



# Pallet®

The Leader in Non-Congregate  
Emergency Shelter



# Pallet Is The Leader In Non-Congregate Emergency Shelter

Pallet is the only organization with a proven record of deploying non-congregate, interim shelter villages across the U.S. and Canada. Our experience across climates, terrains, and communities ensures every village is safe, efficient, and responsive to local needs.

**5,600+**

SHELTERS BUILT

**146**

VILLAGES BUILT

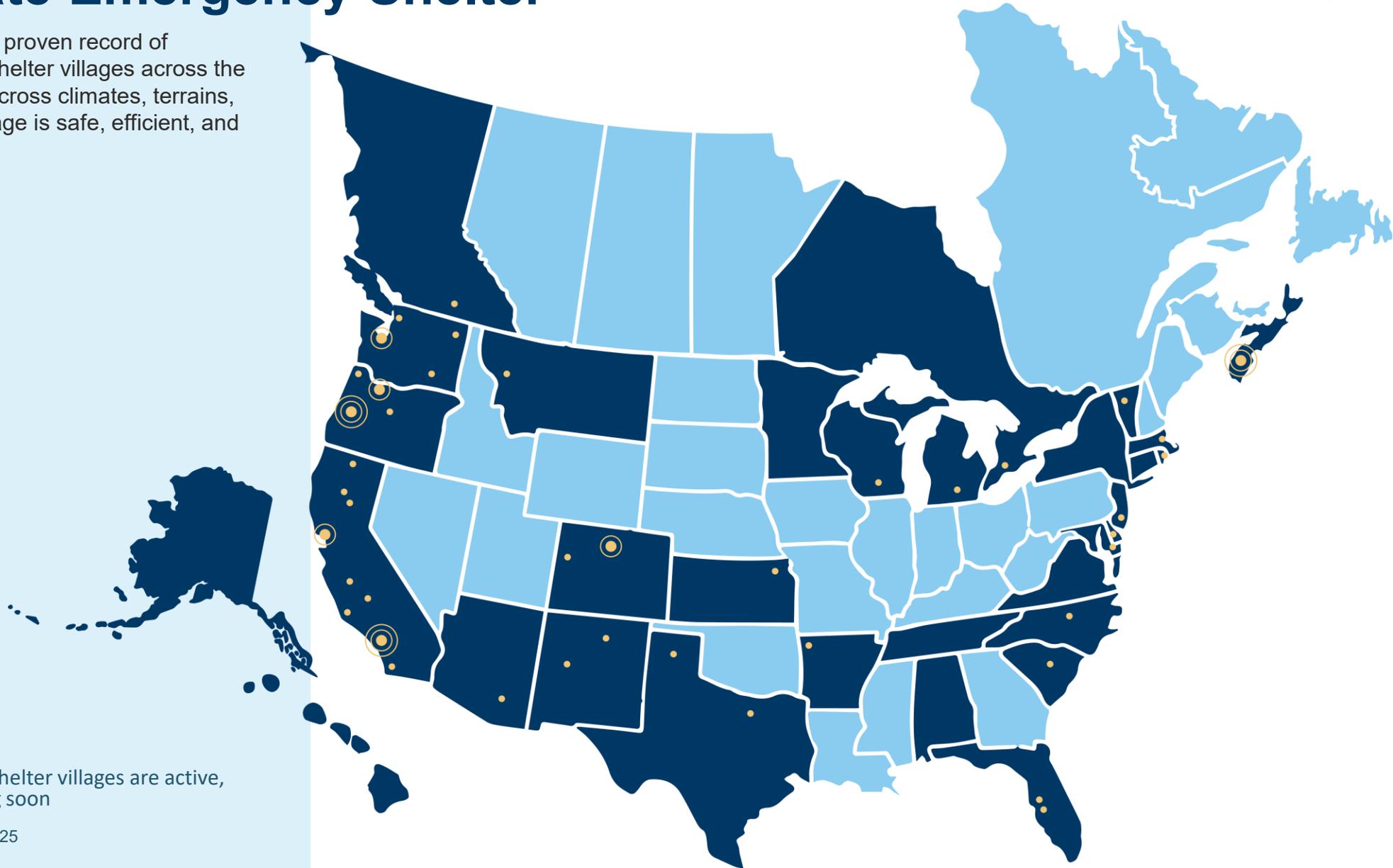
**29 / 3**

STATES / PROVINCES

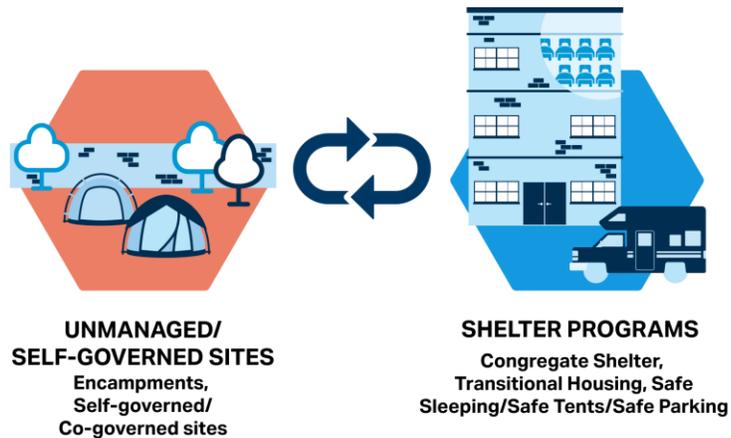
**136** CITIES

■ States/ Provinces where Pallet Shelter villages are active, and/or constructed and opening soon

\*Map and village stats as of October 2025

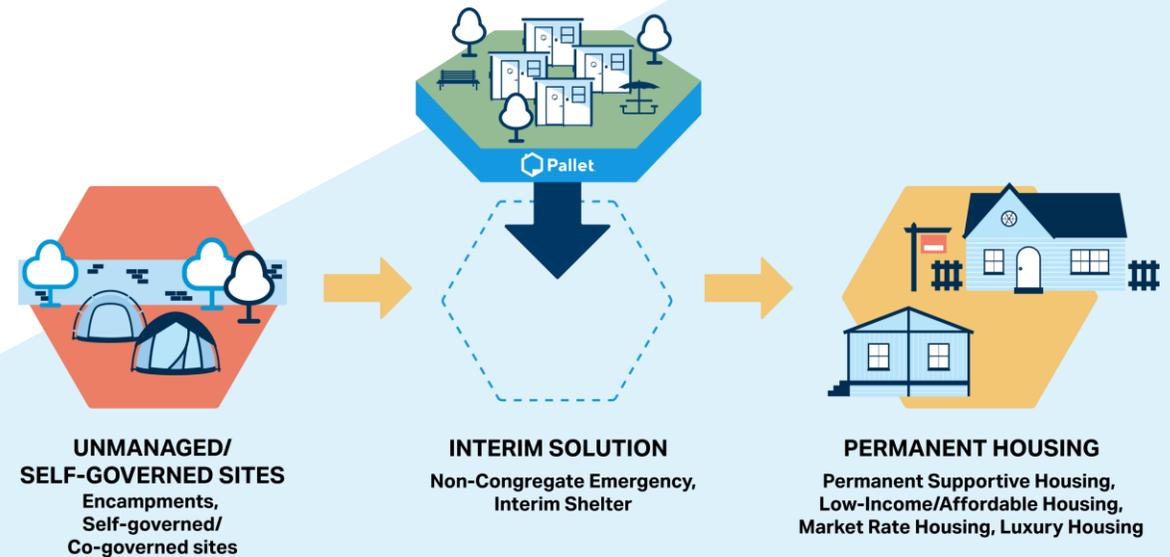


# The Status Quo Isn't Solving Homelessness – Pallet Has a Proven Solution



## Short-Term Shelters Aren't Breaking Long-Term Cycles

Our current shelter solutions are not breaking the cycle of homelessness—they're sustaining it. When people are given only temporary relief instead of real pathways to stability, we fail to move them toward long-term solutions and self-sufficiency. For many, even when permanent housing becomes available, they're not yet ready to thrive independently or leave the supportive community that's helped them heal. It's time to evolve beyond stopgap measures and invest in solutions that truly change lives.



## Non-Congregate, Interim Shelter Transforms Short-term Relief Into Long-term Success

Pallet models fill the critical gap missing in our current housing continuum. By providing safe, stable, and private living spaces—designed with trauma-informed principles and wraparound support—residents gain the foundation they need to take their next step. This essential bridge gives people the time, tools, and stability to transition successfully into long-term housing, and our data shows its working!

# Pallet's Interim Shelter Model Works

This model is proven to solve homelessness through stabilization, consistent access to services, community-based accountability, and isolation prevention.

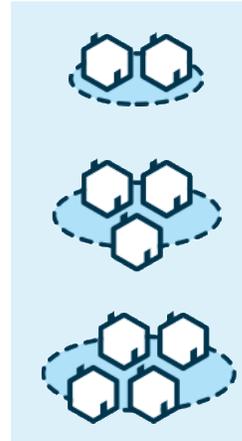
## 1 Rehabilitative Environment

Private, secure spaces paired with centralized services.



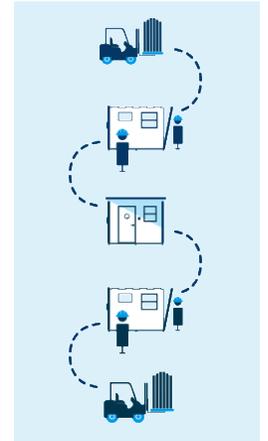
## 3 Scalable

Can be tailored to fit the size and spatial needs of each community and leverages existing land resources.



## 5 Temporary

Villages do not require major investment in permanent infrastructure.



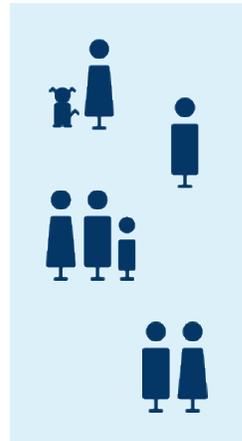
## 2 Fast and Low-Cost

A rapid, cost-effective solution while attainable housing is built.



## 4 High Acceptance Rates

Non-congregate options are preferred among unsheltered communities.



## The Streets Cannot Act As A Waiting Room While Permanent Housing Is Built.

While there is no “one-size-fits-all” solution to this crisis, interim shelter is crucial to help vulnerable populations stabilize and to build resilient communities in the process.

# Why the Hotel Model Falls Short

For years, many cities have turned to hotels to temporarily shelter unhoused individuals—with the best of intentions. But time and again, this model falls short, both for the people it's meant to help and for the communities investing in it.

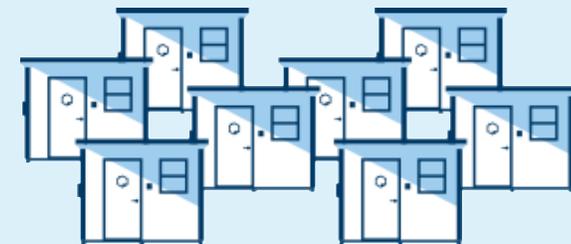
- ▶ **It's only temporary.** When hotels return to regular operations, residents are displaced, often back to the streets. The cycle of instability begins again.
- ▶ **It compounds trauma.** Moving people away from their communities, only to evict them later, disrupts their recovery, trust and sense of belonging.
- ▶ **It strains local economies.** Hotels thrive on tourism and business travel. Using them for shelter limits their ability to support local jobs and commerce.
- ▶ **It's not sustainable.** The money spent on temporary lodging could instead fund long-term, purpose-built solutions that create stability, safety, and pathways to permanent housing.



**\$5,584,500**

One year of providing 50 people with hotel rooms plus services in New York

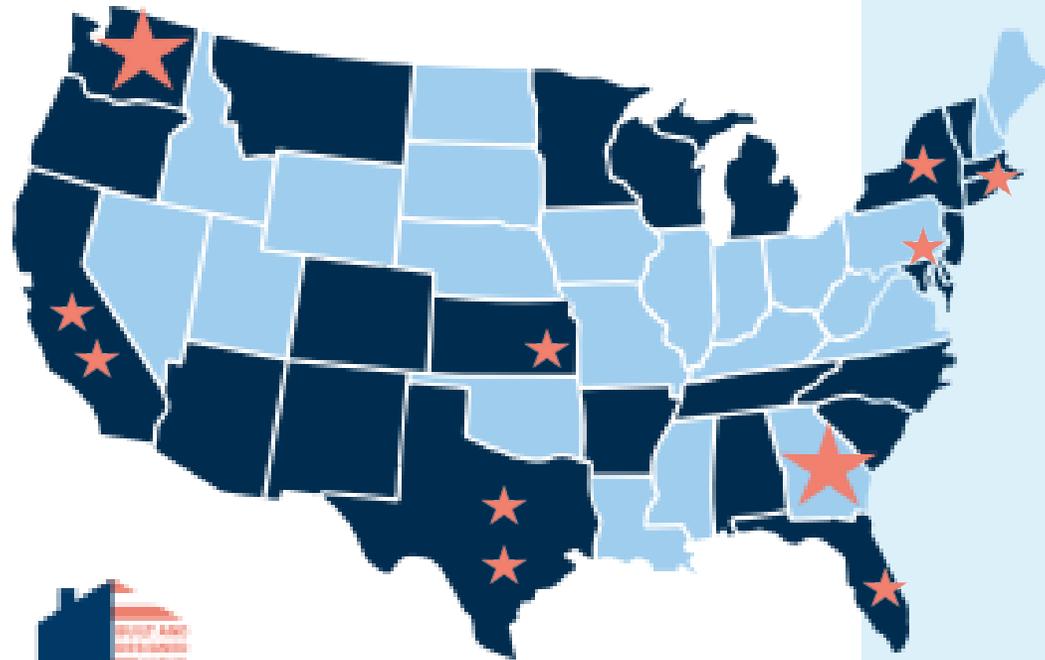
**VS**



**\$1,753,880**

One time cost of building a 50-unit Pallet village + average annual operating costs (\$500k)

# The Pallet Model Has Been Proven in a Community Near You



 Host Cities

 States With Pallet Villages

## Atlanta, Georgia

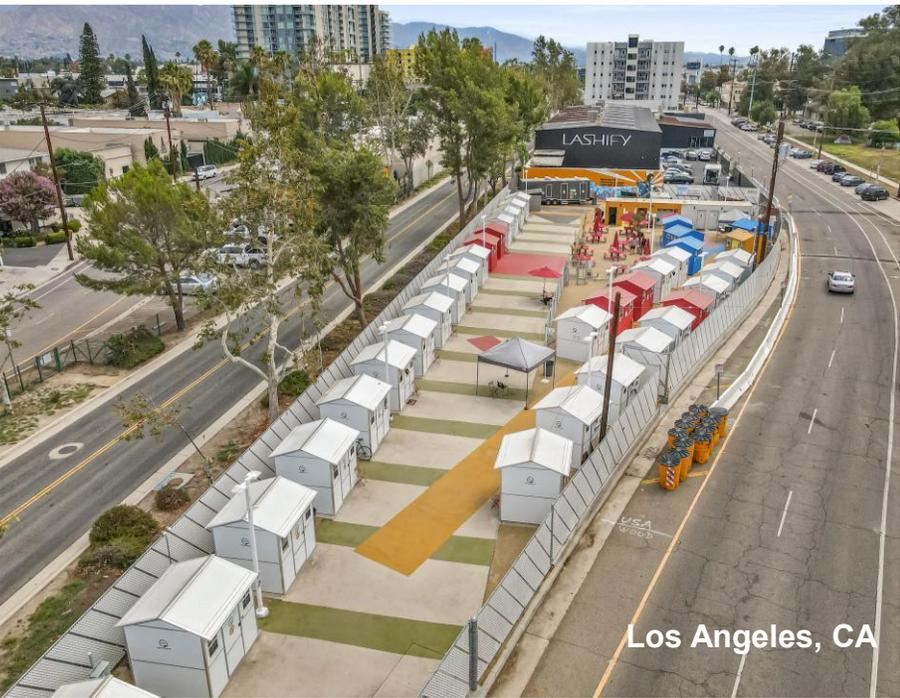
The City of Atlanta is planning a pilot Pallet community in advance of the World Cup event. The site will include wraparound services, stabilizing non-congregate shelter for local unhoused residents, and a legacy of concrete action to improve public safety while meaningfully addressing the needs of vulnerable community members with an actionable strategy.

## Seattle, Washington

The Mayor of Seattle and her team are actively working to deploy 500 new non-congregate shelter beds in Seattle WA in advance of the World Cup event. Utilizing this important event to catalyze philanthropic and corporate sponsorship has allowed for execution of a long-term strategy to improve public safety in and around the City. Pairing this effort with a new data collection methodology will provide a community data dashboard, bringing transparency to these efforts and demonstrating efficacy of the model.



Denver, Colorado



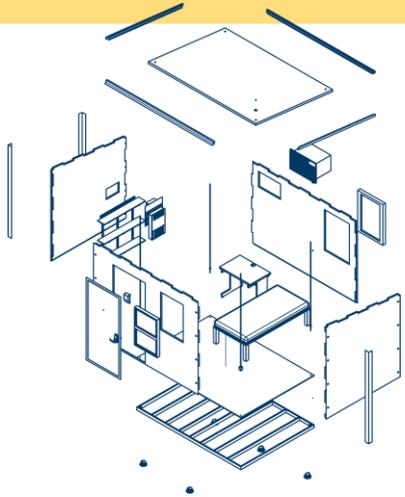
Los Angeles, CA



Kelowna, BC

# The Pallet Advantage

## Rapid Innovation



Designed & Developed Inhouse, Guided by Lived Experience

## Dual Purpose Mission



Workforce Development Program That Leads to a Career in the Trades



Proven Interim Shelter Model that Fills the Gap in the Housing Continuum

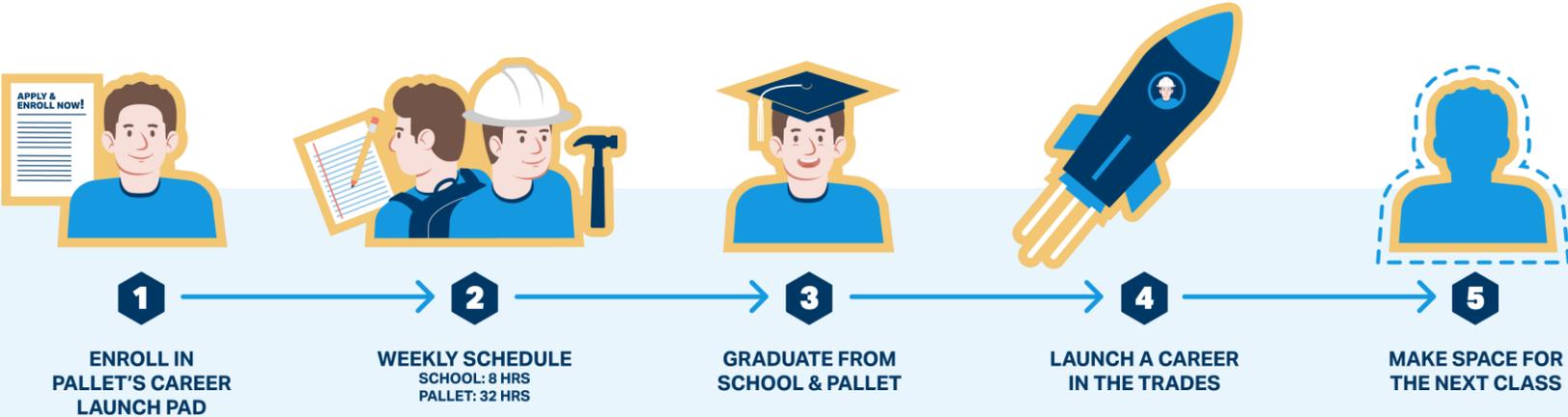
## Made In Market Flexibility

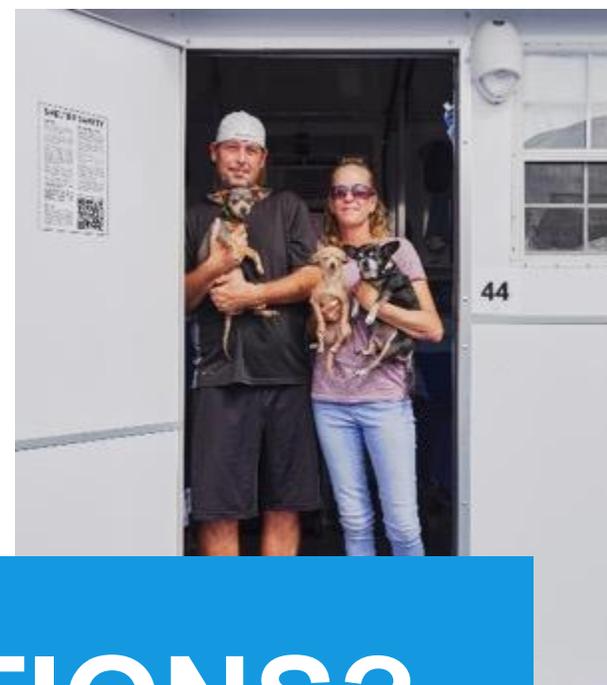
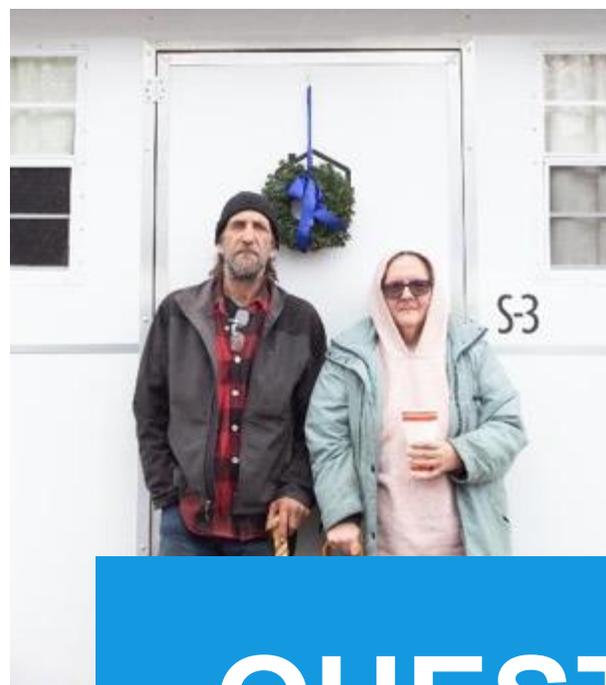


Made In the USA, With the Knowledge to Replicate in Other Markets

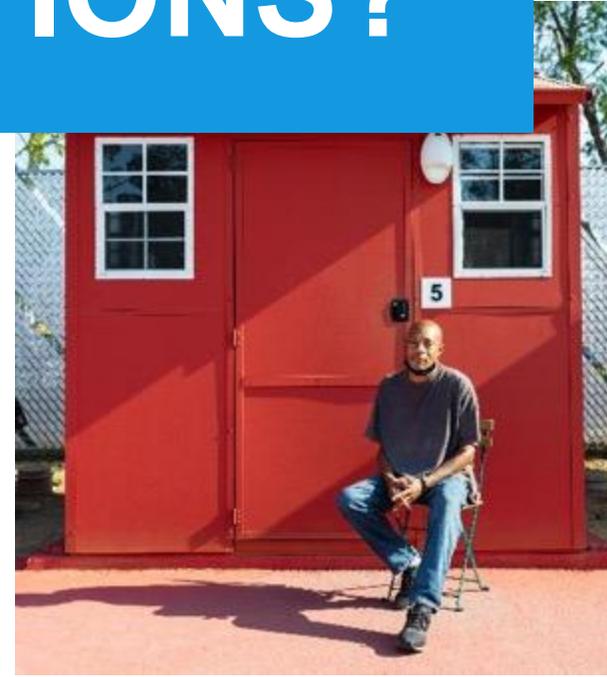
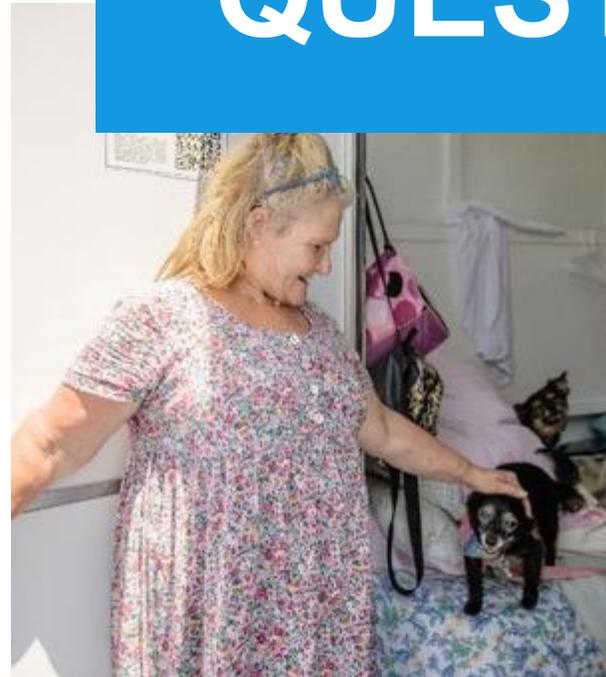
# We Believe People's Futures Should Be **Defined by Their Potential, Not Their Past.**

We founded Pallet's Career Launch PAD (Program for Apprenticeship Development) to provide our fair chance employees with essential skills for a career in the trades—offering a path for people to build their futures.





# QUESTIONS?



# Product Line



**S2 Sleeper (70 sq.ft.)**



**S2 Sleeper (120 sq.ft.)**



**S2 EnSuite**



**Two-Stall Hygiene**



**Accessible + Half Bath Hygiene**



**Laundry**



**Community Room 2**



# DENVER, CO

## Featured Project

**SIZE:**  
54 Shelters

**POPULATION SERVED:**  
Chronically homeless individuals

**FUNDING:**

- Denver Dept. of Housing Stability (Host) funds obtained from HUD
- City of Denver general funds

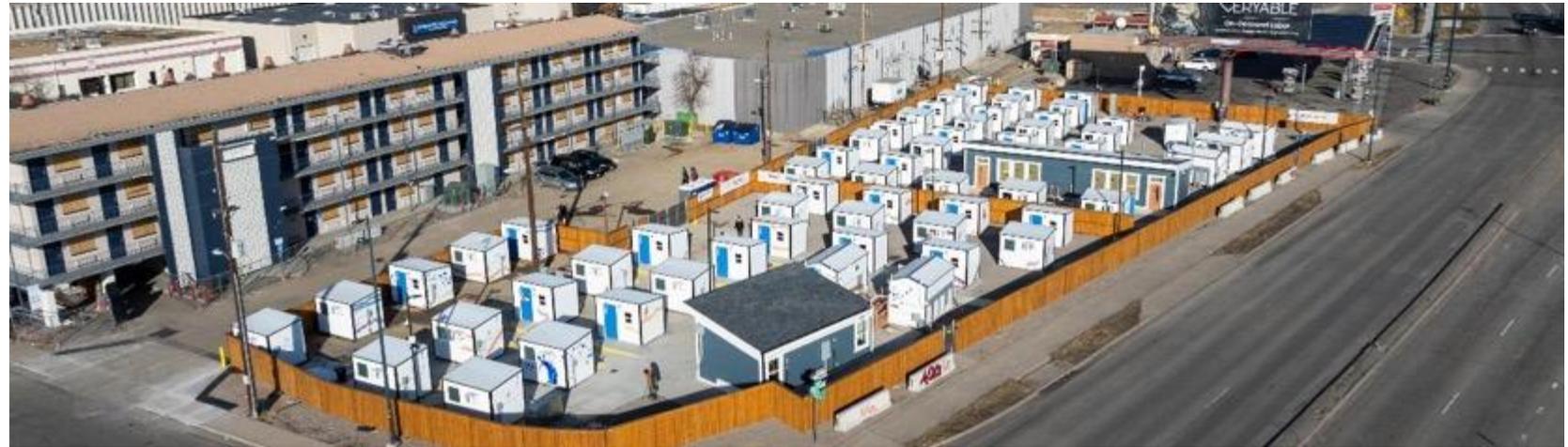
### IMPACT DATA POINTS:

- First full village of S2 Sleeper shelters
- Site construction was completed in 45 days by 10 different Denver-based organizations trained by the Pallet Deployment team
- Opening on New Year's Day marked the successful fulfillment of Mayor Johnston's Hous1000 initiative
- Village is operated by Bayaud Enterprises, a non-profit with lived experience workforce, who will offer workforce development programming for residents and 24/7 monitoring services.



This is such a symbol of what we wanted to create. It wasn't just about getting people indoors, but it's about bringing people back to life and helping people thrive. And you see that in this space."

COLE CHANDLER, CITY OF DENVER'S  
SENIOR ADVISOR FOR HOMELESSNESS  
RESOLUTION



# COLUMBIA, SC

## Featured Project

**SIZE:**  
50

**POPULATION SERVED:**  
Local unhoused neighbors

**FUNDING:**  
American Rescue Plan Act + allocated funds to manage the existing facility

**IMPACT DATA POINTS:**

- Opened in 72 days from email to habitation

“For me it feels like a real win to see that we can do something that so many people have said 'Oh, there's no way you can get that done,'”.

COLUMBIA AT-LARGE  
COUNCIL WOMAN DR. ADITI BUSSELLS





**QUESTIONS?**

