

Dallas International District

Strategic Planning Update for the Valley View-Galleria area

Economic Development Committee January 3, 2022

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Brett Wilkinson, Managing Director Office of Government Affairs

Beth Huddleston, Chief of Protocol & International Relations Office of the Mayor

Presentation Overview



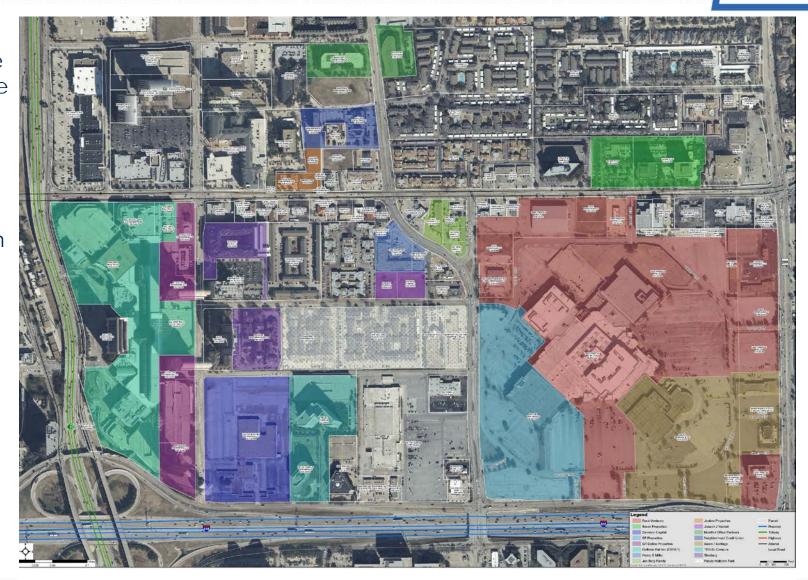
- Introduction
- Background
- Update
- Next Steps



Background: Valley View-Galleria area



- Coming out of the Great Recession, the Valley View-Galleria area became a high priority for City Council (citywide "megasite" redevelopment opportunity in FY 2011-12 City Council Strategic Plan)
- Key growth area in City's previous Economic Development Strategic Plan and in forwardDallas! Comprehensive Plan
- From 2011 to 2013, a public-private partnership was forged among the City, the North Dallas Chamber of Commerce, and many other area stakeholders, including property and business owners. The partnership resulted in a process to develop an area planning study in 2012-13





Background: Valley View-Galleria Area Plan



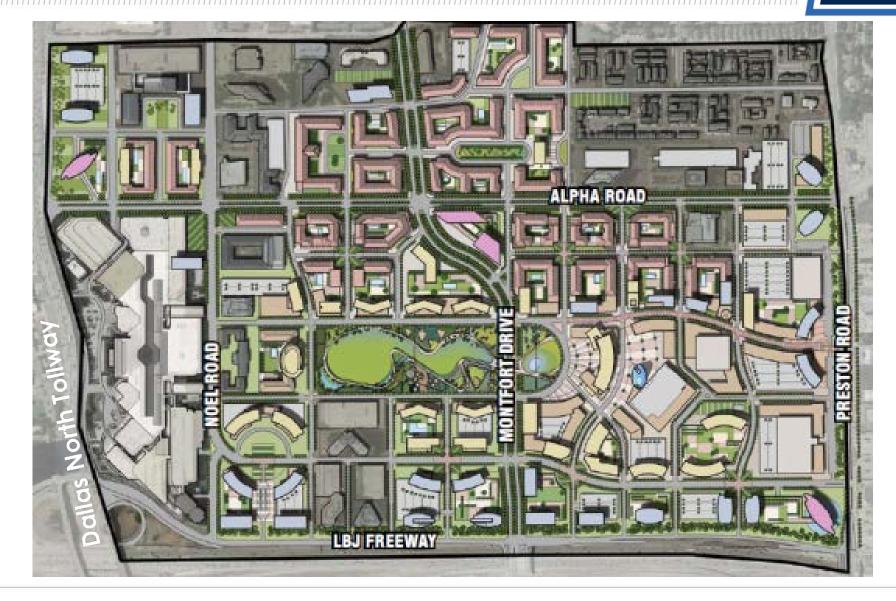
- Adopted by City Council in May 2013, the Valley View-Galleria Area Plan (Area Plan) resulted in the creation
 of a unified vision and implementation plan for the redevelopment and economic growth of approximately 440
 acres
- Area Plan established a comprehensive vision to guide future private investment, economic development, and public infrastructure investments in a coordinated fashion towards optimal tax base, quality of life, and accessibility
- Adopted illustrative vision for the area (as shown next on Slide 5) is of a mixed-use neighborhood (high density and pedestrian friendly) that is: (1) anchored by a large central park; (2) supported by vibrant retail uses, office uses, entertainment uses, and mixed housing choices; (3) connected by an integrated network of walkable streets and open spaces, and (4) eventually linked to the Dallas Area Rapid Transit (DART) light rail network
- Two key opportunities identified in the Area Plan are: (1) to break down the super blocks into pedestrian-scale developable parcels in order to provide a more walkable urban fabric, and (2) to provide a community-scale central park with the potential to serve as a regional destination that will also support local residents, workers, and visitors, making up for a severe lack of open space in the area



Background: Valley View-Galleria Area Plan



Illustrative Vision for the Valley View – Galleria Area





Background: PD 887

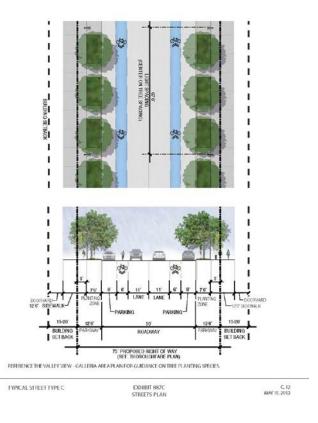


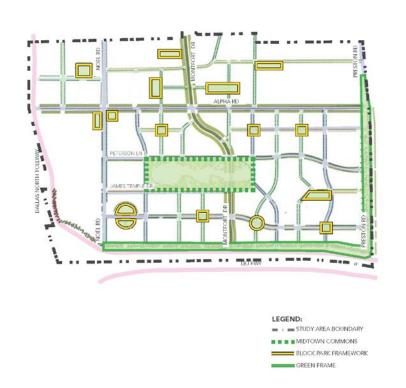
Area Plan also served as the basis for the City to proactively undertake an area-wide form-based rezoning to
ensure a sound regulatory framework to encourage economic development consistent with the vision.

• In June 2013, City Council authorized establishment of the Valley View-Galleria Special Purpose Zoning District and changed the zoning classification of approximately 445 acres of property to the Valley View-Galleria

Special Purpose Zoning District (PD 887)





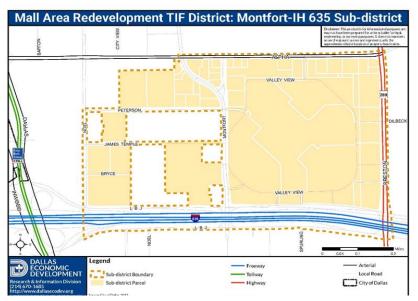


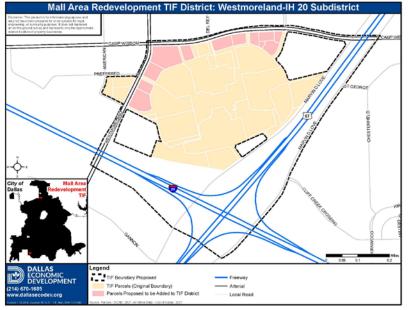
Background: Mall Area Redevelopment TIF District /



- In May 2014, City Council authorized the designation of Tax Increment Reinvestment Zone Number 20 (Mall Area Redevelopment TIF District)
- In June 2015, City Council authorized the Mall Area Redevelopment TIF District Project Plan and Reinvestment Zone Financing Plan (TIF Plan)
- Two non-contiguous sub-districts: Montfort-IH 635 Sub-District and Westmoreland-IH 20 Sub-District
- TIF Plan for Montfort-IH 635 Sub-District: public infrastructure improvements, economic development grants, and land assembly for central public open space, which is intended to stimulate private investment and development in the area to occur earlier, to a higher quality, to a greater density, and with more public benefits than would occur solely through private investment in the reasonably foreseeable future
- 10% of the tax increment generated in Montfort-IH 635 Sub-District is annually transferred to Westmoreland-IH 20 Sub-District







Background: Park



- In September 2016, City's **Park and Recreation Board** was briefed on the inclusive and iconic central park envisioned in the Area Plan. **MIG**, a national expert in park design, conceived a **conceptual master plan** that helped to inform the development of the City's 2017 bond program.
- In November 2017, Dallas voters approved a \$1.05 billion general obligation bond program, of which **\$6 million** was included in Proposition B (Park proposition) specifically for the central park in the Valley View-Galleria area (conditioned upon \$6 million match of private grants or donations)





Background: Park

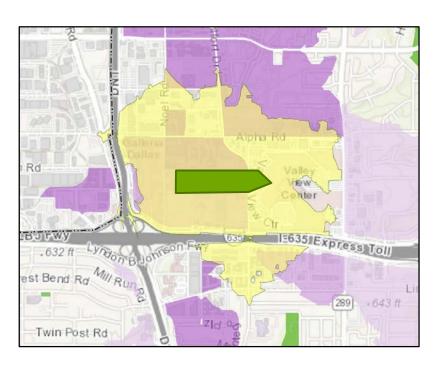


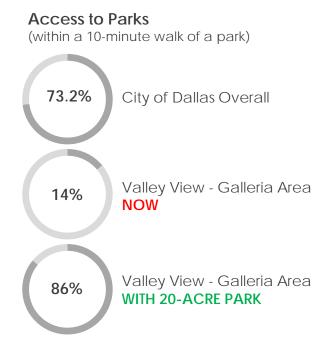
The North Dallas area – which includes the Valley View-Galleria area – has had a historically low percentage of parks within a 10-minute walk. The inclusion of a 20-acre park within this area would bring the neighborhood and surrounding communities in line with the city's overall goal of "every resident having a park or open space within a 10-minute walk of their home." This was true in 2010 and continues to be true in 2021.

"I have endorsed the vision that everyone should have a park or open space within a 10-minute walk of home."

— Mayor Eric Johnson









Background: Automated Transportation System



- April 2014 and April 2019: Regional Transportation Council (RTC) authorized the programming of Surface Transportation Block Grant Program funds to support a people-mover test track, also known as an automated transportation system (ATS)
- May 2014 and November 2020: NCTCOG Executive Board authorized the receipt of Surface Transportation Block Grant Program funds for a people-mover test track, also known as an ATS
- 2016: NCTCOG's Last Mile Transit Connections Study
- September 2019: NCTCOG's Dallas Midtown Automated Transportation System and Shared Parking Feasibility Study
- November 2020: RTC authorized \$10 million in funds for implementation of ATS pilot in Dallas Midtown area (possible future implementation after completion of the ATS Guidelines Study described below)
- April 2021: NCTCOG Executive Board authorized \$850,000 consultant contract with Lea+Elliott, Inc. to develop performance guidelines for an automated transportation system (ATS Guidelines Study)





Background: Progress



While COVID-19 has slowed some efforts, recent progress in the area includes:

- 3 new apartment developments (954 units) and a dual-branded 256-key hotel (AC Hotel and Residence Inn by Marriott) completed in past 3 years
- 398-unit apartment development currently under construction
- In 2019, most of the old Valley View mall was environmentally remediated and demolished
- In September 2019, City Plan Commission authorized a hearing to re-open PD 887, the Valley View-Galleria Special Purpose District to consider zoning modifications to more effectively accommodate implementation of the Area Plan (including park/open space, shared parking, thoroughfares, automated transportation, etc.)
- In November 2020, voters approved a DISD bond package, including \$75 million to build a new preK-12 vertically integrated choice school in North Dallas. DISD is actively evaluating sites in the area
- In April 2021, City Council authorized the **acquisition of 5580 Peterson (The Prism property)** for \$5.65 million (the first of 5 parcels needed by the City to assemble the **future central park**). The transaction closed in May 2021.
- In June 2021, City Council authorized a \$4.5 million construction contract for the Montfort Drive complete street project (from LBJ to Alpha) to reduce vehicular travel lanes from 6 to 4, including public improvements (pavement, stormwater, water, wastewater, sidewalks, buffered bike lanes, lighting, traffic signals, speed control treatments, and pedestrian enhancements). Completion is anticipated by end of 2022
- The 3 primary owners/developers of the former Valley View mall site are now coordinating on the construction of an **off-site wastewater improvement** required to provide the necessary capacity to serve future development. Completion is anticipated Spring 2022



Update: Public Spaces Strategic Plan



In January 2021, Social Impact Architects was hired to review existing plans, collect feedback, and update them to develop a unified strategic plan for the Valley View-Galleria area.

Social Impact Architects conducted due diligence in two primary ways: (1) through secondary research on economic and community development best practices in global cities as well as Dallas-specific data, and (2) through primary research with a variety of community stakeholders. The goal was to test assumptions from past conceptual plans as well as evolve them to support a data-driven, action-oriented, & inclusive vision for the area consistent with the Community Transformation Action Roadmap authored in August 2020 by the City's Chief of Economic Development and Neighborhood Services.

The following groups were interviewed and surveyed through primary research:

- Original stakeholders in the past concepts;
- Experts in economic development and community development;
- Developers and business owners;
- Visitors (first-time and repeat)
- International chambers and other groups;
- Arts & culture leaders: and
- Direct community residents.

All totaled, over 400 stakeholders shared their views and influenced the resulting recommendations, including over 100 residents of the Valley-View Galleria area.

As a next step, we will be developing a comprehensive roadmap with milestones and responsible parties.



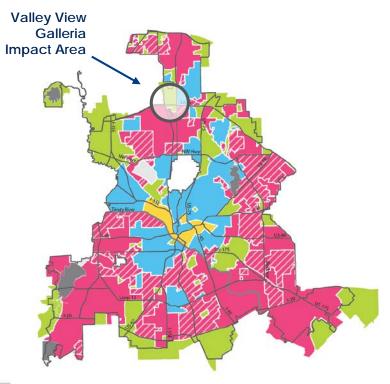
Update: Dallas as an Arts Ecosystem



In 2018, the City of Dallas adopted a game-changing Cultural Plan. Dallas residents are committed to a vibrant cultural life citywide. To accomplish this, the plan mapped the entire city and divided it based on key criteria into 4 different typologies. The Valley View-Galleria area is located in GREEN (Opportunities for Arts in Non-Traditional Spaces), but the larger impact area also includes PINK (Residential Opportunities for Arts) and BLUE (Mixed Urbanism Arts to Explore). To that end, the strategic plan will include additional goals to support the Cultural Plan, including arts and culture space at the Prism Center. We have already convened arts and culture leaders to assist with this implementation effort under the

guidance of Jennifer Scripps & Cultural Affairs Commissioner Weinstein.





GREEN

(Opportunities for Arts in Non-Traditional Spaces):

- Includes neighborhoods with apartment complexes
- Generally, these citizens have little access to art in public spaces or natural community venues.

BLUE

(Mixed Urbanism Arts to Explore):

- Includes a variety of land uses
- Generally, these citizens have access to cultural assets, dedicated arts venues and cultural performances.

PINK

(Residential Opportunities for Arts):

- Includes mostly single-family residential
- Generally, these citizens have limited access to dedicated arts venues and fewer public art experiences.



Source: City of Dallas Cultural Plan, 2018

Update: Dallas as a Sustainable Smart City



In 2019, the City of Dallas adopted a comprehensive and forward-thinking environmental roadmap called the Comprehensive Environmental & Climate Action Plan (CECAP). To accomplish this, staff have already built out an impressive 2-year work plan that was consulted for eco-friendly strategies within the Valley View-Galleria area. The strategic plan will include actions mapped directly to CECAP goals. We have begun to convene staff as well as environmental & smart innovation experts to help guide our implementation.

Relevant CECAP Goals & Actions for VV-G Strategic Plan

- GOAL 1/B1: Conduct energy assessment of Prism Center & produce recommended actions
- GOAL 1/B3: Support educational programs for building owners and tenants about energy efficiency at Prism Center
- GOAL 1/B13: Consider greening factor requirements for new developments within PD review
- GOAL 2/E: Leverage existing streetscape changes at Montfort and Alpha to use and support smart cities strategies and convert all traffic lights and streetlights to LEDs
- GOAL 3: Encourage NTCOG pilot project and possible biking lanes to support greater access to sustainable, affordable transportation options
- GOAL 4: Influence park activities and planning to support zero-waste goal
- GOAL 5: Ensure park effectively manages water conservation through drought-tolerant planting, a rainwater recycling system and an effective storm drainage system
- GOAL 6: Increase access to green space and serve as an innovation lab for new practices (e.g., green walls, better concrete) to reduce impact of urban heat island
- GOAL 7: Study how park plans could facilitate greater access to healthy, local food
- GOAL 8: Implement a non-regulatory air monitoring system with DISD



"Dallas is a healthy, safe and economically vibrant city. But to be a truly resilient city, Dallas must prepare for the effects of climate change. I want Dallas to continue to be a leader in efforts to reduce emissions and improve our air quality. Through our collective efforts and a focus on common-sense, datadriven solutions, we can ensure that our great city continues to thrive in the decades to come."

- Mayor Eric Johnson



Source: CECAP, 2019

Update: Dallas at a Tipping Point



In the last decade, Dallas has been identified as vital to the Texas Triangle. Dallas has a unique opportunity in the Valley View-Galleria area, which is one of the City's Transformative Development Projects, to leverage its assets and create a once-in-a-generation investment in "inclusive placemaking." This bet will not only pay off in bringing corporate headquarters to Dallas, but also continue to attract tourists to all parts of Dallas.



The Triangle comprises only 35 of Texas's 254 counties. Currently, 18 million people live in those 35 counties — 66% of the state's population. In 2030, it is projected to have more than 21 million residents. It is also home to 53 of Texas' 54 Fortune 500 companies and 7 of Texas' 10 largest universities.

"The Texas Triangle is emerging as a truly distinctive geographic unit, quite different from the state's own historical experience and unlike other American megaregions. It represents a model for how to accommodate rapid population growth and high ethnic diversity while sustaining economic dynamism and keeping middle-class lifestyles more in reach than they are in most other places."

<u>J.H. Cullum Clark</u> Director, SMU Economic Growth Initiative May 2021



It's time to assert ourselves more aggressively. Dallas <u>is</u> the economic engine of this region."

Mayor Eric Johnson December 2021 "For Dallas to reach its full economic potential, to foster social and economic growth for all and to meet the challenges ahead, we must focus our efforts on initiatives that are aligned, creative, progressive and adaptable."

<u>Dr. Eric Anthony Johnson</u>
Chief of Economic Development,
Housing, and Neighborhood Services
City of Dallas
August 2020



Update: Dallas as a Global Destination



Dallas has had a long history of support around efforts to establish itself as a global city. There is momentum around transforming Dallas into an "international city." To that end, the strategic plan included interviews with international groups and will include additional goals towards enriching Dallas as a global business community. We have been working with Beth Huddleston, Chief of Protocol & International Relations; the World Affairs Council; and VisitDallas to guide this implementation effort.



"Cities are only part of a toolkit through which men accomplish their goals and plans. ... It is our diversity which Visit Dallas leads us ... to come together in some pattern so that each person has his place and each makes his contribution to society."

GOAL FOR DALLAS (under The Economy of Dallas):

Enrich our regional economic life through vigorous expansion of international trade and investment and cultural exchange.

Mayor Erik Jonsson
Goals for Dallas, 1966

The Pallas Morning News

Dallas has grown into a sophisticated world city, and it's time to lead.

"Dallas today is not the Dallas of old. We have enjoyed a rapid metamorphosis into a global city, with a pace of development and growth more akin to China's boom cities than other American metro areas. ... Dallas has always dreamed big. We like the best, and we aim for the top. And now that we are in a global leadership position, it's time to lead globally. ... Now, over 30 years later, North Texas stands tall in the world. We are getting global recognition as a diverse, sophisticated, international hub."

<u>Richard Fisher</u> Former President, Federal Reserve of Dallas November 5, 2019



"We need to put our city on the international stage. Dallas is already an international city with a diverse population, major attractions and two world-class airports. But we can do more to promote our unique assets, enhance our global business ties and bring in more international tourism. We're bidding to host the 2026 World Cup, and ... to bring new foreign trade offices to Dallas. Our world is increasingly interconnected, and we need to be at the forefront of the global economy."

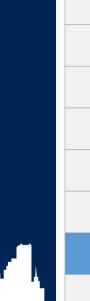
Mayor Eric Johnson
December 2021



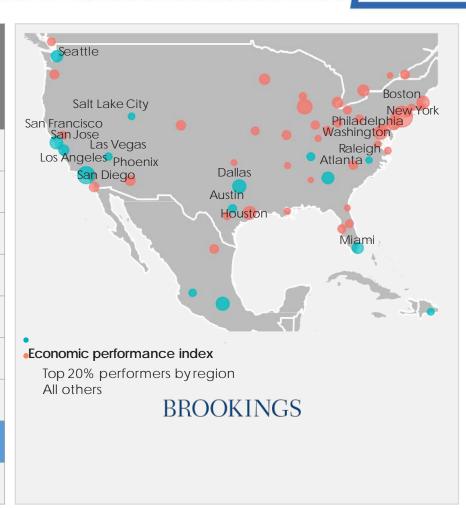
Update: Dallas' Global Ranking



Dallas' ranking as a Global City among U.S.-based Cities (by Brookings Institute, 2018)



Ranking	City	Employment Growth Rate (2014-2016)	GDP Growth Rate (2014- 2016)
2	San Jose, CA	3.4%	7.5%
4	San Francisco, CA	3.8%	4.1%
16	Los Angeles, CA	2.5%	3.1%
36	Seattle, WA	3.3%	2.5%
41	Nashville, TN	3.9%	3.1%
47	Raleigh, NC	3.7%	3.4%
52	Austin, TX	4.1%	2.6%
56	Dallas, TX	3.4%	1.7%
63	Salt Lake City, UT	3.6%	2.7%



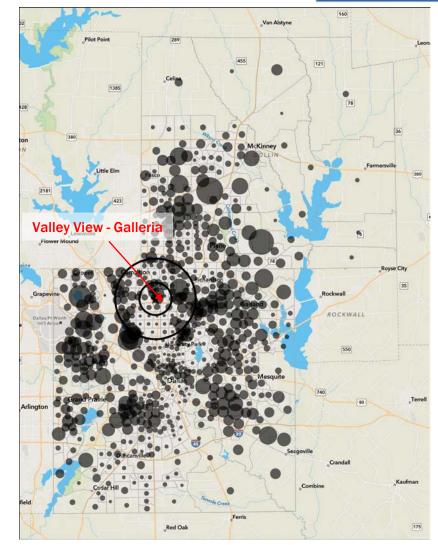


Update: Dallas' Asset & Opportunity



Migration Trends from 2000 to 2019

- **RECENT GROWTH:** The majority of current foreign-born residents in both Dallas and Collin Counties came to the U.S. after 2000.
- **DIVERSE CULTURES:** The groups represented are becoming more diverse. Mexican residents have decreased their share of total foreign-born population over time, while other countries' shares have increased.
- CONCENTRATED COMMUNITIES: Similar foreign-born residents tend to congregate. Generally, Asians are located in northern Dallas County and southwest Collin County and Central Americans live in the periphery of the City of Dallas, especially in southeast and southwest Dallas County.





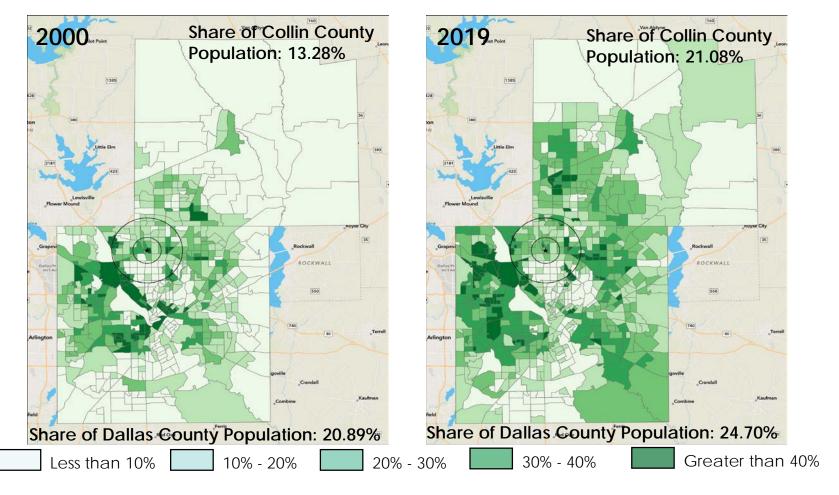
Number of Foreign-Born Residents in Census Tract



Update: Dallas' Asset & Opportunity



Changes from 2000 to 2019 - Foreign-Born Residents as a Percent of Total Population





Update: Dallas' Asset & Opportunity



DFW Foreign-born Residents Grew Faster Than Other Metros





Source: data census.gov (2019 estimate)

Update: Global Best Practices





"You have to create a welcoming tonality of your local community at the same time that you have to be attracting international people. The soil has to be receptive to the seed. If you bring the seed and the soil isn't receptive, it won't thrive."

Betsy Cohen Executive Director Mosaic in St. Louis, MO

Global Identity - Example: Global Louisville

 A partnership between the City of Louisville and the Chamber of Commerce, focused on career ladder services, small business development, enhancing cultural competency within local businesses and ensuring that regional tourism promotion reflects a diverse identity.

Global Fluency Training - Example: Columbus, OH

 Led by Columbus Council on World Affairs, equipping the region's current and future workforce with the skills to engage with international counterparts.

Business Accelerator / Trade Center - Example: Irving, TX

Led by the Irving-Las Colinas Chamber of Commerce, the Trade Center and Business Assistance
Center gives businesses a physical address to jumpstart operations as well as helps facilitate needs,
including trade missions, within the community.

Welcome Center - Example: St. Louis, MO

 Launched St. Louis' Mosaic Project "to transform St. Louis into the fastest-growing metropolitan area for immigration by 2025 and to add 25,000 foreign-born individuals to the region from 2016 until 2025, to promote regional prosperity through immigration and innovation."

International Districts - Examples: Vancouver, BC, Seattle, WA, & Dubai UAE

- Vancouver and Seattle both have invested in their respective historic Asian districts through enhanced strategic planning to create a mix of residences and businesses and a compelling tourist attraction for ethnic businesses and landmarks.
- Dubai International City features country-themed architecture of more than 400 residences, businesses and tourist attractions that cover over 8 million square meters.

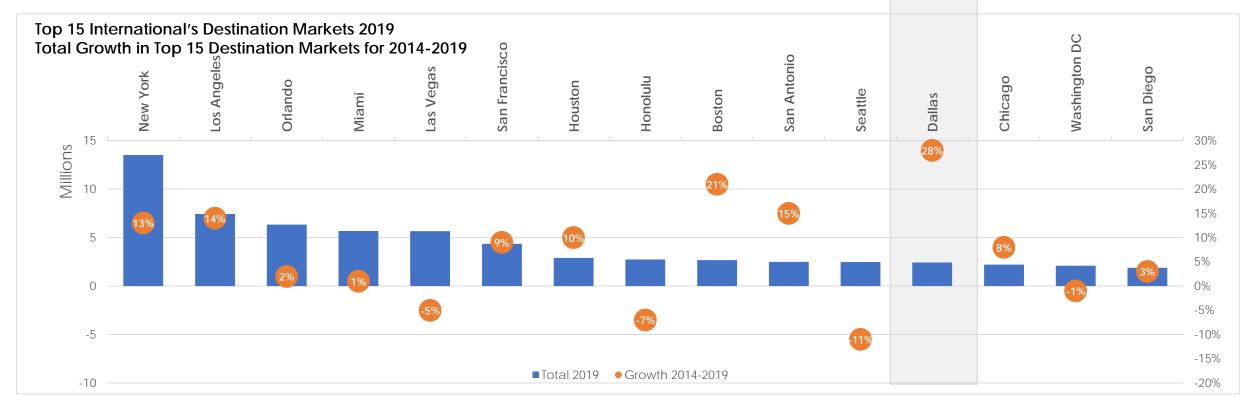


Update: Dallas' Opportunity



DFW is the fourth busiest airport in the country. With Dallas outpacing its metro counterparts in the growth rate of international visitors, now is the time to dedicate significant resources to build brand awareness and cultural experiences to attract international travelers. Dallas could be "a global meeting place for contemporary urban culture." To that end, the strategic plan included innovative ideas from interviews with international leaders. **We also have been working with Visit Dallas to guide this implementation offert**.

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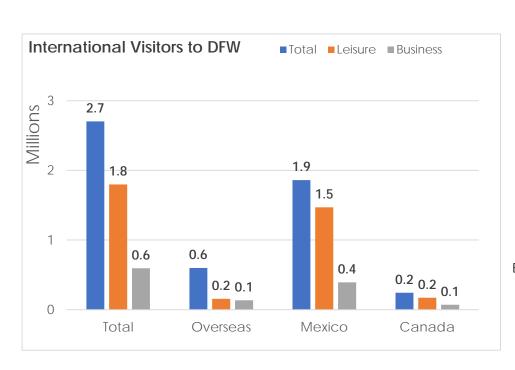


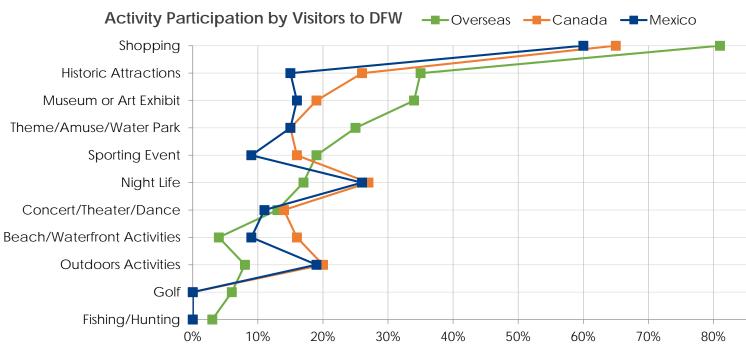


Update: Dallas' Opportunity



Leisure international visitors account for nearly 66% of all international visitors. International travelers are looking for a range of experiences – with shopping, historic attractions, arts and culture experiences, and nightlife topping the list. To that end, the strategic plan included interviews with international groups and will include goals to attract international attention and resulting tourism. We have been working with VisitDallas to guide this implementation effort.









Source: Travel Market Insights, 2017

Update: Vision & Naming Exercise



"Midtown" as a name did not have brand equity nor did it resonate with local residents, especially long-time residents. "Valley View-Galleria" was more well-known, but it did not create a significant draw to visit as a resident or tourist. When "International District" was shared as a name, both residents and visitors alike had a positive impression and were more likely to visit or want to live/work there and tell friends about it.

Methodology: In early 2021, feedback was gathered at Love Field & DFW Airport from 1) local residents (long-time & recent) and 2) visitors (first-time & repeat) to the North Texas region about the Valley View-Galleria area. Similar views were expressed by area

residents.

"I live in an apartment across from the Galleria. We call Valley View the 'zombie mall.' I think we need to rebrand – I am jazzed about living someplace cool like the International District."

- Long-time Resident

	Long-time Resident*	Recent Resident Total = 45	First-time Visitor Total = 21	Repeat Visitor
Knew about Valley View-Galleria	96%	91%	38%	57%
+Positive View	41%	37%	13%	25%
-Negative View	44%	61%	25%	25%
=Neutral View	15%	2%	63%	40%
Knew about Midtown rebranding	11%	4%	0%	7%
+Positive View	18%	22%	43%	57%
-Negative View	57%	44%	43%	29%
=Neutral View	18%	34%	4%	14%
Impression of International District				
+Positive View	71%	78%	86%	86%
-Negative View	14%	9%	5%	7%
=Neutral View	14%	13%	9%	7%



Next Steps: Overall Vision



Dallas International District: Connecting the world to Dallas. Sharing Dallas with the world.



The Dallas International District (a 450-acre district in the Valley View-Galleria area) will be a vibrant, multicultural live-work-play community anchored by an iconic 20-acre proposed park, which will celebrate, encourage and inspire the diverse people and businesses of North Texas.



Iconic Park

Proposed 20-acre park with \$6M City of Dallas Bond Program match



Prism Center

- City Council District Office
- Proposed International Business Center
- Proposed Entrepreneurship Center



DISD PreK-12 STEAM International Academy

Approved in November 2020 DISD Bond Program



Shared Outdoor Space

Shared with DISD / other nonprofits



Multi-functional Office Space

Including international chambers, arts & culture groups, & new international companies launching in North Texas



Residential Living

New mixed-income developments with 10.000 units



Civic Innovation Smart Zone

Leveraging best practices in Smart Cities & eco-friendly design



Transportation & Wayfinding Plan

- Improved Montfort Drive Streetscape
- Shared parking
- Automated people mover for District
- DART connections to DFW Airport



Next Steps: DISD School Vision



Future Dallas ISD Choice School - PreK-12 STEAM International Academy

We seek to cultivate independent and lifelong learners who are able to use their knowledge of science, technology, engineering, arts and math to bring innovative solutions, ideas and perspectives to complex, global issues.

- Enrolling Pre-K to 12th grade
- 50/50 Transformation School 50% of seats to economically disadvantaged
- Transportation provided for students living within Dallas ISD district boundaries



"Dallas ISD is excited to partner with the North Dallas Chamber and Texas A&M University-Commerce on a school of the future. The PreK-12 International District STEAM Academy will provide a unique opportunity for students to enter pre-K and study STEAM from a global perspective, with that knowledge building as they progress through 12th grade. As the Valley View-Galleria area becomes the International District, the school will be a genuine reflection of that theme."

<u>Dr. Michael Hinojosa</u> Superintendent Dallas ISD



Next Steps: Park Vision



From July to September 2021, key stakeholders met and discussed the existing conceptual master plan for the park – as well as community feedback – and developed a new name, a revised set of goals, and preliminary key recommendations.

New Name: The Commons at the International District

Key Goals:

- To leverage The Commons at the International District as a regional asset for citizens and visitors alike with award-winning features that will evolve into an iconic, inclusive urban oasis
- To showcase elements of international park design with eco-friendly & smart cities elements
- To provide an iconic experience for locals and tourists alike to showcase Dallas as a global destination and attract international attention
- To be a testing ground for park innovation, including eco-friendly features and revenuegenerating ventures and markets to support overall park operations, such as shared use agreements and entrepreneurial ventures
- To create a nonprofit venture that champions and funds the park and its overall goals











Next Steps: Park Evolution















BIKING PATH: Add biking path around perimeter to leverage new transportation plans for Montfort and Alpha and connect it with other biking paths within area / add international art pieces along pathways

PERFORMANCE VENUE / EVENT SPACE: Upgrade outdoor performance venue and event space from an informal venue to a more multi-functional, revenue-generating professional venue that could host world-class events

WATER GARDEN: Upgrade water feature to an iconic Asian-inspired water garden

ATHLETIC FIELDS: Upgrade plans to include needs from DISD International STEAM Academy (possibly located in eastern parcel) as well as international sports (e.g., cricket, lacrosse)

ROTATING "OUTDOOR" EXHIBIT SPACE: Work with existing museums, schools and artists to develop a shared space model, bringing all types of free 24/7 exhibits to North Dallas



Next Steps: Pursuit of Partnerships



Similar to other successful initiatives across Dallas, this is a **public-private partnership** between the City, property owners, developers, businesses, private foundations, and individuals. Funding tools and programs (e.g. TIF) already established by the City will certainly play a role but will also be **leveraged to attract a mix of non-City funding** to support the Dallas International District, including state/federal funds as well as private/philanthropic funds

- New Federal Funding Leverage new federal funding to support infrastructure needs, including environmental and technology (e.g. Smart Cities) efforts
- Existing Federal Funding Monitor federal funding through NCTCOG and City efforts for ongoing needs
- Partner with County/NCTCOG Monitor state funding for ongoing needs
- Philanthropic Efforts Fundraise through private philanthropy and individuals to support additional needs around the school and park
- **Nonprofit Support** Work with existing nonprofits interested in the International District to build plans around their work to support the community





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