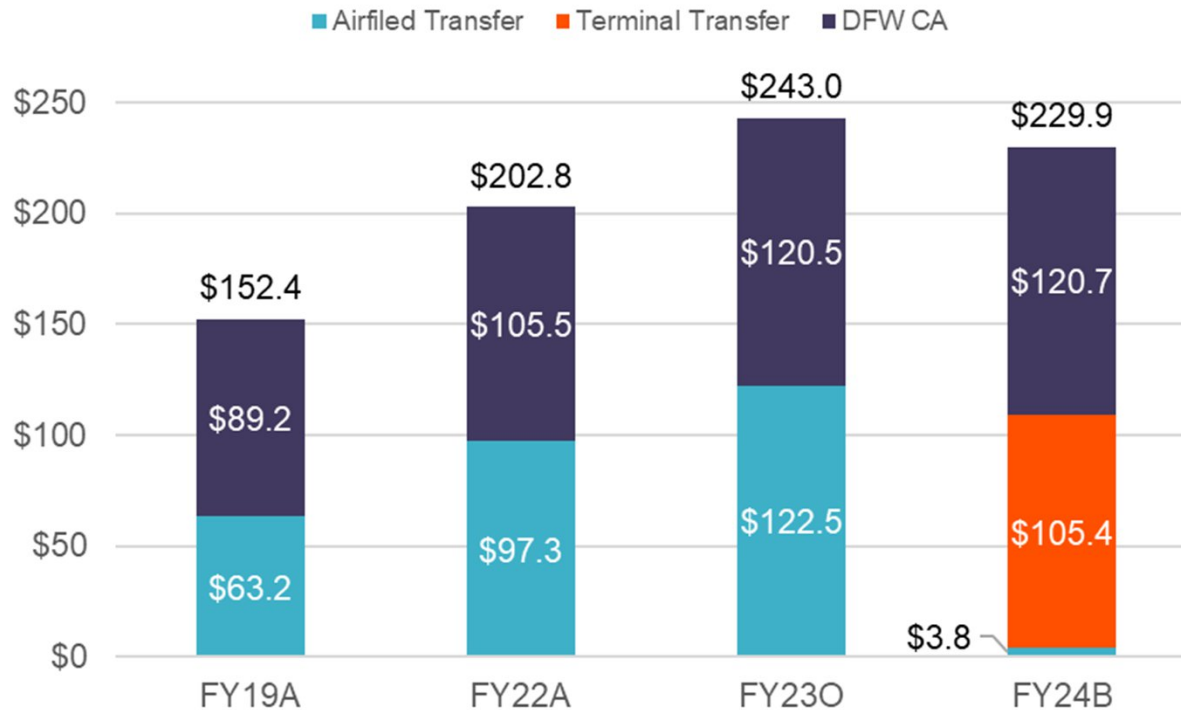
FY24 budget is \$520.4 million, \$20.2 million (4.0%) higher than the FY23 Outlook; and \$121 million (30.3%) higher than FY19.



# DFW Cost Center Net Revenues

Net revenues transferred to the DFW Capital Account (DFWCA) are budgeted at a record \$120.7 million. Total net revenues and airline transfers decrease primarily due to new Use Agreement debt service allocations.

Non-Airline Net Revenue (\$Ms)



# Expenditure Budget

FY24 Budget is \$1.24 billion, a \$78.6 million (6.7%) increase from FY23 Outlook.

Operating expense budget reflects cost increases primarily related to:

- Increased passengers
- Fixed contract increases
- Inflation in service contracts, parts, and utilities
- Continued investment in technology/digital

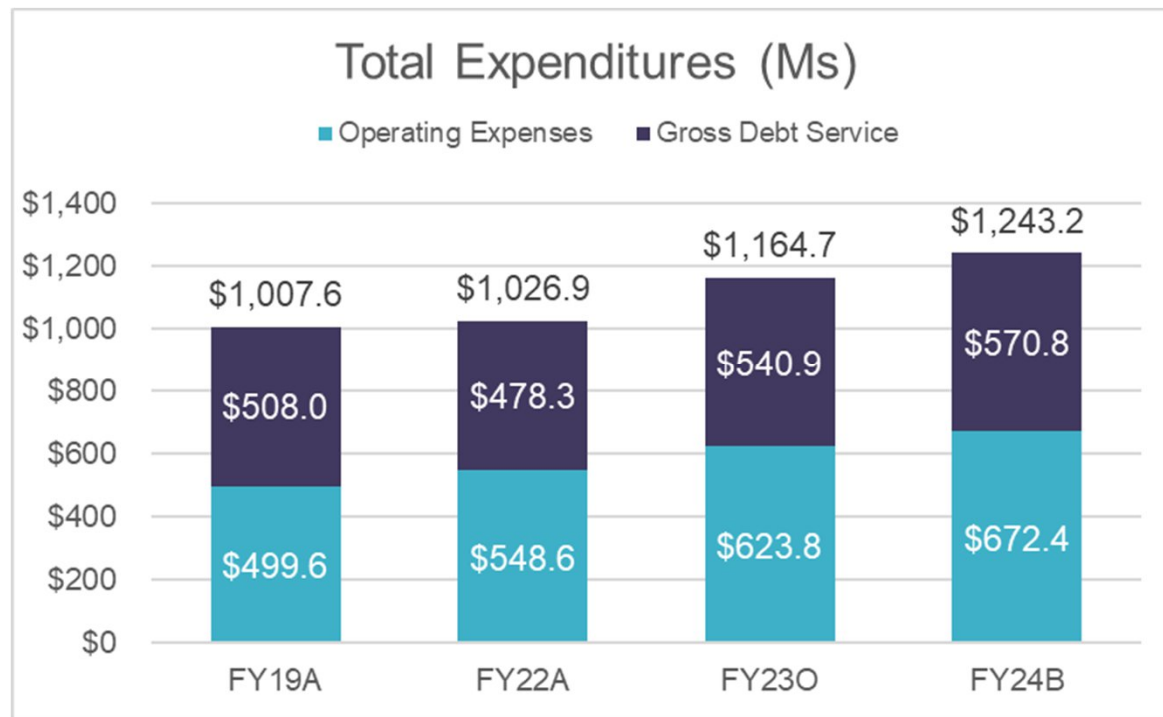
Debt service budget increase due primarily to issuance of debt for AA facilities in FY23 and the planned issuance of \$300 million of new debt in FY24 to fund capital program



<b>Annual Expenditure (in Millions)</b>	<b>FY23 Outlook</b>	<b>FY 24 Budget</b>	<b>FY24 vs FY23 Increase/(Decrease)</b>	
Operating Expenses	\$ 623.8	\$672.4	\$ 48.7	7.8%
Gross Debt	540.9	570.8	29.9	5.5%
Total Expenditure Budget within rate base	\$ 1,164.7	\$1,243.2	\$ 78.6	6.7%
Board Contingency outside rate base	10.0	10.0		
Total Budget with Contingency	\$ 1,174.7	\$1,253.2		

# Expenditure Budget

The FY24 Budget is 6.7% higher than FY23 Outlook, 23.4% higher than FY19. Increases in operating costs and the issuance of new debt are offset by savings from refundings over the last several years.

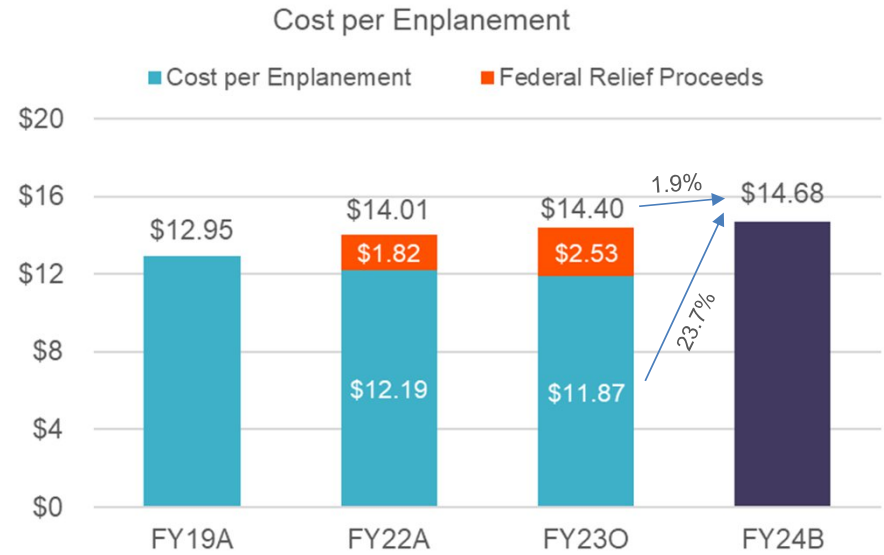
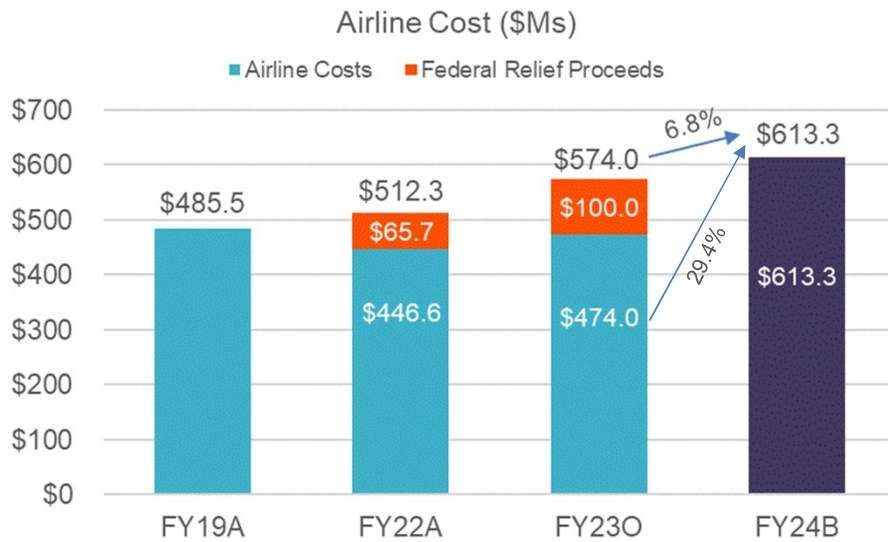


# Operating Expense Budget Walkforward

Operating Expenses (in Millions)	Total
FY23 Outlook	\$623.8
Budget reductions	(10.8)
Fixed contract increases	19.2
Employee related increases	14.8
Restore CEO Contingency	8.0
Digital and technology investments	6.9
Customer related increases	4.9
Other increases	5.2
Operating reserve adjustments	0.5
Net increase	48.7
FY24 Budget	<u><u>\$672.4</u></u>

# Airline Cost and CPE

The FY24 Airline Cost budget increase is mainly due to zero Federal Relief Proceeds. CPE increases because costs are rising faster than enplanements; however, CPE is lower than the rate negotiated as part of the new Use Agreement with the airlines.



# Request Budget Approval - \$1.253B

<b>Annual Expenditure (in Millions)</b>	<b>FY 24 Budget</b>
Operating Expenses	\$672.4
Gross Debt	570.8
Total Expenditure Budget within rate base	<u>\$1,243.2</u>
Board Contingency outside rate base	<u>10.0</u>
Total Budget with Contingency	<u><u>\$1,253.2</u></u>

# Tax Sharing to Owner Cities

Eules, Irving, Coppell, and Grapevine (south of HWY 114) have tax sharing arrangements with DFW and the Owner Cities.

Revenues split between “Host City” (1/3<sup>rd</sup>) and Owner Cities (2/3<sup>rd</sup>)

- Split between Dallas and Fort Worth is based upon 7/11<sup>th</sup> and 4/11<sup>th</sup> ownership, except for Rental Car Center taxes which are shared equally

Host Cities paid \$23.2 million in 2022

- \$8.1 million (53.7%) increase from prior year due primarily taxes paid on car rentals
- Dallas - \$13.1 million
- Fort Worth - \$10.1 million





# City of Dallas

1500 Marilla Street  
Council Chambers, 6th Floor  
Dallas, Texas 75201

## Agenda Information Sheet

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**File #:** 23-2199

**Item #:** B.

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FY 2023-24 & FY 2024-25 Budget Discussion and Amendments

\*For budget purposes, the City Council will be sitting as a Committee of the Whole.





# City of Dallas

1500 Marilla Street  
Council Chambers, 6th Floor  
Dallas, Texas 75201

## Agenda Information Sheet

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**File #:** 23-2200

**Item #:** C.

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After Action Review Report (AAR) of May 3<sup>rd</sup> Ransomware Incident



# Memorandum



CITY OF DALLAS

DATE September 1, 2023

TO Honorable Mayor and Members of the City Council

SUBJECT **After Action Review Report (AAR) of May 3<sup>rd</sup> Ransomware Incident**

On May 3, 2023, the City of Dallas experienced a ransomware incident against its computing and telecommunications environment, disrupting operations, damaging equipment and software, and necessitating the activation of the City's Incident Response Plan (IRP). In the subsequent weeks, the City's Information & Technology Services (ITS) Department worked with internal and external partners to contain the threat, review and cleanse the environment, and safely restore impacted services. As of the date of this memorandum, services have been restored and IT operations normalized.

As a key component of the City's IRP, an After-Action Review (AAR) has been conducted and a report completed by ITS which provides:

1. Background information on the threat actor,
2. A detailed timeline of events prior to, during, and following the initial incident,
3. An assessment of factors which served to mitigate the impact of the ransomware,
4. Key findings, and,
5. Recommendations for ongoing improvements to the security of the City's technology environment.

On September 6, 2023, a briefing will be provided to the Mayor and City Council members during the day's scheduled Council meeting. An overview of the AAR will be briefed and the City's Chief Information Officer (CIO) and Chief Information Security Officer (CISO) will be available to answer questions.

As there is still an active Federal criminal investigation into the threat actor, some information is limited in distribution. As such a closed session will be scheduled (pursuant to Sec. 551.076 and Sec. 551.089 T.O.M. A.) to provide the Mayor and Council Members with further information regarding the security assessment related to this security incident relating to the City's information resources technology.

The AAR briefing presentation is attached and presented for your review and consideration. A publicly available AAR will be issued following the briefings to the Mayor and City Council.

DATE September 1, 2023

SUBJECT **After Action Review Report (AAR) of May 3<sup>rd</sup> Ransomware Incident**

If you have any questions, please contact William (Bill) Zielinski, Chief Information Officer and Director of Information & Technology Services.



Jack Ireland  
Chief Financial Officer

[Attachment]

c: T.C. Broadnax, City Manager  
Tammy Palomino, Interim City Attorney  
Mark Swann, City Auditor  
Biliera Johnson, City Secretary  
Preston Robinson, Administrative Judge  
Kimberly Bizer Tolbert, Deputy City Manager  
Jon Fortune, Deputy City Manager

Majed A. Al-Ghafry, Assistant City Manager  
M. Elizabeth (Liz) Cedillo-Pereira, Assistant City Manager  
Robert Perez, Assistant City Manager  
Carl Simpson, Assistant City Manager  
Genesis D. Gavino, Chief of Staff to the City Manager  
Directors and Assistant Directors

# **The City of Dallas Ransomware Incident: May 2023**

**Dallas City Council  
September 06, 2023**

The logo of the City of Dallas, featuring a stylized white 'D' with a three-lobed leaf inside, set against a dark blue background with a fine white grid pattern.

**City of Dallas**

Dr. Brian Gardner  
Chief Technology & Information Security Officer  
Department of Information and Technology Services  
City of Dallas

# Presentation Overview



- Background/History
- May 3, 2023
- City Operational Impact
- Impact Mitigation
- Recovery
- Acknowledgements
- Findings
- Recommendations
- City Investments







April 7-May 3, 2023

- Royal Group performed
  - Reconnaissance &
  - Staging
- Less than 1 month
- Leakage of 1.169 TB of the 3.8 PB data the City has





## Reconnaissance

- Exfiltration of Data
- Command-and-Control Beacons
- Preparation to Deliver Encryption to Files
- Review of Users (Who is Who)



# Background/History



- 70% of Organizations suffer Ransomware
- 100% surge from the second quarter of 2022
- Mean time to identify a data breach is 204 days
  - City identified in 27 days
- Mean time is 73 days to contain breaches
  - City contained in 1 day



# May 3, 2023



- Use of Service Account
- Threat Actor Begins Encrypting Files
- Ransom Request Files Found On 996 Hosts
- Incident Response Plan (IRP) Activated
- Multiple Incident Response Teams Activated
  - Internal Teams
  - Vendors
  - Cybersecurity Professionals
- Mitigation Efforts Initiated & Paused



# City Operational Impact



- Interruption to All City Operations
  - All City Departments
  - Impact
    - Public Safety
    - Public Facing Services
    - Technology Infrastructure



# Impact Mitigation



- Increased in Information Security Budget
- Periodic Reviews by Federal and Outside Organizations
- Addition of Zero Trust Technologies





- May 3, 2023
  - Focus on Eradication
- May 4, 2023
  - Last known Infection
- Full Recovery Work Began
- Priorities set Based on Previous IRP
- Communication to State & Federal Authorities





- Information provided to Law Enforcement
- Incident Support Team (IST)
- Multiple Remediation Team working in Coordination
- City currently has 14,000 assets
  - 230 Server
  - 1,168 Workstations
    - Less than 10% of assets infected







- Over 90% restoration by June 9, 2023
- Currently 99.9% restoration
  - Small portion of
    - Test
    - Development
    - Unsupported systems needing upgraded
- Removed 100 servers of technical debt



# Acknowledgements



- Dallas Fire Rescue
- Dallas Police Department
- Office of Emergency Management
- GTS
- State & Federal Agencies
- Outside Vendors





- Incident Response Plan Revisions
- Security Incident Staff Periodically Exercised
- Identification/Detection of Threat
- Aggressive Incident Response
- Substantial Cybersecurity Investments Made in Advance of Attack



## Plan of Action & Milestones

- Cybersecurity Program Review
- Privacy and Security Risk Assessments
- Backup and Recovery Processes
- Network Hardening
- Actively Manage Infrastructure and Software
- Update to the Incident Response Plan

## Cybersecurity Spend

- 2019 2.5% of the total ITS budget
- 2023 ~10% of the total ITS budget
- Innovative Technologies
- Strategic Plan
- \$8.5 million in computer-based interdiction, mitigation, recovery, and restoration efforts



**City of Dallas**

# **The City of Dallas Ransomware Incident: May 2023**

**Dallas City Council  
September 06, 2023**

**Dr. Brian Gardner  
Chief Technology & Information Security Officer  
Department of Information and Technology Services  
City of Dallas**



# City of Dallas

1500 Marilla Street  
Council Chambers, 6th Floor  
Dallas, Texas 75201

## Agenda Information Sheet

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**File #:** 23-2201

**Item #:** D.

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Park(ing) Day and Status of the Off-Street Parking & Loading Code Amendment







**City of Dallas**

# **Park(ing) Day and Status of the Off-Street Parking & Loading Code Amendment**

**Dallas City Council  
September 6, 2023**

Julia Ryan, AICP, Director  
Planning & Urban Design

Andreea Udrea, PhD, AICP, Assistant Director  
Planning & Urban Design

# Presentation Overview



1. Presentation Purpose
2. Park(ing) Day
3. Code Amendment Background
4. Current Zoning Regulations
5. Citywide Adopted Plans
6. Overview of Parking Reform Pillars
7. Received Feedback and Timeline



# Presentation Purpose



- 15th September: Park(ing) Day.
- Provide a status of the off-street parking code amendment as requested by the August 3, 2023- five-signature Council Memo.
- Reminder of recently-adopted applicable plans and policies.
- Not a proposal.



# Five-Signature Council Memo



- **August 3, 2023:** A resolution requesting the City of Dallas recognize the 15th of September as Park(ing)Day and a request for the City Manager to begin planning and implementing actions to reduce parking in the city and provide briefings on the status of parking reduction and the elimination of minimum parking requirements in the city.
- By Council Members: West, Bazaldua, Willis, Resendez, and Schultz



# Park(ing) Day



- **PARK(ing) Day is an annual, worldwide event** where artists, activists, and citizens turn parking spots into temporary public parks and other spaces for people to enjoy. PARK(ing) Day is a non-commercial project, intended to promote creativity, civic engagement, critical thinking, unscripted social interactions, generosity, and play.
- Every year, thousands of parklets are created in cities across the globe.



# Park(ing) Day



- In Downtown Dallas, we permit around 30 spaces on Main Street where people can enjoy a day of play in a parking space.
- PUD participates every year.
- To learn about the history of this event, visit the official [PARK\(ing\) Day website](https://www.dallas.gov/pud).

PARK(ING) DAY DALLAS IS ON THURSDAY, SEPTEMBER 14TH, 2023



# Code Amendment Background



**August 28, 2019**

Council Member West Memo requesting the authorization of a code amendment by CPC

**October 3, 2019**

Authorization by City Plan Commission

**March 5, 2020 –  
August 26, 2021**

25 ZOAC meetings:

*Reviewed current conditions, research and best practices, and developing proposal.*

**August 2023**

Public listening sessions and reintroduction at ZOAC



# City Plan Commission Authorization



- **October 3, 2019:** Consideration to be given to amending off-street parking and loading requirements including, but not limited to, hotel, restaurant, multifamily, and alcoholic beverage establishment uses, and transit-oriented development.





# Current Zoning Regulations



- When a business or residence is established on a property, the development code requires provided parking and loading spaces off the public right-of-way.
- Requirement is usually a ratio.
  - *Ex. One space per 300 square feet of building;*
  - *Ex. One space per bedroom;*
- Limited reductions may be available for certain projects.



# Examples



## (2) Commercial stable.

(A) Definition: A facility for the business of boarding horses or renting horses to the public.

(C) Required off-street parking: **One space for each two stalls.**

## (10) Sewage treatment plant.

(A) Definition: A facility for receiving and treating sewage from the city sanitary sewer system.

(C) Required off-street parking: **One space for each million gallons of capacity.**



# Operational Issues with Current Code



Outdated, dysfunctional, and inflexible requirements that create barriers to equitable development:

- Are a **one-size-fits-all** requirement
- **Cumbersome process** for applicants and staff
- Can be a **barrier to redevelopment or use** of existing buildings
- Disproportionately **burden small businesses** and entrepreneurs, with **racial equity impact**
- Impede environmental and **neighborhood walkability** goals



## Citywide Plans – CECAP 2020 (Cont.)



**ADOPT A REVISED PARKING ORDINANCE STRATEGY THAT SUPPORTS NEW MODE SPLIT GOALS AND LAND USE STRATEGY THAT MINIMIZES AVAILABLE PARKING IN TRANSIT-ORIENTED DISTRICTS.**

- **Revised parking standards/maximum parking standards** for corridors or neighborhoods that have high transit connectivity.
- **Parking management districts** (rather than parking standards) **per development** to begin shifting to a shared parking model for major nodes of activity.
- Parking management districts with **design guidance** to retrofit surface lots with green infrastructure best practices, such as permeable surfaces or bioswales for water conveyance.



# Citywide Plans – CECAP 2020



## SUPPORT AND RECOMMEND TRANSPORTATION DEMAND MANAGEMENT (TDM) STRATEGIES IDENTIFIED WITHIN THE STRATEGIC MOBILITY PLAN

tailored to a wide range of employers and industries to support low wage, shift-based jobs.

### Potential Outcome Metrics:

- Decrease in number of new parking spaces in the city
- Increase in transit ridership



# Citywide Plans – Connect Dallas 2021



- **An often-overlooked area of policy that has tremendous impact on mobility choices is the use of minimum parking requirements.**
- **High parking minimums force developers to build more parking** than they may otherwise deem necessary, passing on the cost to commercial tenants and residents
- Land occupied by parking lots and parking structures **is land not occupied by more productive land uses, which further erodes the City's tax base.**
- **Eliminating parking minimums** allows developers to respond to demand more flexibly in higher density developments, especially in areas close to transit and in walkable locations and increases the attractiveness of transit and active transportation modes.



# Citywide Plans – Connect Dallas 2021



## REFORM THE DEVELOPMENT REVIEW PROCESS TO SUPPORT MULTIMODAL TRANSPORTATION

1. “Right-size” Parking Regulations
2. Shift goal of traffic analysis from reducing delay (also called "Level-of-Service") to reducing vehicle miles traveled (VMT)
3. Introduce an active modes analysis and multi-modal mitigation strategies into the TIA process



# Citywide Plans – Connect Dallas 2021



## EMPHASIZE TRANSPORTATION DEMAND MANAGEMENT (TDM) TO MAXIMIZE SYSTEM EFFICIENCY:

2. Incorporate TDM into development review and incentivize its adoption (i.e. offering parking reductions, density bonus, etc.)
3. Foster creation of Transportation Management Associations in key employment districts such as Uptown/Victory/Oak Lawn, North Central Expressway, Inland Port, Galleria/ Valley View, and the Medical District





# Overview of Parking Reform Pillars



- **Right-sizing of parking regulations** for predictability and flexibility in the development process, through adequate requirements
- **Improve parking design and accessibility**
- **Transportation Demand Management Plan**  
*(Larger developments required to think comprehensively the multimodal access to the lot)*
- **Managed Parking Area / Parking Benefit Districts**  
*(Separate Action)*  
*(On-street parking meters generate revenue for impacted neighborhoods)*



# Parking Pillar: Design Standards



- Intended to **improve the urban design** and mitigate the impact of parking lots.
- Includes standards for urban form and environmental sensibility carefully selected to address specific situations:
  - Ex. Parking behind the building (or partially)
  - Ex. Provide pedestrian pathway through parking lot
  - Ex. Ensure location of parking does not block building's accessibility from sidewalk
  - Ex. Environmentally-friendly design



# Parking Pillar: Management



## Transportation Demand Management (TDM)

- Update existing tools we use to clarify and **formalize the transportation review** associated with larger projects
- Required for larger development projects.
- Project team must select prepared strategies to reach assigned point target:
  - Ex. Additional pedestrian improvements
  - Ex. Better access to transit for residents or employees
  - Ex. Bicycle facilities on-site



# Parking Pillar: Management (Cont.)



## Managed Parking Areas /Parking Benefit District (PBD)

- Using parking meters and other tools to manage on-street parking within a specific region.
- Revenue generated can be applied to public improvements within PBD such as enforcement, repairing sidewalks, or upgrading landscaping.
- Established by ordinance based off the On-Street Parking and Curb Management Policy by Dept. of Transportation.



# Received Feedback



Two Virtual Listening Sessions and one ZOAC meeting in August 2023:

## **Support** for:

- transitioning to multi-modal transportation
- acting on environmental goals
- adding opportunity for housing and business
- ensuring an aesthetic and walkable city

## **Concerns** about:

- added traffic congestion
- less free and abundant parking
- lack of transit and walk/bike infrastructure
- spillover parking onto residential blocks



# Forecasted Outcome



- Incremental changes to **new development and redevelopment** projects;
- **Existing parking supply will remain**, and possibly transition to shared parking based on mix of uses and utilization rates;
- Developments will continue to **provide parking** based on *market demand*:
  - Precedent from other cities shows only slight reduction in provided supply;
  - Examples from projects utilizing the *Dallas Mixed Income Housing Density Bonus* show reduction of supply of only few spaces.
- Upcoming On-Street Parking and Curb Management Policy proposes options to handle spillover parking, revenue generation, parking permitting, etc.



# Timeline



Today	Receive feedback from City Council
Fall	Amendments briefed to ZOAC
Late Fall	City Plan Commission public hearing on amendments
Winter 2023	Amendments briefed at City Council
Spring 2024	





**City of Dallas**

# **Off-Street Parking & Loading Code Amendment**

**Dallas City Council  
September 6, 2023**

Julia Ryan, AICP  
Director

Planning & Urban Design

Andreea Udrea, PhD, AICP  
Assistant Director  
Planning & Urban Design



# ZOAC & Community Feedback



## ZOAC briefings:

- 3.05.2020 - City of Dallas Parking Code Amendment Outline
- 6.18.2020 - City of Dallas Current Parking Regulations
- 7.09.2020 - City of Dallas Planned Development Districts
- 8.06.2020 - Index Cities and Other Cities Research
- 9.03.2020 - Local and National Parking Studies + Board of Adjustment Parking Reductions + Citywide Plans
- 10.15.2020 - Public and Interdepartmental Outreach
- 11.5.2020 - 4 Case Studies
- 11.19.2020, 12.3.2020 - Discussion with Departments ---- **MOTION to staff**
- 1.21.2021 - Proposal Framework Option
- 2.4.2021 - Parking Ratios Table
- 2.25.2021 - Parking Ratios Table and Regulations Options
- 3.11.2021 – Parking Management Tools
- 4.1.2021 – Testing
- 4.15.2021 – Management Mechanisms
- 4.22.2021 – Discussion with City Manager and DART
- 5.6.2021 – Additional Testing
- 5.19 and 5.20.2021 – Public Input sessions
- 6.6.2021 – Debrief after public input
- 6.17.2021, 7.15.2021, 8.12.2021 – Parking Design Standards
- 8.26.2021 - TDM

