



**City of Dallas**

# **Five-Year Infrastructure Management Program (IMP) Update FY 2024-2028**

**Council Briefing  
December 6, 2023**

Ali Hatefi, PE, Director  
Derek White, PhD, PE, Interim Assistant Director  
Shahad Mohammed, PMP, Program Administrator  
Department of Public Works  
City of Dallas

# Overview



- Background
- Equity
- Streets
- Sidewalks
- Alleys
- Bridges
- Discussion/Questions



# Background



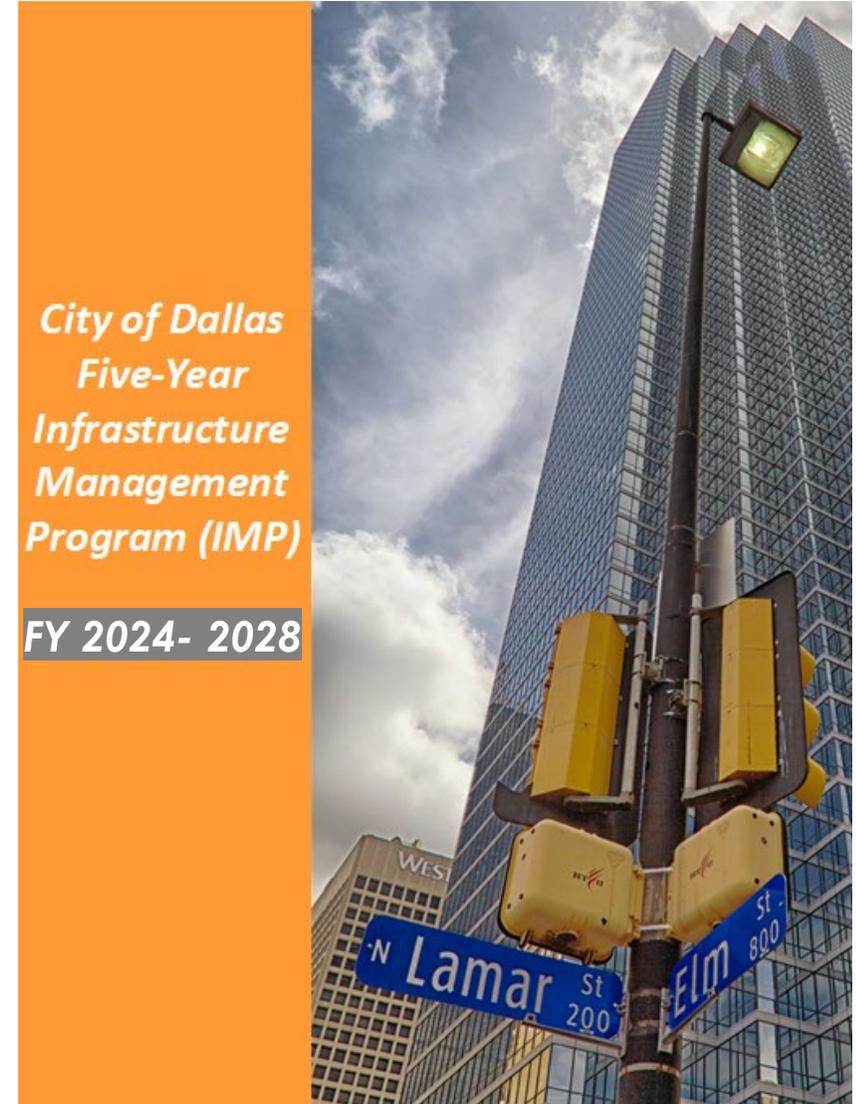
- This is PBW's sixth annual Infrastructure Management Program (IMP)
- More details can be found on the Public Works website:  
(<https://dallascityhall.com/departments/public-works>)
- Hard Copies will be delivered to council in January





# Background

The FY 2024 IMP includes \$152.9M Total Funds for streets, sidewalks, alleys, and bridges



City of Dallas  
Five-Year  
Infrastructure  
Management  
Program (IMP)

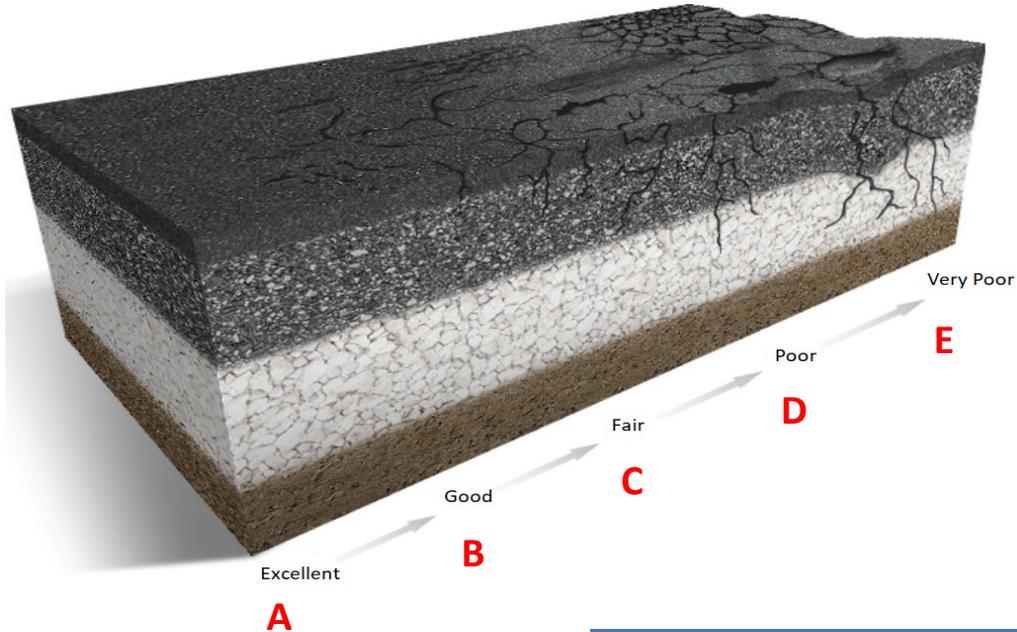
FY 2024- 2028

<i>Proposed Five-Year IMP Maintenance Program Budgets</i>						
<i>Program</i>	<i>FY24</i>	<i>FY25</i>	<i>FY26</i>	<i>FY27</i>	<i>FY28</i>	<i>Total</i>
<b>Streets</b>	\$140.9M	\$68M	\$68M	\$68M	\$68M	<b>\$412.9M</b>
<b>Bridge</b>	\$4.4M	\$4.4M	\$4.4M	\$4.4M	\$4.4M	<b>\$22.0M</b>
<b>Sidewalks</b>	\$4.3M	\$5.3M	\$5.3M	\$5.3M	\$5.3M	<b>\$26.5M</b>
<b>Alleys - Unimproved</b>	\$1.3M	\$1.3M	\$1.3M	\$1.3M	\$1.3M	<b>\$6.5M</b>
<b>Alleys - Improved</b>	\$2.0M	\$2.0M	\$2.0M	\$2.0M	\$2.0M	<b>\$10.0M</b>
<b>Total</b>	<b>\$152.9M</b>	<b>\$81.0M</b>	<b>\$81.0M</b>	<b>\$81.0M</b>	<b>\$81.0M</b>	<b>\$477.9M</b>

Note: grayed out values are subject to future annual appropriations.



# Background



- Each street segment in the City of Dallas has a Pavement Condition Index (PCI) Rating of “0-100”
- A street with a PCI of “100” would be a brand-new street and a street with a “0” PCI would be a completely failed street

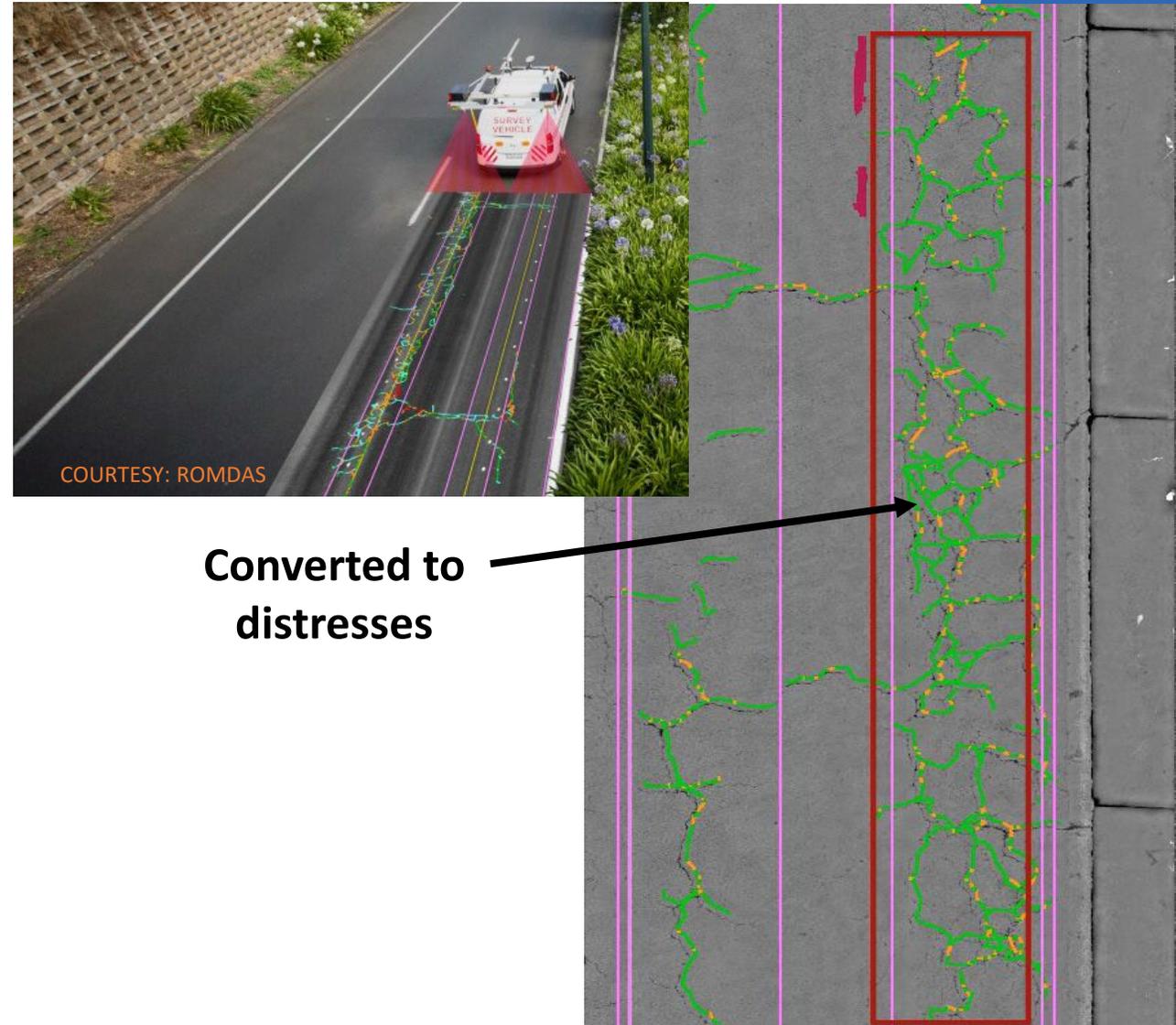
City of Dallas PCI Ranges		
Rating	Ranking	PCI Range
A	Excellent	100-85
B	Good	70-84.9
C	Fair	55-69.9
D	Poor	40-54.9
E	Failed	0-39.9



# Background



- New pavement data was recently collected (FY23)
- Data collection process included:
  - Vehicle Mounted Data Collection Equipment
  - Right-of-Way Imagery
  - Laser Crack Measurement System (LCMS)
  - Rut Depths
  - International Roughness Index (IRI)
  - Data processing was fully automated for some distresses, but manual for others
- Current Model Network  
Overall PCI = 71.5

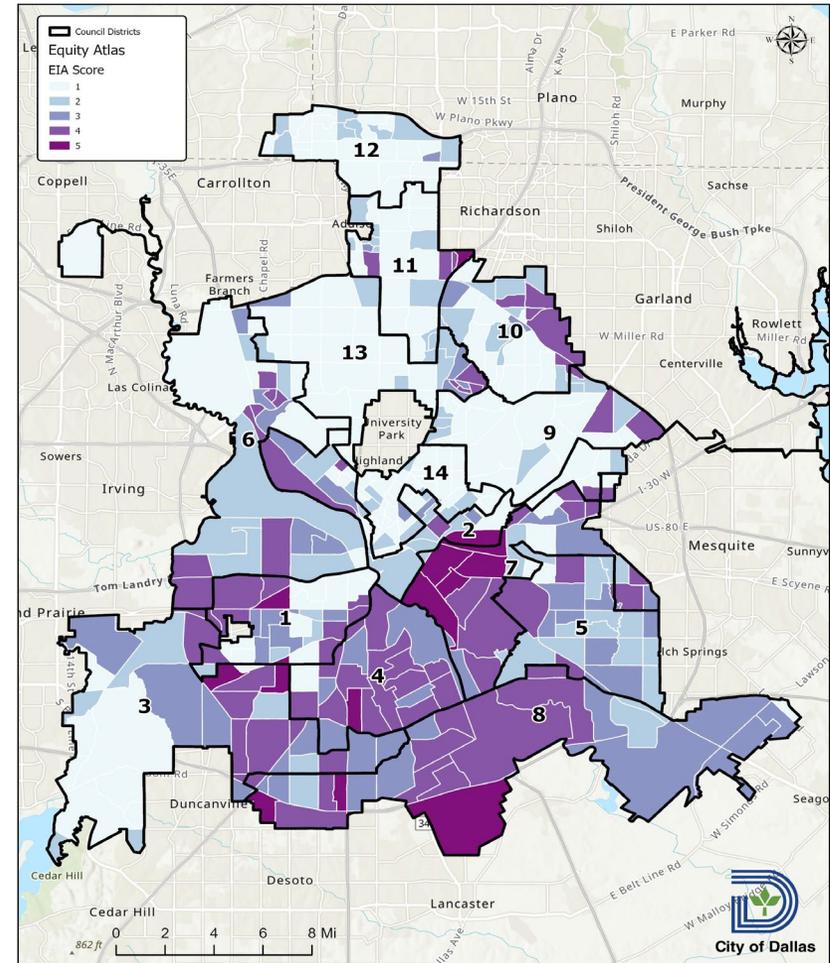


# Equity



- Equity/Underserved Areas Funding:
- Pavement Model configured to maintain minimum 20% Fund Allocation to Equity Priority Areas
- In FY24, a minimum total of \$28.18M will be allocated to infrastructure improvements for Equity Priority Areas

Equity Priority Areas, City of Dallas



# Streets



- Recently collected data was utilized in the paving model to develop the pavement deterioration curve
- A higher inflation rate was used on treatment costs (5.0% a year), but budget projections kept flat
- Incorporated current higher contract pricing
- Looked at various scenarios to optimize results with a focus on a long-term benefits



# Streets



## Evaluated multiple Modeling Scenarios:

- \$68M/Year IMP + CBTF Proposed Bond Allocation of \$375M for Proposition A
- \$68M/Year IMP + Department Proposed Bond Allocation of \$675M for Proposition A
- Zero Pavement Degradation Scenario Prediction
- Pavement Performance Prediction will vary based on the actual allocated fund
- Network PCI, Backlog Lane Miles, and Backlog Costs will vary based on the final bond and IMP budget allocations, future construction costs, updated data collection, etc.



# Streets



- Budget per year scenario for IMP and Bond Funds:

Streets Scenario	FY 24	FY 25	FY 26	FY 27	FY 28	Total
IMP + \$325M Bond	\$151.2M	\$96.6M	\$113.7M	\$132.6M	\$144.5M	\$638.6M
IMP + \$675M Bond	\$162.2M	\$124.5M	\$173.9M	\$209.0M	\$261.6M	\$931.2M
Zero Degradation	\$162.2M	\$254.5M	\$293.9M	\$308.9M	\$311.6M	\$1,331.1M

- Note: grayed out values are subject to future annual appropriations
- FY24 Budget to include \$140.9M IMP+ Bond Projection
- FY25-FY28 Budgets presented above to include \$68M Annual IMP+ Bond Projection
- Five-year average annual need of \$266.2M to maintain zero degradation



# Streets



- Projected PCI over the next 5 years by council district
- PCI data below is subject to change with the updated data collection cycle

PCI by Council District - IMP + 325M Bond					
District	2024	2025	2026	2027	2028
1	71	71	70	69	69
2	67	67	67	66	66
3	76	75	74	73	73
4	70	69	69	68	67
5	71	70	70	69	69
6	72	71	71	70	69
7	73	72	71	71	70
8	76	76	76	75	75
9	70	70	69	69	68
10	75	75	74	73	73
11	69	69	68	67	66
12	77	77	76	74	74
13	68	68	67	67	66
14	63	63	63	62	61
Avg	71.3	70.9	70.3	69.5	69

PCI by Council District - IMP + \$675M Bond					
District	2024	2025	2026	2027	2028
1	71	71	70	69	70
2	67	67	67	66	66
3	76	75	74	74	73
4	70	69	68	67	68
5	71	70	70	70	70
6	71	71	71	70	70
7	73	72	71	71	71
8	76	76	75	76	75
9	70	71	70	69	69
10	76	76	75	73	73
11	70	69	69	68	67
12	78	77	76	75	74
13	68	68	68	67	67
14	63	63	63	63	63
Avg	71.4	71	70.5	69.8	69.7

PCI by Council District - Zero Degradation					
District	2024	2025	2026	2027	2028
1	71	71	71	70	71
2	67	68	70	70	70
3	76	76	75	75	74
4	70	69	69	68	69
5	71	70	71	71	71
6	71	71	72	71	72
7	73	72	72	72	72
8	76	76	75	76	76
9	70	71	71	70	70
10	76	76	75	74	73
11	70	70	69	68	67
12	78	77	76	75	74
13	68	68	69	68	68
14	63	66	68	68	69
Avg	71.4	71.5	71.6	71.2	71.2



# Streets



- Backlog analysis comparison between scenarios

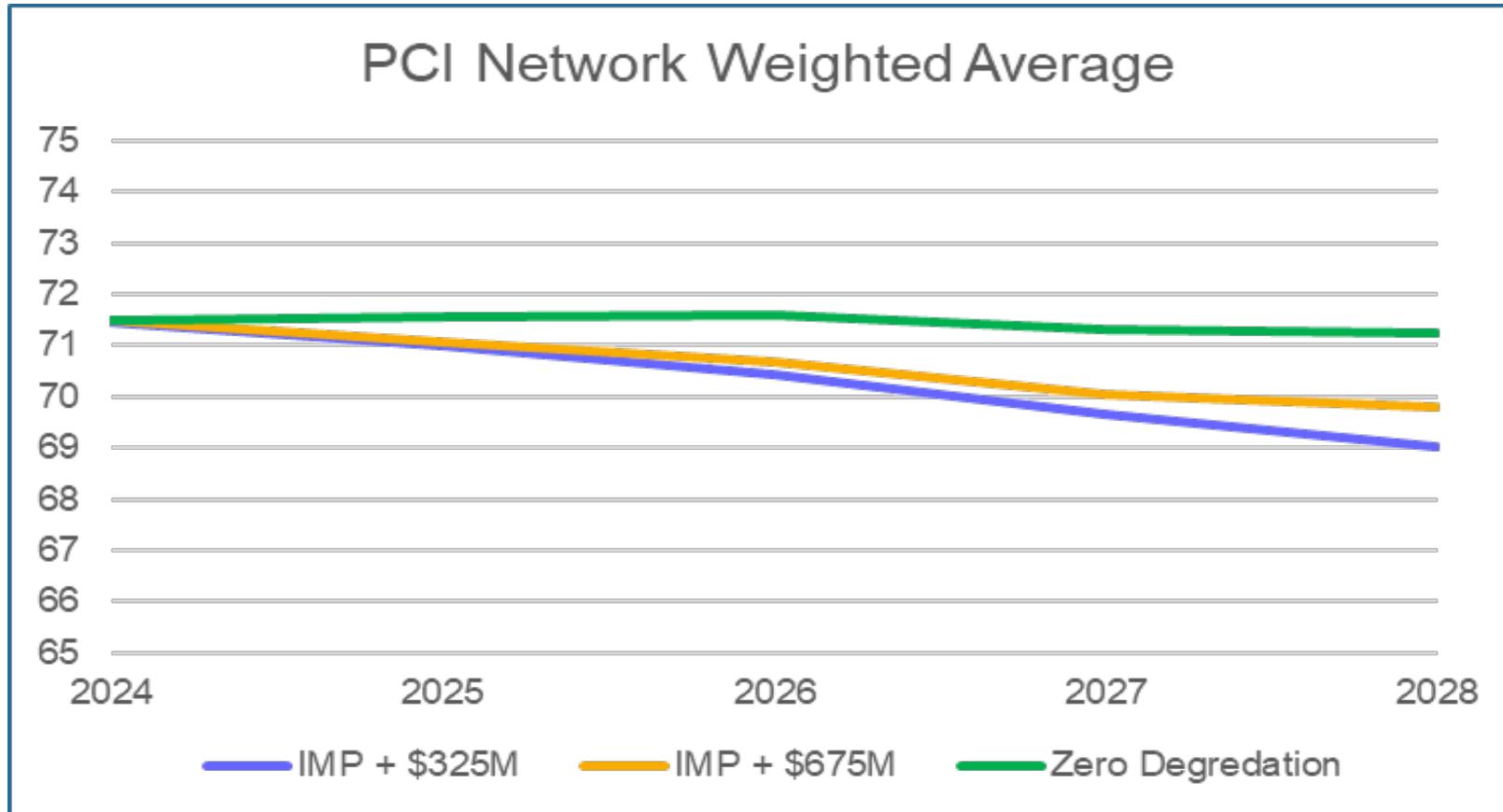
Scenario	Impact to PCI	Recon. Backlog Cost (\$551M in 2024)	Recon. Backlog Lane Miles (194 LM in 2024)	Resurf. Backlog Cost (\$1.188B in 2024)	Resurf. Backlog Lane Miles (1,551 LM in 2024)
IMP + \$325M Bond	Slight Decline	\$867M ↑	215 LM ↑	\$1.915B ↑	1,914 LM ↑
IMP + \$675M Bond	Slight Decline	\$795M ↑	196 LM =	\$1.817B ↑	1,822 LM ↑
Zero Degradation - IMP + \$918M Bond	Maintains Current	\$642M ↑	164 LM ↓	\$1.517B ↑	1,499 LM ↓



# Streets



- Network PCI Comparison



# Streets



## Future Opportunities:

- Exploring the implementation of the new standard (ASTM E3303)
  - Fully Automated Pavement Evaluation that uses AI Technology for crack detection and analysis
- Enhance the frequency of pavement evaluation and data collection to an annual cycle to boost data accuracy and enhance comprehension of trends
- Implement a Data Quality Control Plan in our upcoming procurement process to dictate data collection procedures, calculations, and QA/QC process, to help minimize PCI variances between different data collection vendors
- Update the Pavement Management System including the pavement model to operate within a single pavement software, streamlining all tasks in one place for better efficiency in pavement management



# Sidewalks



## Sidewalk Program

- In June 2021, the Department of Public Works completed the City's first Sidewalk Master Plan (DSWMP)
- A data-driven system was utilized to identify the most impactful projects to:
  - Increase accessibility for pedestrians,
  - Improve safety for all city residents,
  - Address sidewalk needs in historically underserved communities



# Sidewalks



## Sidewalk Program

- The DSWMP provides guidance for decision makers on budgeting, project selection, and implementation of planned projects included in the Five-Year IMP-Sidewalk Maintenance Program
- The Dallas Sidewalk Master Plan's 12 Focus Areas, originally identified \$30 million in priority projects across all 14 City Council Districts
- Cost estimates have increased since then due to inflation



# Sidewalks



- Sidewalk Program Five-Year Budget

Program	FY 24	FY 25	FY 26	FY 27	FY 28	Total
Sidewalk- General Funds	\$0.3 M	\$1.5 M				
Sidewalk- Certificate of Obligation (CO)	\$4.0 M	\$5.0 M	\$5.0 M	\$5.0 M	\$5.0 M	\$25.0 M
Funding Total	\$4.3 M	\$5.3 M	\$5.3 M	\$5.3 M	\$5.3 M	\$25.5 M

Note: grayed out values are subject to future annual appropriations.



# Sidewalks



## Sidewalk Program Budget – Next 5-Years

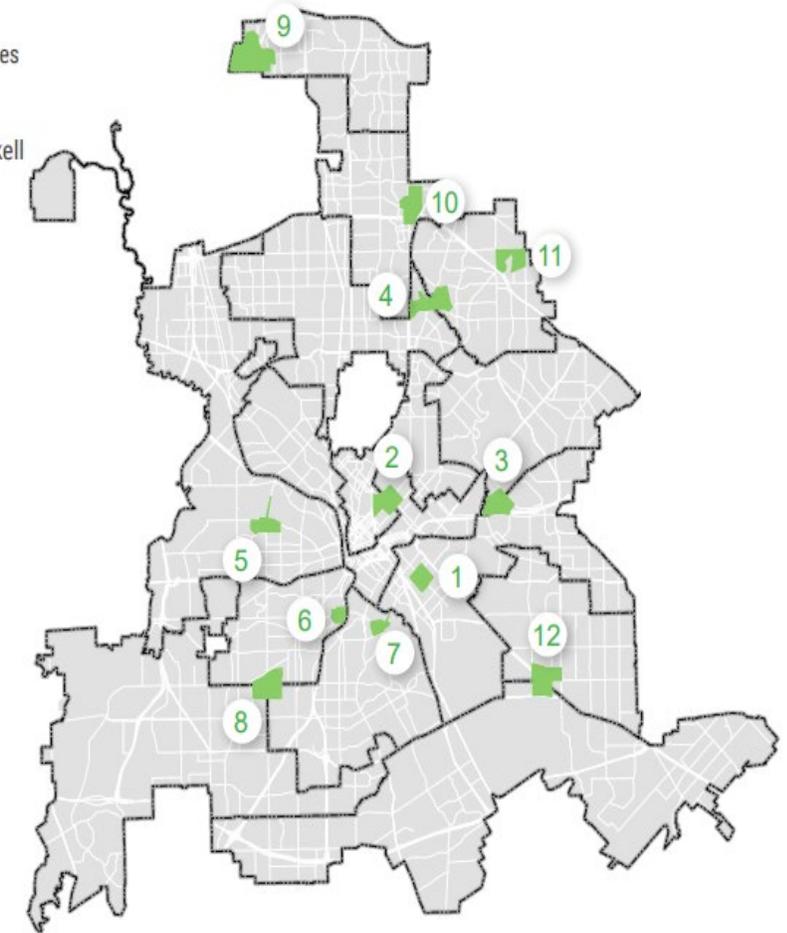
- \$25.5M Programmed
- expanding Dallas' sidewalk network

### FY24

- \$4.3M programmed
- 7.3 miles of sidewalk improvements
- focused on priority projects included in the DSWMP's 12 Focus Areas

All Focus Area Locations

- # Focus Area Numbers
  - Focus Areas
  - Council District Boundaries
1. Martin Luther King, Jr.
  2. Renaissance Oaks & Haskell
  3. Tenison Park East
  4. Fair Oaks
  5. Hampton Crossing
  6. Southern Gateway
  7. Cedar Creek
  8. Hampton & Illinois
  9. Denton County Gateway
  10. Coit & 635
  11. Woodridge
  12. Elam Creek

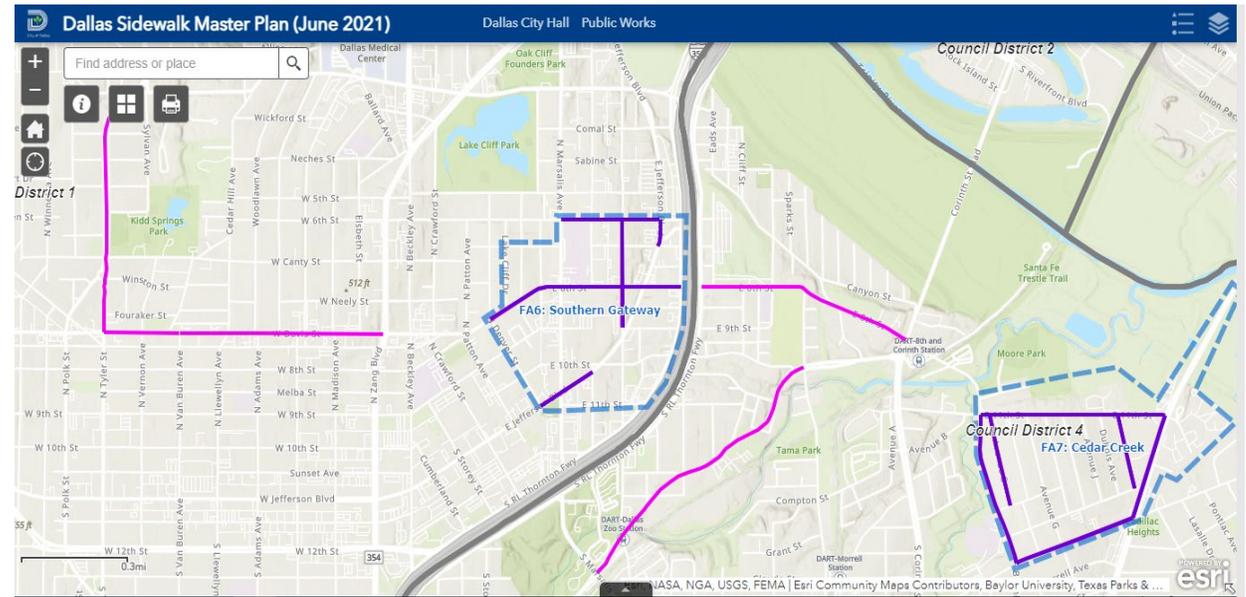


# Sidewalks



## Sidewalk Program – DSWMP Application

- Project tracking system and publicly available map showing progress of sidewalk improvements



## Resources

- [Dallas Sidewalk Master Plan](#)
- [Dallas Sidewalk Master Plan Map](#)



# Alleys



## Alleys- Improved:



<i>Proposed Five-Year IMP Improved Alley Maintenance Program Budgets</i>						
<i>Program</i>	<i>FY 24</i>	<i>FY 25</i>	<i>FY 26</i>	<i>FY 27</i>	<i>FY 28</i>	<i>Total</i>
<b>Funding Needed</b>	\$2.0M	\$2.0M	\$2.0M	\$2.0M	\$2.0M	\$10.0M
<b>Miles</b>	10.43	6.7	6.7	6.7	6.7	37.23

Note: grayed out values are subject to future annual appropriations.

- Improved alleys are defined as alleys that have been constructed in concrete or asphalt
- The projects included in the IMP were prioritized and selected based upon pavement condition and Sanitation routes
- Construction contract awarded and approved by council
- Construction start anticipated by Feb 2024

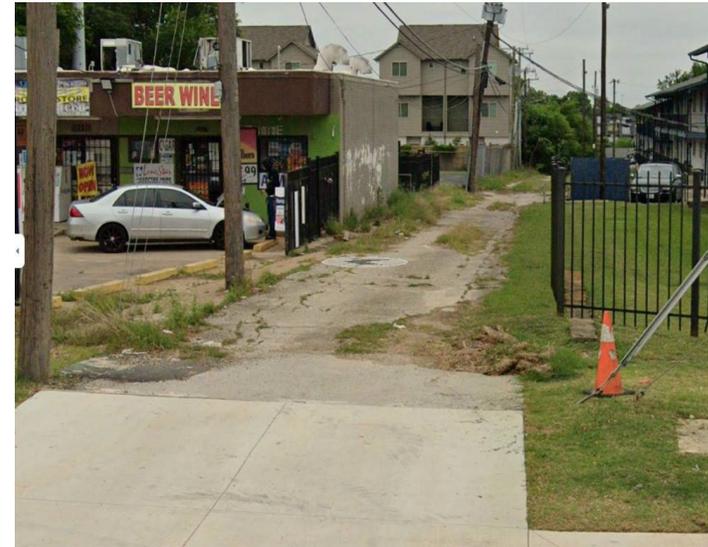




# Alleys

## Alleys- Unimproved:

- The Unimproved Alley program began in FY 19; to date, the Street Operations team has completed 51.1 alley miles for 449 separate alley projects
- The IMP assumes a program budget of \$1.3M to complete an average of 5.0 miles of maintenance for unimproved alleys
- The reduction in alley miles is the result of increase in material cost for Asphalt



*Proposed Five-Year IMP Unimproved Alleys Maintenance Program Budgets*

Program	FY 24	FY 25	FY 26	FY 27	FY 28	Total
Funding	\$1.3M	\$1.3M	\$1.3M	\$1.3M	\$1.3M	\$6.5M
Miles	5.0 miles	5.0 miles	5.0 miles	5.0 miles	5.0 miles	25.0 miles

Note: grayed out values are subject to future annual appropriations.



# Bridges



- Finalizing the development of a rolling 5-year maintenance program to address routine maintenance
- Current estimated backlog \$30M of routine maintenance
- In October 2022, a construction contract was awarded for the Bridge Maintenance Program
- Bridge Maintenance Program next goal is to implement a preventative maintenance program for Dallas bridges.



REFERENCE IMAGE AT TYPICAL MISALIGNED BEARING  
NOT TO SCALE

<b><i>Proposed Five-Year Bridge Maintenance Program Budgets</i></b>						
<b><i>Program</i></b>	<b><i>FY 24</i></b>	<b><i>FY 25</i></b>	<b><i>FY 26</i></b>	<b><i>FY 27</i></b>	<b><i>FY 28</i></b>	<b><i>Total</i></b>
<b>Maintenance Program</b>	\$3.4M	\$3.4M	\$3.4M	\$3.4M	\$3.4M	\$17.0M
<b>Reserve for Emergency Repair/ Consultant</b>	\$1.0M	\$1.0M	\$1.0M	\$1.0M	\$1.0M	\$5.0M
<b>Bridges Impacted</b>	25	20	20	20	20	105

Note: grayed out cells values are subject to future annual appropriations.



Example of emergency repairs on the SH356 Bridge





# Discussion/Questions





**City of Dallas**

# **Five-Year Infrastructure Management Program (IMP) Update FY 2024-2028**

**Council Briefing  
December 6, 2023**

Ali Hatefi, PE, Director  
Derek White, PhD, PE, Interim Assistant Director  
Shahad Mohammed, PMP, Program Administrator  
Department of Public Works  
City of Dallas