

Memorandum



DATE November 10, 2022

CITY OF DALLAS

Honorable Members of the City Council Housing and Homelessness Committee: Casey Thomas II (Chair), Jesse Moreno (Vice Chair), Carolyn King Arnold, Paula Blackmon, Cara Mendelsohn, Paul Ridley, Jaynie Schultz

SUBJECT **Upcoming Agenda Item: Public Facility Corporation Development – The Reserve at Lancaster**

This memorandum is to inform the Housing and Homelessness Solutions Committee of an upcoming agenda item on December 14, 2022 to authorize the Dallas Public Facility Corporation's (DPFC or Corporation) acquisition, development and ownership of The Reserve at Lancaster, a 260-unit mixed-income townhome development to be located at 5703 South Lancaster Road (Project). In order to receive a property tax exemption as a public facility, the Texas Public Facility Corporation Act requires a multifamily property reserve at least 50% of the units for residents earning at or below 80% of the area median income (AMI). The Reserve at Lancaster will reserve 50% of the units for residents earning less than 80% AMI and 50% of the units will be non-income restricted. The Corporation's bylaws require City Council approval of any development that results in a property tax exemption. The Corporation's Board of Directors approved a term sheet with LDG Development, LLC (Applicant) and staff recommends City Council approval of this item.

BACKGROUND

LDG Development, LLC (Applicant or LDG) submitted an application to the Dallas Public Facility Corporation (Corporation) for the development of Reserve at Lancaster, a 260-unit mixed-income townhome development to be located at 5703 South Lancaster Road. The Corporation will own the site and improvements and lease the Project back to the Applicant or its affiliate. Pursuant to the Texas Public Facility Corporation Act, Chapter 303 of the Texas Local Government Code, as amended (Act), any public facility owned by a Public Facility Corporation is exempt from all ad valorem taxes. To qualify as a public facility, pursuant to the Act, a multifamily property must reserve at least 50% of the units for residents earning less than 80% of the area median income (AMI). The Project will reserve 50% of the units for residents earning less than 80% AMI and 50% of the units will be market rate.

The Applicant will be a limited liability company owned by LDG Development (LDG). The Applicant has successfully completed over 77 multifamily properties totaling 13,673 units and is currently developing two other workforce housing developments in partnership with the City and the Dallas Housing Finance Corporation (DHFC) totaling 480 units. The proposed property manager is Capstone Real Estate Services, Inc. (Capstone). Capstone

DATE November 10, 2022
SUBJECT **Upcoming Agenda Item: Public Facility Corporation Development – The Reserve at Lancaster**

is a professional management company based in Austin, TX that currently manages 35,000 multifamily units including over 21,000 affordable units.

The Project will consist of 260 townhome units including 24 1-bedroom units, 122 2-bedroom units, and 114 3-bedroom units. The units will include energy efficient appliances, granite countertops, in-unit washer/dryers, and other Class-A features. The Property will also include a swimming pool with outdoor grills and fire pits, fitness center, business and conference rooms, and common area lounge. The Market Value Analysis (MVA) market type is uncategorizable as the land is not currently developed with residential uses.

The Project is the second phase of an ongoing three-phase development by LDG. The first phase, The Ridge at Lancaster, includes a 300-unit multifamily development that is owned by the Dallas Housing Finance Corporation in partnership with LDG. The third phase will include retail/commercial. The City approved the planned development on November 11, 2020.

The Reserve at Lancaster is located in close proximity to other City investments such as the state-of-the-art Singing Hills Recreation Center, the South Central DPD Substation, UNT-Dallas, and the recently approved 270-acre University Hills mixed use development. The transit-oriented development site is within 0.4 miles of the Camp Wisdom DART Rail Station providing future residents with direct transportation service to UNT-Dallas, the VA Hospital, downtown, and elsewhere.

The Applicant is consulting with the Office of Innovative Public Safety Solutions (OIPSS) for security input, community activities and the Crime Prevention Through Environmental Design (CPTED). The Applicant and OIPSS will continue to work together to ensure the community is secure and take proactive measures to ensure the safety of the residents that will include security cameras with Dallas Police Department access, individual entry key fobs, lighting, and security access gates/entry points.

The anticipated unit mix and rental rates are as follows:

Unit Type	AMI	Units	Rent
1BR	80.00%	12	\$1,462.00
1BR	Market	12	\$1,745.00
2BR	80.00%	54	\$1,754.00
2BR	Market	68	\$1,990.00
3BR	80.00%	64	\$2,026.00
3BR	Market	50	\$2,175.00

The rents for individuals and families earning between 60% and 80% AMI are meant to provide housing to the “missing middle” of the market: residents that earn above low-income housing tax credit income restrictions of 60% AMI but would be cost burdened by

DATE November 10, 2022
SUBJECT **Upcoming Agenda Item: Public Facility Corporation Development – The Reserve at Lancaster**

market rents. These incomes range from approximately \$54,560.00 to \$77,900.00 in the City based on family size and represent a wide variety of employment sectors including, but not limited to, teachers, first responders, government employees, health care providers, etc.

Total development costs are anticipated to be approximately \$84,063,293.00 which includes the acquisition price for the land. The development budget less soft/financial costs is anticipated to be approximately \$59,597,630.00, which is \$229,222.00 per unit.

Proposed Financing Sources		Amount
Mortgage Loan		\$64,563,000.00
Developer/Investor Equity		\$19,500,293.00
Total		\$84,063,293.00
Proposed Uses		Amount
Development Costs		\$59,597,630.00
Developer Fee		\$ 4,203,000.00
Soft Costs		\$14,877,791.00
Financial Costs		\$ 5,384,872.00
Total		\$84,063,293.00

The Project will be owned by the Corporation and leased to the Applicant and other potential owners for a period of 75 years. In consideration for the Corporation's participation in the Project, the Corporation is estimated to receive \$5,499,728.00 over the initial 15 years of the lease. Potential proceeds to the DPFC include (1) a \$250,000.00 structuring fee paid at closing; (2) an estimated general contractor fee of \$600,000 paid at closing; (3) lease payments starting at \$250,000.00 and increasing by 3.00% annually; (4) a 15.00% sales commission after repayment of debt, equity, and preferred equity returns upon first sale of the Project and (5) a 2.00% sales commission on all future sales. In the event of a sale throughout the life of the Project, the Corporation will continue to receive the annual lease payments. Potential sales proceeds are not included in the estimated revenue calculation above as LDG does not anticipate selling its leasehold interest in the Project within the first 15 years of operations.

Upon termination of the 75-year lease, the Project will be owned free and clear by the Corporation. The revenues of the Corporation will be used to fund operations and the provision of additional affordable and workforce housing throughout the City. In addition to the lease payments and the estimated sales proceeds, the first 15 years of rental savings to qualified residents is estimated to be \$13,672,158.00.

The Corporation's estimated revenues were calculated by Staff, the Corporation's partnership counsel and financial advisors. Market rent comps and current construction costs were analyzed to ensure the project costs were reasonable for the market. Corporation financial advisors also confirmed that but for the ad valorem tax exemption, the Project would not be economically feasible and would not attract responsible debt and

DATE November 10, 2022
SUBJECT **Upcoming Agenda Item: Public Facility Corporation Development – The Reserve at Lancaster**

equity investment in the property. The Corporation's revenue consideration and affordability levels were also analyzed to confirm that the ad valorem tax exemption does not over subsidize the Project.

The City is authorized by the Act to create a public facility corporation for the purposes established in the Act, including the financing, acquisition, construction, and leasing of public facilities under the Act. On June 24, 2020, City Council authorized the creation of the Corporation to further the public purposes stated in the Corporation's articles of incorporation and bylaws pursuant to the Act by Resolution No. 20-1035. Section 6.2 of the Corporation's bylaws requires City Council approval by written resolution prior to entering into any agreement that would result in a property tax exemption. Per Section 7.3 of the Corporation's bylaws, any Public Facility related to multifamily residential development of the Corporation shall not proceed unless (1) the development of the Public Facility could not be feasible but for the Corporation's participation, and (2) the development of the Public Facility is in furtherance of the City of Dallas's Comprehensive Housing Policy (CHP), as amended.

Staff and the Corporation's Counsel and Financial Advisors have confirmed that this Project would not be feasible but for the Corporation's participation and that the Project furthers the goals of the CHP. Staff recommend approval of this item to allow this mixed-income housing development to move forward.

Should you have any questions or require any additional information, please contact me or David Noguera, Director, Department of Housing & Neighborhood Revitalization at David.Noguera@Dallas.gov or 214-670-3619.



Majed A. Al-Ghafry, P.E.
Assistant City Manager

c: T.C. Broadnax, City Manager
Chris Caso, City Attorney
Mark Swann, City Auditor
Biliera Johnson, City Secretary
Preston Robinson, Administrative Judge
Kimberly Bizzor Tolbert, Deputy City Manager
Jon Fortune, Deputy City Manager

M. Elizabeth (Liz) Cedillo-Pereira, Assistant City Manager
Dr. Robert Perez, Assistant City Manager
Carl Simpson, Assistant City Manager
Jack Ireland, Chief Financial Officer
Genesis D. Gavino, Chief of Staff to the City Manager
Directors and Assistant Directors