Exhibit B

NORTH LAKE HIGHLANDS PUBLIC IMPROVEMENT DISTRICT
FIVE YEAR SERVICE PLAN (2021-2025)

		2021	2022	2023	2024	2025
INCOME						
Net Assessment*		**$463,886**	**$542,319**	**$651,522**	**$782,565**	**$939,818**
Gross Assessment Revenue		$478,961	$574,753	$689,703	$827,644	$993,173
Interest on Cash Balance		$0	$0	$0	$0	$0
Surplus Carried Forward		$0	$0	$0	$0	$0
County Service Fee per Account @$2.75 * 435		-$1,196	-$1,196	-$1,196	-$1,196	-$1,196
3% City Service Fee		-$4,299	-$2,500	-$2,500	-$2,500	-$2,500
2% Retainage for Protests		-$9,579	-$28,738	-$34,485	-$41,382	-$49,659
Total Income		**$463,886**	**$542,319**	**$651,522**	**$782,565**	**$939,818**
Renewal/Creation Fee						
Public Safety [1]	55%	$255,137	$298,275	$325,761	$391,283	$469,909
Improvements [2]	23%	$106,694	$124,733	$182,426	$219,118	$263,149
Promotion [3]	6%	$27,833	$32,539	$39,091	$46,954	$56,389
Administration [4]	10%	$46,389	$54,232	$65,152	$78,257	$93,982
Audit	2%	$9,278	$10,846	$13,030	$15,651	$18,796
Insurance	4%	$18,555	$21,693	$26,061	$31,303	$37,593
	100%					
Total Expenses		**$463,886**	**$542,319**	**$651,522**	**$782,565**	**$939,818**
Surplus Carried Forward		$ -	$ -	$ -	$ -	$ -

Notes:
The assessment amount is approximately equal to $0.12 per $100.00 of appraised value as determined by the Dallas Central Appraisal
*Net assessment reflects the deduction of City and County fees from the gross assessment collection.

[1] Public Safety consists of enhanced neighborhood patrols, security enhancements, emergency preparedness

[2] Improvements include aesthetic improvements, acquisition and instillation of public art, the establishment of parks and youth recreation sites, and educational programming

[3] Promotion includes business recruitment related expenses, branding efforts, marketing and outreach efforts and materials, and advertising

[4] Administrative costs include management fee, annual tax preparation, bookkeeping charges, office supplies, and postage for public notifications