



City of Dallas

Budget Workshop: Update on the COVID-19, FY 2019-20, & Upcoming Biennial Budgets

**City Council Briefing
June 17, 2020**

**M. Elizabeth Reich
Chief Financial Officer**

Overview



- Review approach to COVID-19 budget
- Provide update on the FY 2019-20 budget (current year)
- Provide update on the upcoming biennial budget



Guided by Our Values



Empathy

We demonstrate compassion by listening and understanding. Our goal is to never get too busy or lose sight of why we are here: SERVICE!

Ethics

We believe in being transparent, open and honest. As public servants, we are held to a higher standard and must always strive to do the right thing. Our goal is to equate public service to public trust.

Excellence

We are committed to continuous improvement. Our qualities of excellence include seeking best practices, becoming experts in our fields, and having the courage to get work executed. Our goal is to make a POSITIVE impact in the community.

Equity

We understand the diverse needs of the community we serve. Our goal is to ensure everyone has access to opportunities necessary to satisfy their essential needs.





COVID-19 Budget

Taking a Comprehensive Approach



Public Health
& Safety



Community
Resilience &
Recovery



Service
Delivery

Integrating all available funding to maximize impact



Taking a Comprehensive Approach



Public Health & Safety

- Respond to the COVID-19 pandemic and keep our residents safe and healthy

\$145.3M



Community Resilience

- Support residents, businesses, and nonprofits affected by COVID-19

\$81.7M



Service Delivery

- Redesign City services and facilities to mitigate the effects of the pandemic

\$102.2M





Public Health & Safety

- Homeless assistance: \$34.1M
- COVID-19 testing (cost sharing with Dallas County): \$23.9M
- Personal protective equipment (PPE): \$13.3M
- Cleaning, disinfection, and sanitation: \$10.0M
- Communication: \$3.5M
- EMS/Medicaid billing assistance: \$0.5M
- Related payroll expenses: \$60.0M



Community Resilience & Recovery



Community Resilience

- Rent, mortgage, and utility assistance: \$20.1M
- Bridging the digital divide: \$10.0M
- Small business assistance: \$9.5M
- Food security, child care provider, and social service programs: \$2.6M
- Cultural/recreational facility assistance: \$2.0M
- Health support services: \$1.0M
- Animal care: \$55K
- Assistance for immigrants and refugees: \$10K
- Supporting our partners at Dallas Love Field: \$30.0M
- Related payroll expenses: \$6.4M

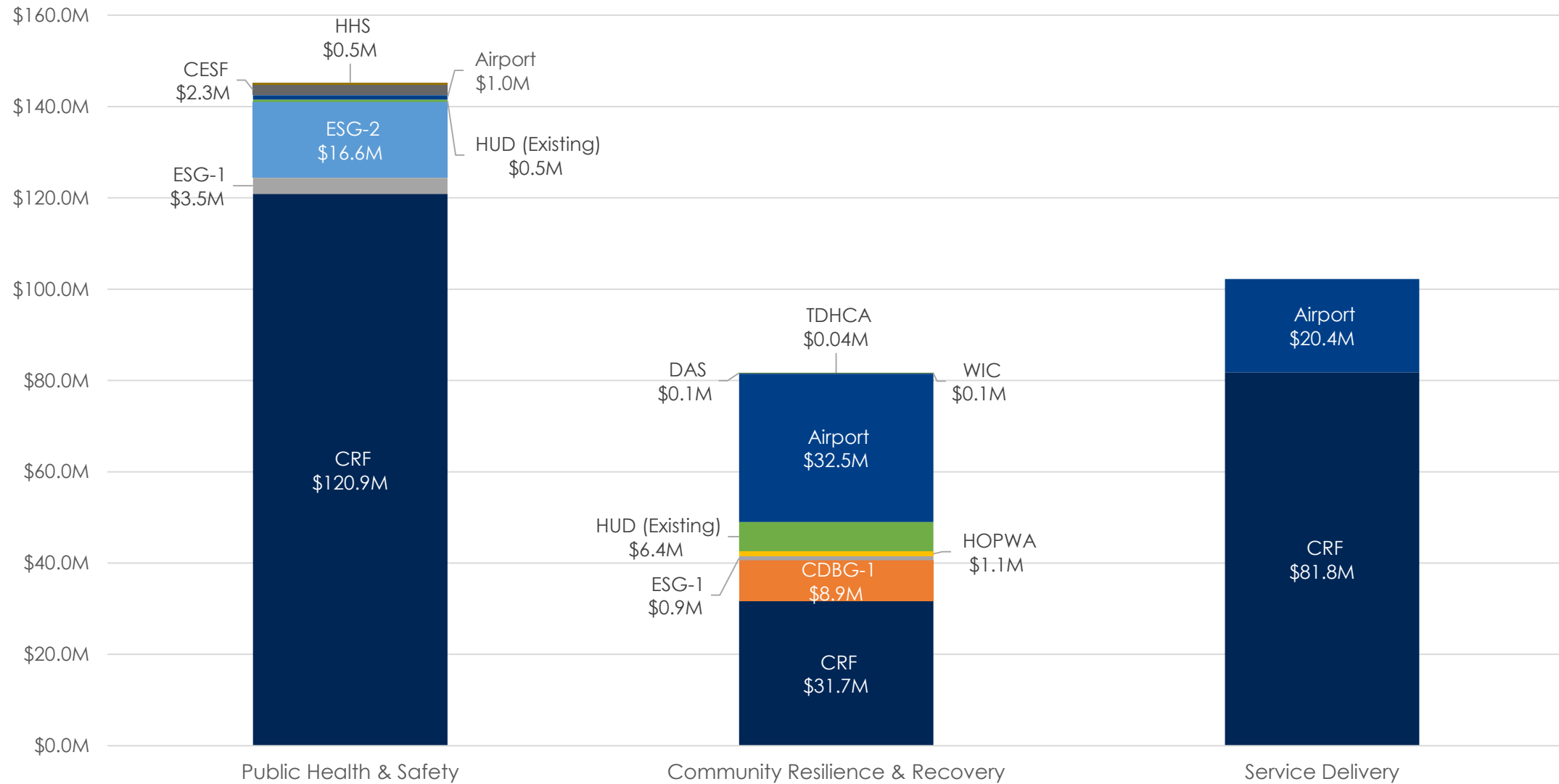




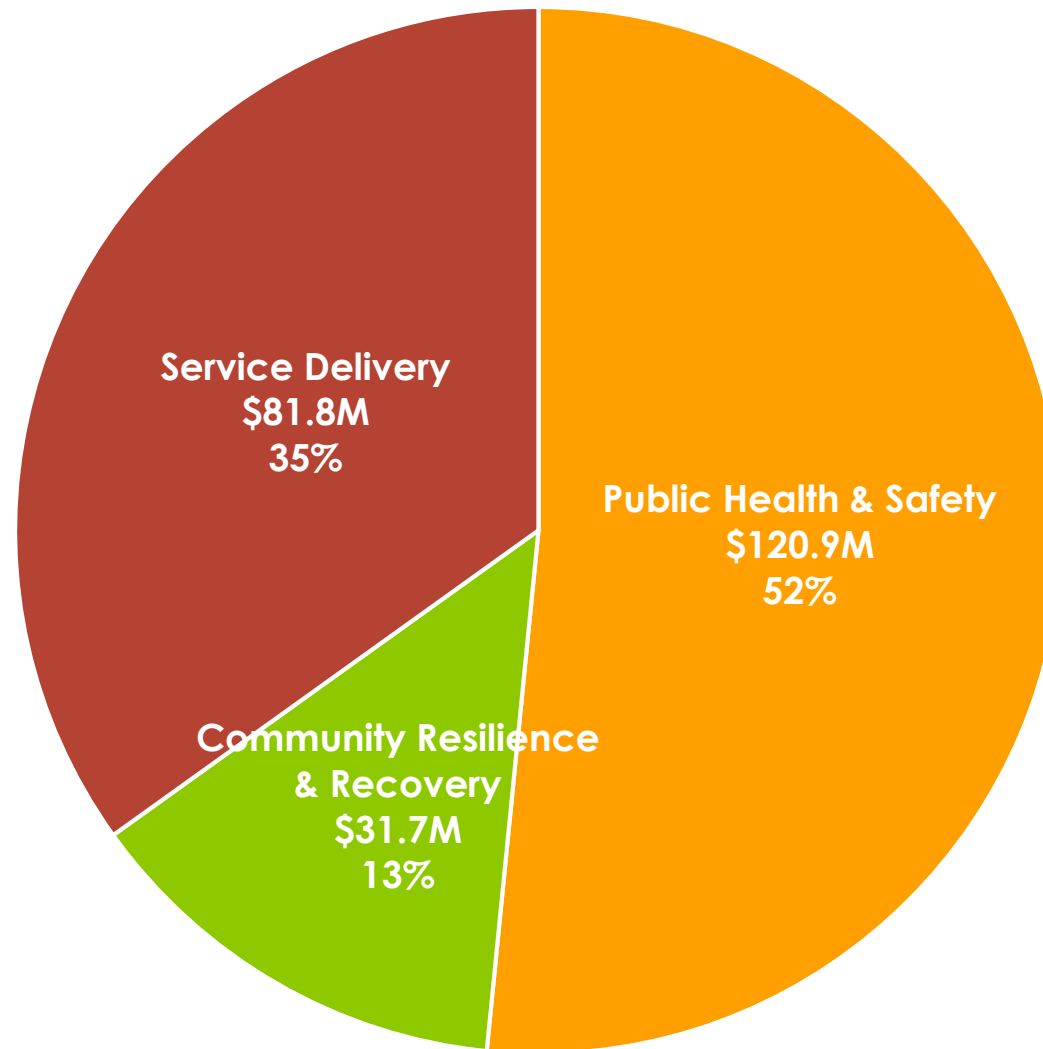
Service Delivery

- City facility improvements for COVID-19: \$22.0M
- Contact tracing for individuals in City facilities: \$1.0M
- Technology to support:
 - Employees continuing to serve the public while social distancing: \$25.0M
 - Residents doing business with the City online: \$5.0M
- Mission-critical capital projects: \$4.0M
- Related payroll expenses: \$45.2M

Maximizing Funding Impact



Coronavirus Relief Fund: \$234.4M



Available Funding: Formula Grants



- Airport grants: \$53.9M
- CDBG Round 1: \$8.9M
- ESG
 - Round 1: \$4.4M
 - Round 2: \$16.6M
- HOPWA: \$1.1M
- DOJ Coronavirus Emergency Supplemental Funding (direct allocation): \$2.3M
- HHS: \$495K
- WIC: \$100K
- TDHCA Homeless Housing and Services Program: \$41K



Available Funding: Private Grants



- Three grants for supplies for expanded foster program and foster/shelter animal care
 - PetSmart Charities: \$20K
 - Maddie's Fund: \$20K
 - Hill's Science Diet: \$15K
- Welcoming America Resilient Rapid Response Initiative: \$10K
 - Establishes City liaisons to hard-to-reach communities



Anticipated Additional Federal Funding



- CDBG Round 2
 - \$1B to states for entitlement and non-entitlement communities (\$63.4M to TDHCA)
 - Mayor sent letter to Gov. Abbott on 5/13/20 requesting funding
- CDBG Round 3
 - Nearly \$2B available for allocation on a rolling basis
 - HUD to determine criteria based on transmission risk, number of cases, and economic/housing market disruptions
 - CFO sent letter to Secretary Carson on 5/18/20 requesting cities be included in allocation
- FEMA Disaster Relief Fund
 - Amount TBD, based on expenses
 - FEMA will reimburse 75% of eligible costs on a rolling basis
 - City may use CRF funds for its 25% match



Legislative Update



- Congressional Budget Office projects COVID-19 will cost \$8T in lost economic activity over the coming decade
- Many CARES Act benefits (unemployment insurance, eviction/foreclosure protections) wind down this month
- Unemployment remains at record highs and economic activity remains well below pre-pandemic levels
- Continued bad economic news will likely put pressure on Congress to act on an additional relief bill
- In the next relief bill, Dallas and other municipalities have requested:
 - Increased flexibility for CRF funds
 - Additional funding for direct assistance programs and to replace lost revenue
- Action is unlikely before late June/July



Other Potential Funding: Competitive Grants



- DOJ Coronavirus Emergency Supplemental Funding (state allocation): \$1M
 - Personal protective equipment for DPD
- FEMA Assistance to Firefighters: \$973K
 - Personal protective equipment for DFR
- National Endowment for the Arts: \$50K
 - Facility costs associated with Moody Performance Hall
- Texas State Library and Archives Commission: \$42.5K
 - Chromebooks and accessories to package with hot spots



Other Potential Funding: Competitive Grants



- EDA Economic Adjustment Assistance: Up to \$1M for planning or \$3M for public works
 - Considering projects related to broadband expansion and/or economic development in UNT Dallas area
- Institute for Museum and Library Sciences: Up to \$500K
 - Project to increase digital literacy for residents with limited English proficiency



COVID-19 Funding Dashboard



COVID-19 Response Funding

The City of Dallas is responding to the COVID-19 pandemic by focusing on the health and safety of our residents, as well as the overall economic health of the city. The City's response is funded in part by direct funding from the federal government, as well as multiple grants, as detailed in the dashboard below.

[Download Data \(Excel\)](#)

Sort By: Funds High to Low ▾

Displaying 10 out of 10

Coronavirus Relief Fund (CRF) ^

The CRF provides \$150 billion in direct payments (based on population) to state, local, and tribal governments impacted by COVID-19. Only local governments with populations of more than 500,000 are eligible. CRF funds can only be used for necessary expenses that (1) are incurred because of COVID-19, (2) were not accounted for in the most recently approved budget, and (3) are incurred between March 1 and December 30, 2020.

Funding provided by
U.S. Department of Treasury

Dallas Received
\$234,443,128

Federal Allocation
\$150,000,000,000

[View Dashboard](#)





General Fund Update

FY 2019-20 General Fund Revenue



Source of Revenue	FY20 Adopted Budget	May 6 Briefing (BAR 2/29/20)	Variance May 6 to Budget	June 17 Briefing (BAR 4/30/20)	Variance June 17 to Budget
Property Tax	\$787.4	\$788.3	\$0.9	\$787.0	(\$0.5)
Sales Tax	325.6	300.4	(25.2)	300.4	(25.2)
Franchise and Other	129.3	122.4	(6.9)	119.0	(10.4)
Charges for Services	115.2	110.2	(5.0)	100.3	(14.9)
Other	80.7	83.1	2.4	82.0	1.3
Total Revenue	\$1,438.2	\$1,404.4	(\$33.8)	\$1,388.6	(\$49.6)

Amounts in millions



Current Year's Budget – FY 2019-20



- Current revenue forecast is \$49.6M below budget
 - Sales tax declines account for about half of revenue loss
 - Franchise fees and charges for services account for other half
- Current expense forecast is \$39.3M below budget
 - Hiring freeze implemented on 3/19/20
 - Employee furlough from shuttered programs 5/13/20 to 7/31/20
 - First phase of using federal funds for eligible expenses
- Shortfall between revenue and expenses is \$10.3M
 - Continue to identify existing expenses eligible for federal funds
 - Continue furloughs until facilities can be opened safely, which will also realize additional savings



Next Year's Budget – FY 2020-21



- City practice is to present budget for two fiscal years at a time with first year being recommended for adoption and second year being planned
 - Next year was balanced when planned last year
 - Shortfall of \$61M to \$101M is forecast based on declining revenues and current economic crisis
- City Manager will present biennial budget on 8/11/20
 - FY 2020-21 recommended budget will be balanced
 - City Council will adopt annual budget in September
 - Property tax rate and other budget-related actions will be necessary in September
 - FY 2021-22 planned budget will ensure recommendations are financially sustainable



Next Year's Budget – FY 2020-21



Date	City Council Activity/Action
July 27	Receive certified property values from four appraisal districts
August 11	Present City Manager's recommended balanced budget to City Council
August 13-27	Hold City Council town hall meetings (virtual meetings recommended)
August 19	Budget workshop
August 26	Budget public hearing
September 2	Budget workshop – consider City Council amendments
September 9	Adopt budget on first reading
September 16	Budget workshop – consider City Council amendments
September 23	Adopt budget on second reading, adopt tax rate, and approve other related items



Property Tax



- Property tax accounts for 55% of GF revenue
- FY 2020-21 planned budget anticipated total growth of 6.22% from reappraised values + new construction
 - Alternative forecast anticipates 4.28% total growth
- FY 2020-21 recommended budget will be based on certified values received from four appraisal districts 7/27/20
- Property value decline historically lags behind other revenue decreases in recession
- Greater impact will likely be realized in FY 2021-22



Sales Tax



- Sales tax accounts for 23% of GF revenue
- Sales tax is more volatile than property values
 - Statewide decline for April was 13.2%, largest year-over-year decline in a decade
 - Dallas realized 24.4% decline for same period
- FY 2020-21 planned budget anticipated growth to \$333.4M
 - Now forecasting \$289.1M to \$304.3M
 - May 2020 revenue will be received from State Comptroller on 7/8/20; last update before finalizing FY 2020-21 recommended budget
 - Must consider depth and duration of pandemic and economic crisis



Franchise Fees



- Franchise fees account for 9% of GF revenue and are primarily from private utilities for use of City rights-of-way

	Current Year		Proposed		Forecast		
	Budget	Forecast	2021	2022	2023	2024	2025
Oncor Electric Delivery	\$51,192,659	\$51,573,970	\$49,482,776	\$50,750,055	\$51,745,924	\$51,962,443	\$52,178,961
Atmos Energy	13,865,743	9,966,442	12,185,132	12,550,686	12,927,207	13,315,023	13,714,473
Cable TV	8,383,018	8,146,894	5,702,674	5,122,514	4,543,535	3,964,563	3,385,601
AT&T (Telecom)	5,709,959	5,953,375	4,757,375	3,519,282	2,739,846	1,606,563	473,261
Other Telecom	18,160,784	13,674,737	11,999,023	8,038,449	7,636,527	7,254,700	6,891,965
Total	\$97,312,163	\$89,315,418	\$84,126,980	\$79,980,986	\$79,593,038	\$78,103,292	\$76,644,261



FY 2020-21 General Fund Revenue



Source of Revenue	FY21 Planned Budget	FY21 Update Scenario 1	Variance S1 to FY21 Planned	FY21 Update Scenario 2	Variance S2 to FY21 Planned
Property Tax	\$835.9	\$830.5	(\$5.4)	\$820.1	(\$15.9)
Sales Tax	333.4	304.3	(29.1)	289.1	(44.3)
Franchise and Other	127.6	113.8	(13.8)	108.1	(19.5)
Charges for Services	110.7	100.3	(10.4)	95.3	(15.4)
Other	80.8	78.8	(1.9)	75.2	(5.5)
Total Revenue	\$1,488.3	\$1,427.7	(\$60.6)	\$1,387.8	(\$100.6)

Amounts in millions



FEMA Tornado Response



- Net cost to City projected to be \$16M
 - FEMA denied City's request for assistance
 - Certificates of Obligation used to rebuild/repair City-owned facilities pending settlement of insurance claim
 - Federal highway funds anticipated for up to 80% of eligible expenses
- City Council approved use of Emergency Reserve and Risk Reserve on 11/6/19
 - Will need to replenish in FY 2020-21



Health Benefits Overview – FY 2020-21



- **Stabilize funding**
 - Transition to new provider for savings of \$20M over three years
 - Maintain current employer/employee cost share
- **Simplify plan design options**
 - Reduce complexity and move to two plans that align with the market and are competitive in attracting and retaining employees
- **Provide network choice**
 - Employees select coverage and access care based on their financial and utilization needs
- **Promote health care consumerism**
 - Provide high-performance networks, resulting in better outcomes and reduced employer expenses
- **Refine wellness incentives and activities**
 - Promote preventive care
 - Increase incentive from \$240 to \$500



City Council Retreat



Use one word to describe Dallas today.



City Council Retreat



- Vision: One Dallas
- Affirmed strategic priorities:
 - Economic Development
 - Environment and Sustainability
 - Government Performance and Financial Management
 - Housing and Homelessness Solutions
 - Public Safety
 - Quality of Life, Arts, and Culture
 - Transportation and Infrastructure
 - Workforce, Education, and Equity



City Council Retreat



Strategic Priority	BHAG
Economic Development	Impactful investing decreases ratio of property values and land mass reflecting balanced growth between north and south
	Mixed-income neighborhoods across the City are resourced for living in equitable prosperity
	Companies choose Dallas for the most talented and skilled people in the world
Environment & Sustainability	Worldwide leader in clean, sustainable, land, air and water (#LAW)
	Healthier generation of people
	Clean neighborhoods through equitable, responsible stewardship of solid waste
Government Performance & Financial Management	National leader in municipal technology and data
	100% state of good repair for all City assets and infrastructure by 2035 (fleet, street, facilities, parks and trails, IT, traffic signals)
	City achieves highest credit rating (AAA)



City Council Retreat



Strategic Priority	BHAG
Housing & Homelessness Solutions	Attractive, affordable, and available housing in all neighborhoods (<i>Triple A Housing</i>)
	Creative and transformative use of all City-owned land for connected, safe communities (<i>Real Property Reimagined</i>)
	National model for functional zero homelessness (rare, brief, and nonrecurring)
Public Safety	Safest city for youth to succeed
	Safest, resilient large city with coordinated and engaged partnerships
	National model for technology-focused, data-driven policing
	National leader in rehabilitation and diversion programs
	Safe Spaces, Safe Places
Quality of Life, Arts, & Culture	A recognized leader as an age-friendly, livable city
	Premier destination for arts and culture
	National model for youth development, outreach, and mentorship programs



City Council Retreat



Strategic Priority	BHAG
Transportation & Infrastructure	The leader in stress-free mobility options for everyone
	World-class infrastructure known for quality, reliability, and equitable delivery
Workforce, Education, & Equity	National model for a future-proof workforce
	Most equitable city in the U.S.
	All students have access to a quality education



Resilience Framework 2.0



Goal 1: Advancing Equity

- Fines and fees reform
- Restorative justice
- Tenant/landlord support services and programs
- Addressing increased racial disparities

Goal 2: Welcoming City

- Library services expansion
- Recreational services
- Dedicated youth centers/youth development
- Family counseling services

Goal 3: Economic Mobility

- Apprenticeships/job training
- Employment support services
- Small business development and training
- Financial Empowerment Centers
- Direct cash assistance
- Living wage employment

Goal 4: Equitable Access

- Accessible public transportation
- Transportation deserts
- Mobility solutions

Goal 5: Healthy Communities

- Community-led crisis response
- Mental health support services
- Disaster preparedness
- Family counseling services
- LGBTQ-centered services
- Homeless support services
- Community health centers
- Affordable child care

Goal 6: Neighborhood Infrastructure

- Internet access for all
- Dark fiber and broadband
- Complete and safe streets
- Affordable housing

Goal 7: Environmental Sustainability

- Environmental pollution and remediation (CECAP)
- Food security

Goal 8: Public Safety

- Restorative justice
- Domestic violence and child abuse prevention
- Legal representation
- Mental health and harm reduction programs
- Gang prevention/intervention program



Drivers of Poverty



- Sharp decline in median income; declining share of middle-income households
- Lack of affordable transportation
- Lack of homeownership/high percentage of renters
- Neighborhoods of concentrated poverty
- High number of households with children in poverty
- Low educational attainment
- High rates of limited English proficiency
- High teen birth rates
- High poverty rates for single women heads of households with children



Reimagining Public Safety



- Proactively address historical and present-day challenges to build trust between historically marginalized communities and law enforcement
- Align intentions with resources to create R.E.A.L. change
Responsible. **E**quitable. **A**ccountable. **L**egitimate.
- Embrace the six pillars of 21st-Century Policing
 1. Building trust and legitimacy
 2. Policy and oversight
 3. Technology and social media
 4. Community policing and crime reduction
 5. Training and education
 6. Officer wellness and safety



Reimagining Public Safety



- Reallocate public safety funding to community priorities such as:
 - Citywide access to affordable housing
 - Support for those experiencing and transitioning from homelessness
 - Safe, walkable streets and sidewalks
 - Job training programs and workforce development
 - Bridging the digital divide
 - Environmental remediation





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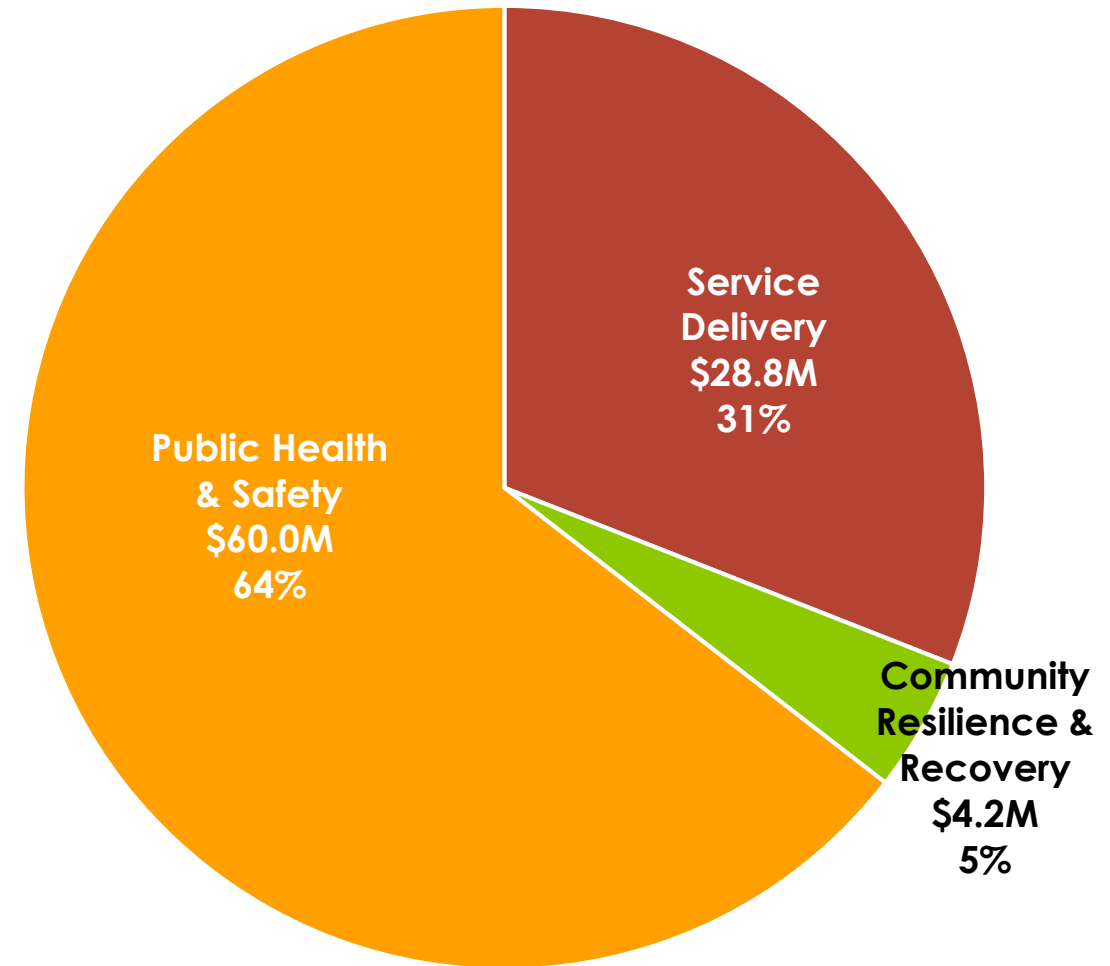
Appendix

Limited Federal Relief



- Federal funds will provide limited relief for FY 2019-20 and FY 2020-21 budgets
- Will pay for payroll expenses through 12/30/20 when employee time is dedicated to COVID-19, if activities are substantially different than planned and for public health/safety purposes

CRF-Eligible Payroll Expenses



Current Funding Allocations (in millions)



	CRF	CDBG-1	ESG-1	HOPWA	ESG-2	HUD (Existing)	AVI	CESF	WIC	HHS	DAS	TDHCA	TOTAL
Homeless assistance	\$13.5		3.5		16.6	0.5							\$34.1
Testing*	23.9												\$23.9
PPE	12.0						0.2	1.1					\$13.3
Cleaning	8.0						0.8	1.2					\$10.0
Communication	3.5												\$3.5
EMS/Medicaid billing assistance										0.5			\$0.5
Related payroll expenses	60.0												\$60.0
Public Health & Safety	\$120.9		\$3.5		\$16.6	\$0.5	\$1.0	\$2.3		\$0.5			\$145.3

*Cost sharing with Dallas County; table shows only City costs

Current Funding Allocations (in millions)



	CRF	CDBG-1	ESG-1	HOPWA	ESG-2	HUD (Existing)	AVI	CESF	WIC	HHS	DAS	TDHCA	TOTAL
Rent/mortgage/utility assistance	\$10.0	\$2.1	\$0.6	\$1.0		\$6.4						\$0.04	\$20.1
Bridging the digital divide	10.0												\$10.0
Small business assistance	2.0	5.0					2.5						\$9.5
Food security, child care provider, and social service programs	2.5								0.1				\$2.6
Cultural/recreational facility assistance	1.0												\$1.0
Health support services	2.0												\$2.0
Animal care (private)											0.05		\$0.05
Debt service for airport							30.0						\$30.0
Related payroll expenses	4.2	1.8	0.3	0.1									\$6.4
Community Resilience & Recovery	\$31.7	\$8.9	\$0.9	\$1.1		\$6.4	\$32.5		\$0.1		\$0.05	\$0.04	\$81.7

Current Funding Allocations (in millions)



	CRF	CDBG-1	ESG-1	HOPWA	ESG-2	HUD (Existing)	AVI	CESF	WIC	HHS	DAS	TDHCA	TOTAL
City facility retrofits	\$22.0												\$22.0
Mission-critical capital projects							4.0						\$4.0
Residents doing business online (ITS)	5.0												\$5.0
Employee tools (ITS)	25.0												\$25.0
Visitor management	1.0												\$1.0
Related payroll expenses	28.8						16.4						\$45.2
Service Delivery	\$81.8						\$20.4						\$102.2

Current Funding Allocations (in millions)



	CRF	CDBG-1	ESG-1	HOPWA	ESG-2	HUD (Existing)	AVI	CESF	WIC	HHS	DAS	TDHCA	TOTAL
Public Health & Safety	\$120.9		\$3.5		\$16.6		\$1.0	\$2.3		\$0.5			\$145.3
Community Resilience & Recovery	31.7	8.9	0.9	1.1		6.4	32.5		0.1		0.05	0.04	\$81.7
Service Delivery	81.8						20.4						\$102.2
Total	\$234.4	\$8.9	\$4.4	\$1.1	\$16.6	\$6.9	\$53.9	\$2.3	\$0.1	\$0.5	\$0.05	\$0.04	\$329.19

Homeless Assistance—\$34.1M



- Sheltering at:
 - Kay Bailey Hutchison Convention Center
 - Hotels
 - Apartments
- Acquisition of hotels and operations through December 30
- Direct assistance:
 - Emergency shelter
 - Street outreach
 - Rapid rehousing



COVID-19 Testing—\$23.9M



- Testing sites at American Airlines Center and Ellis Davis Field House
 - Materials, meals, and equipment rental
 - Rental of American Airlines Center parking
- Mobile testing via UrgentCare2Go
- Walk-up and drive-thru tests
- Isolation for first responders/City personnel
- Contact tracing and analytics
- Federal medical station storage

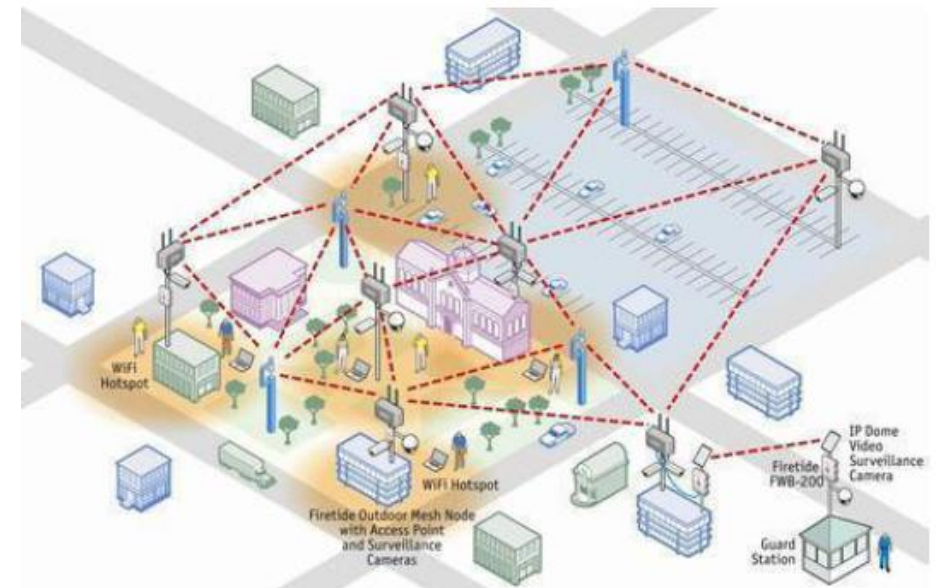
Note: Cost sharing with Dallas County; slide shows only City costs



Bridging the Digital Divide—\$10M



- Technical assessment
- Single to multipoint wireless network
 - 10 neighborhood pilot sites to develop mesh network in residential areas
 - Leverage existing vertical assets and City facilities to extend signal
- Hardware to support residents (laptops)
- Digital engagement support
- Leverage additional funding
 - Community Reinvestment Act
 - Economic Development Administration
 - Private funding
- Longer-term solutions
 - Smart City integration
 - Dark fiber



Community Partnerships



- Digital Equality Project
 - Cisco donating equipment to convert parking lots of four libraries in high-opportunity zip codes into secure, free Wi-Fi hot spots with video capability
 - Paul Laurence Dunbar Lancaster-Kiest
 - Prairie Creek
 - Dallas West
 - Highland Hills
 - Go-live date: 8/21/20
 - Video endpoints will allow City to provide workforce development services, children's programming, and virtual field trips
 - Could also be used for participating in public meetings via Webex
 - Could also be leveraged for telemedicine services through a community partner such as Parkland
 - Partners: Cisco, Presidio, and CIMCON



Employee Health Benefits: Plan Design



Benefits	Current: HRA Open Access Network	Current: Premium Copay LocalPlus Network	Proposed: Copay Plan – Broad Access	Proposed: Copay Plan – Blue Essentials
Annual Deductible	\$2,500	\$1,500	\$1,500	\$1,500*
Preventive Care Visit	\$0	\$0	\$0	\$0
City Hall Clinic Visit	\$0	\$0	\$0	\$0*
PCP/CVS Minute Clinic Visit	25% after deductible	\$25 copay	\$25 copay	\$25 copay*
Specialist Visit	25% after deductible	\$50 copay	\$50 copay	\$50 copay*
Urgent Care	25% after deductible	\$40 copay	\$40 copay	\$40 copay*
Emergency Room	\$350 copay, then 25% after deductible	\$300 copay	\$300 copay, then deductible	\$300 copay*
Lab and X-ray	25% after deductible	\$50 copay	\$50 copay	\$50 copay*
Generic / Preferred Brand / Non-Preferred Brand	10% / 25% / 40% after deductible	Copay \$15 / \$40 / \$75	Copay \$15 / \$40 / \$75	Copay \$15 / \$40 / \$75*
COD Funding	\$200 to Health Reimbursement Account (HRA) Family – \$700	N/A	N/A	N/A

*Blue Essentials Copay Plan will be set to match current Premium Copay Plan design. HRA plan ends 12/30/20. HRA participants migrate to Copay options.

*Wellness Program – TBD



Employee Health Benefits: Plan Design



Benefits	Current: HDHP w/ HSA – LocalPlus Network	Proposed: HDHP w/ HSA – Broad Access
Annual Deductible	\$3,000	\$3,000
Preventive Care Visit	\$0	\$0
City Hall Clinic Visit	\$25	\$25
PCP/CVS Minute Clinic Visit	20% after deductible	20% after deductible
Specialist Visit	20% after deductible	20% after deductible
Urgent Care	20% after deductible	20% after deductible
Emergency Room	20% after deductible	20% after deductible
Lab and X-ray	20% after deductible	20% after deductible
Generic / Preferred Brand / Non-Preferred Brand	20% after deductible	20% after deductible
COD Funding	\$700 to Health Savings Account (HSA) Family – \$1,700	\$700 to Health Savings Account (HSA) Family – \$1,700
Network Selection	Narrow Network	Broad Network

*In 2021, High-Deductible Health Plan participants will have access to the broad network.



Employee Health Benefits: Projected Costs



	Current State			New Provider
	FY 2018-19 Actual	FY 2019-20 Forecast	FY 2020-21 Projection	FY 2020-21 Projection
Revenues – City Contributions	\$93,058,888	\$97,178,000	\$99,503,000	\$99,503,000
Revenues – Employee Contributions	20,801,859	20,461,000	19,911,000	19,911,000
Revenues – Retiree Contributions	30,506,980	27,605,054	25,378,485	26,086,119
Revenues – 265 & 26A	12,387,520	10,493,159	10,635,635	10,635,635
Grand Total (260, 265, 26A) Revenues	156,755,247	155,737,213	155,428,121	156,135,755
Grand Total (260, 265, 26A) Expenses	150,536,757	154,776,692	170,481,918	163,814,169
Grand Total Surplus/(Deficit)	6,218,491	960,521	(15,053,797)	(7,678,414)
Beginning Fund Balance	9,478,174	15,696,665	16,657,185	8,328,593
Ending Fund Balance	\$15,696,665	\$16,657,185	\$1,603,388	\$650,178

Assumptions:

- FY 2020-21: Employer contributions increase by \$2.3M; employee contributions do not change
- Plan/network enrollment: 74% Copay – Blue Essentials, 4% Copay – Broad Access, 22% HSA – Broad Access
- Fund surpluses used to offset deficits
- Plan changes can be made in future years to offset shortfall
- Total costs based on needed funding rate, claims experience by year



Enterprise Fund Rates



- FY 2020-21 planned budget anticipated rate increases for three enterprise funds
 - Dallas Water Utilities: For operation and maintenance of water and wastewater utility with focus on investments in the utility's capital infrastructure
 - Storm Drainage Management: To address capital needs, fund equipment, and increase neighborhood drainage maintenance
 - Sanitation Services: To establish a Storm Reserve and address loss in recycling material revenue, increased contract costs related to living wage increases, and increased equipment maintenance and replacement of aging fleet



Enterprise Fund Rates



- Each enterprise fund will be reviewed and necessary adjustments included in 8/11/20 balanced budget recommendation
- Increases anticipated last year:

Dallas Water Utilities*	Storm Drainage Management**	Sanitation Services***
<ul style="list-style-type: none">• FY20: \$62.62• FY21: \$63.25• 1% increase	<ul style="list-style-type: none">• FY20: \$7.74• FY21: \$8.09• 4.5% increase	<ul style="list-style-type: none">• FY20: \$28.64• FY21: \$30.52• 6.6% increase

*Monthly charges vary based on actual consumption. Above reflects average monthly residential consumption.

**Fees are assessed using measured impervious data for residential and non-residential accounts. Above reflects average residential fee.

***Flat monthly residential fee for weekly waste/recycling and monthly brush/bulk collection.

