

Memorandum

Date: October 14, 2025
To: City of Dallas Mayor, Councilmembers, and City Manager
Subject: Silver Line Budget & Timeline Concerns

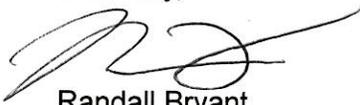
The undersigned members appointed by the Dallas City Council to the Dallas Area Rapid Transit Board of Directors bring your attention to a matter that was discussed at the September 30, 2025 DART Committee-of-the-Whole meeting.

The item, "Briefing on the Hillcrest Pump Station Located at 17404 Hillcrest Road, Dallas, Texas, 75252, and its contents are attached to this memo for your review.

As we approach the opening of the most transformational project in the history of our agency, we must also reflect on the working relationship between our organizations. An internal review determined the completion of the Silver Line was delayed over 500 days at a cost of nearly \$130 million to Dallas and DART's other member cities due to a myriad of continual actions taken by the City of Dallas. That finding was acknowledged by Dallas during the disbursement of DART's Public Transportation Improvement (PTI) funds. As part of the mitigation plan \$31 million was withheld from Dallas as monetary relief of the previous delays and \$30 million of the \$80 million approved was placed into a Risk Fund until certain milestones to address the delays were met.

This pump station was one of many contributing factors to the additional projects requested and numerous permit issuance delays that led to the massive amount of both time and revenue lost and additional expenses incurred. Although a deep dive into every delay has not been conducted, we offer this chronological order of events as observed by our agency on this particular project. As your representatives, we believe a review of how certain internal decisions were made is needed and would be beneficial. Together we hope to learn from this experience, develop best practices, and cultivate a more productive working relationship as we continue to build a better transit system for all.

Sincerely,



Randall Bryant
Vice Chair



Michele Wong Krause
Immediate Past Chair



Carmen Garcia
Assistant Secretary



Patrick Kennedy
Board Member



Enrique MacGregor
Board Member



Maureen Milligan
Board Member



Roy Lopez
Board Member



Maurice West
Board Member